



**Judicial  
Watch™**  
*Because no one  
is above the law!*

September 25, 2006

**Freedom of Information Act Request Record Production from:**

**International Trade Administration of the US Department of Commerce concerning  
the “Security and Prosperity Partnership of North America” (SPP)**

**Section III Contents:**

- SPP Meeting with Hon. Carlos Gutierrez, U.S. Secretary of Commerce, March 15, 2006.
  - Announcement
  - Information Paper
  - List of Participants



# Security & Prosperity Partnership

Meeting with Hon. Carlos Gutierrez  
U.S. Secretary of Commerce

On March 15, 2006 the Council of the Americas and the U.S. Chamber of Commerce convened a private roundtable discussion with Secretary Carlos Gutierrez, Canadian Deputy Minister of Industry Suzanne Hurtubise, and Dr. Alberto Ortega from the Mexican Presidency. The purpose of the meeting was to bring representatives from the private sector together with representatives from the three North American governments to discuss the Security and Prosperity Partnership of North America (SPP) in advance of the leaders' meeting between Presidents Bush and Fox and Prime Minister Harper in Cancun, Mexico on March 30 and 31 of this year.

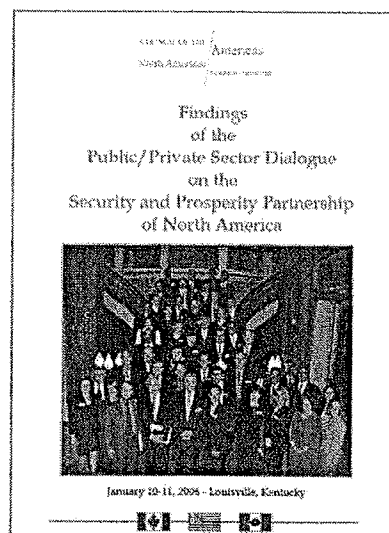


Eric Farnsworth and Susan Segal Welcome Commerce Secretary Carlos Gutierrez



Lt. Gen. Christman of the U.S. Chamber of Commerce and Secretary Gutierrez

## Council's SPP Report



Mike Haverty of Kansas City Southern, Ambassador Jim Jones of Manatt Jones, and Grey Warner of Merck & Co.



## **Security and Prosperity Partnership of North America (SPP)**

### **Meeting with U.S. Secretary of Commerce Carlos Gutierrez**

March 15, 2006

Council of the Americas  
*1615 L Street, NW, Washington, DC*

#### **Background**

On March 23, 2005, heads of state Vicente Fox, George Bush, and Paul Martin met in Waco, Texas for a summit of North American leaders. The principal outcome of this meeting was the launch of the SPP, a framework under which to advance various initiatives for regional cooperation toward a safer, more prosperous North America. The SPP, as developed in a cooperative effort by the three governments and as detailed in a June 23, 2005 Report to Leaders, addresses numerous subjects of mutual interest and concern among the North American nations in areas as diverse as a movement of goods, traveler security, energy, environment, and health.

On January 10 and 11, 2006, the Council of the Americas convened a public/public sector dialogue on the SPP in Louisville, Kentucky. Approximately 50 government officials and business leaders from Canada, Mexico and the United States came together for the discussion made possible by UPS. The ensuing conversation was intended to give all the participants a better understanding of the priorities of various stakeholders. As a means to facilitate an ongoing conversation with a broader audience, a conference report was compiled and published (see report as an appendix to this summary).

The March 15 meeting in Washington continued the discussion by again bringing together senior business leaders to give specific ideas and recommendations to government officials. Specifically, Secretary Gutierrez and the representatives from Canada and Mexico were soliciting the views of the North American business community on priorities for the SPP, as well as their views on the possible creation of a North American Council on Competitiveness. They were also interested in recommendations from the business leaders on how the SPP can help their companies be more competitive in the global market, how SPP can reduce the cost of doing business for their company, and any specific recommendations to cut red tape or eliminate unnecessary barriers to trade in North America.

Below are some of the key points raised during the discussion:

### **Introductory remarks by Secretary Gutierrez**

- The SPP is an important initiative that discusses common interests of the three NAFTA partners.
- NAFTA has been successful – despite popular misconceptions and misinformation. We need to do more to publicize the commercial benefits.
- After 12 years in operation, the NAFTA countries have created the most dynamic economic region in the world with sustained GDP growth in all three countries.
- The SPP seeks to build on NAFTA and boost the global competitiveness of North America.
- We also want to create institutions in North America to ensure the sustainability of regional development and integration
- In this case, a North American Competitiveness Council would be an important institution under the SPP.

### **Introductory remarks by Suzanne Hurtubise**

- The new Canadian government supports the SPP.
- The Deputy Minister noted that she was eager to hear from the North American business community and looks forward to reenergizing the process.

### **Introductory remarks by Alberto Ortega**

- Dr. Ortega expressed his support on behalf of the government of Mexico for the SPP.
- More can be done and he suggested that we use the experience of the successful Partnership for Prosperity (P4P) between Mexico and the United States as a model that could be applied to three countries of North America.
- Perhaps one of the greatest achievements of the P4P is the Quadripartite Committee for North American Competitiveness, the first formalized relationship between the U.S. and Mexican governments and the private sectors of both countries. This is a model that could be considered for the SPP.

### **Key points of the Public/Private Sector Dialogue with Secretary Gutierrez**

- There was unanimous support among the private sector representatives present for the creation and institutionalization of a North American Competitiveness Council (NACC).
- The NACC would bring representatives from the three North American governments together with the private sector to address issues that impede further regional integration. It was suggested by Secretary Gutierrez that the NACC should meet on a regular basis.
- To make the SPP process more manageable, there is a need to prioritize the established initiatives (300) to a smaller number in order to focus attention on the most pressing needs first.
- The private sector must take it upon itself to drive the process and encourage the region's governments to enact necessary initiatives.

- The post NAFTA/SPP discussion should continue among the three countries and the private sector regardless of changes in governments.

Possible areas for priority attention include:

- In a coordinated fashion, the three North American governments must publicize more effectively the benefits that NAFTA has brought their populations.
- Security and customs regulations must be harmonized at ports of entry and departure in all three countries to minimize redundancy and loss in time and efficiency.
- Standardization in nutritional standards and labeling for packaged products coming from the three countries would greatly expedite transport of goods across borders and greatly decrease costs associated with printing, packaging, and storing products.
- To further integrate our economies we need to extend the benefits of trade to industrial goods, consumer products and commodities to financial services.
- North American governments must establish educational programs to promote life sciences, mathematics, and engineering curricula to build the capacity of the region in order to compete more efficiently with the Asian economies.
- Work must continue to formalize a transnational technical labor force that could work in any North American country on a temporary basis.
- Regional governments must work together to remove barriers for regional energy resource development and integration. If we can address our energy concerns as one we can better manage our interdependency.
- We must work together to develop an Incident Recovery plan, should a disaster or terrorist attack occur.
- North American countries should consider expanding the reach of NAFTA to include Central American countries as this will be an important means to increase market efficiencies to compete with Asian countries.
- In 2008, travel between North American countries will become more complicated by requiring those crossing our borders to have a valid passport. The three governments must work to alleviate bottle-necks that will increase transportation time and thus decrease business efficiencies. From a tourism perspective, cross-border visitations and associated receipts must not only be sustained, but enhanced.

#### **Supporting arguments from public/private discussion**

- Governments must streamline the security aspect of the SPP to reduce bottle-necks in the border and consider using new and existing infrastructure to expedite border crossing.
- The three countries need to harmonize safety and fuel efficiency standards and stem the flow of illegal transportation of used vehicles from the United States and Canada to be sold in Mexico.

- The three countries should establish academic centers among the three countries to promote educational curricula in the life sciences, engineering and math programs and teach citizens the concept of competitiveness.

### **Next Steps**

After the leaders' meeting in Cancun, the Council of the Americas and the U.S. Chamber of Commerce will work with the U.S. Department of Commerce and other interested parties to formalize a North American Competitiveness Council (NACC) by facilitating the interaction between representatives from the three governments and the private sector.

## LIST OF PARTICIPANTS

Ms. Kathy Alsbrooks  
Director, Business Development  
Anteon Corporation

Ms. Karen Antebi  
Economic Counselor  
Embassy of Mexico

Governor James Blanchard  
Partner  
DLA Piper Rudnick

Mr. Kevin Burke  
President & Chief Executive Officer  
American Apparel & Footwear  
Association

Mr. Claude Carriere  
Deputy Head of Mission  
Embassy of Canada

Ms. Melanie Carter-Maguire  
Director, Government Relations  
International Trade  
Nortel Networks Corporation

Lt. Gen. Daniel W. Christman  
Senior Vice President International  
Affairs  
U.S. Chamber of Commerce

Mr. Nelson Cunningham  
Managing Partner  
Kissinger McLarty Associates

Mr. Tom Danjczek  
President  
Steel Manufacturers Association

Ms. Coral Dawson  
Chief of Staff, Office of the Senior Vice  
Chairman  
Citigroup, Inc.

Mr. Leo Diaz  
Public Affairs Manager  
UPS Americas Inc.

Mr. Dominic A. DiMarco  
Executive Director and Chief Financial  
Officer Canada, Mexico and South  
America  
Ford Motor Company

Mr. Randolph Dove  
Executive Director, Government Affairs  
EDS Corporation

Mr. David W. Eaton  
Vice President  
Kansas City Southern Industries

Ms. JoAnna Edgerton  
Director International Affairs & Trade  
Office  
City of Kansas City, Missouri

Mr. Francisco Espinosa  
Corporate Affairs Director - Mexico  
Philip Morris Latin America & Canada  
Inc.

Mr. Eric P. Farnsworth  
Vice President, Washington  
Council of the Americas

Mr. Claudio Felix  
Manager, External Relations North  
America  
Embraer-Empresa Brasileira de  
Aeronáutica S.A.

Mr. Thomas A. Gales  
Vice President, Latin America Division  
Caterpillar Americas Services Company  
Ms. Nora Ameriz Garcia  
General Director  
National Textile Industry Chamber of  
Mexico

Mr. Schucry Giacomani  
Minister for Economic Affairs  
Embassy of Mexico

Ms. Leslie C. Griffin  
Corporate Vice President International  
Government Affairs  
New York Life International, LLC

Mr. Robert Haines  
Manager of International Relations  
ExxonMobil Corporation

Mr. Michael R. Haverty  
Chairman, President and Chief  
Executive Officer  
Kansas City Southern Industries

Ms. Suzanne Hurtubise  
Deputy Minister Ministry of Industry  
Government of Canada

Mr. William Irwin  
Manager, International Government  
Affairs  
Chevron Corporation

Mr. Kelly Johnston  
Vice President, Government Relations  
Campbell Soup Company

Amb. James R. Jones  
Co-Chairman and Chief Executive  
Officer  
Manatt Jones Global Strategies, LLC

Mr. Patrick Kilbride  
Director for Public Liaison  
Office of the U.S. Trade Representative

Ms. Janet Lambert  
President  
Lambert BioConsulting

Mr. Ramon Lecuona  
Advisor to Deputy Chief International &  
Business Affairs  
Presidency of Mexico

Mr. Miguel Longoria  
Chief Executive Officer  
Jugos del Valle, S.A. de C.V.

Mr. Bosco Marti  
Director, Latin America  
Secretariat of External Relations,  
Mexico

Ms. Kathleen E. McIntyre  
Manager, Economic Development  
Ford Motor Company

Mr. Paul Moen  
Director Federal Government Affairs  
Amgen Inc.

Dr. Alberto Ortega Venzor  
Chief of Business and International  
Affairs Jefe de la Unidad de Asuntos  
Internacionales  
Presidency of Mexico

Mr. James D. Phillips  
President & CEO  
Canadian American Border Trade  
Alliance

Ms. Karen Phillips  
Vice President, North America  
Government Affairs  
Canadian National Railways

Mr. Robert Pollard  
Director, Bilateral Trade Affairs  
U.S. Department of State

Mr. Jeffrey F. Pryce  
Of Counsel  
Steptoe & Johnson LLP

Ms. Linda Recht  
Economic & Commercial Officer  
Bilateral Trade Affairs  
U.S. Department of State



Mr. James A. Renigar  
Counsel, International Policy and Trade  
Regulation  
General Electric Company

Mr. Dana Richardson  
Public Affairs Manager  
UPS Americas Inc.

Ms. Adrean Scheid Rothkopf  
Executive Director, AACCLA  
Director of Trade Policy, Western  
Hemisphere  
U.S. Chamber of Commerce

Mr. Larry D. Rubin  
Chief Executive Officer & Executive  
Vice President  
American Chamber of Commerce of  
Mexico, A.C.  
Ms. Susan Schmidt  
Managing Director  
Manatt Jones Global Strategies, LLC

Ms. Susan L. Segal  
President and Chief Executive Officer  
Council of the Americas / Americas  
Society

Mr. Amgad Shehata  
Public Affairs Manager  
UPS Americas Inc.

Mr. Jeff Singer  
Vice President  
NASDAQ Stock Market

Ms. Nancy Smith-Nissley  
Senior Advisor for Business Outreach  
U.S. Department of State

Mr. Barry Solarz  
Vice President  
American Iron and Steel Institute

Mr. Maurice Sonnenberg  
Senior International Advisor Greenberg  
Traurig, LLP  
Bear Stearns & Co. Inc.

Mr. Gregory Sprow  
SPP Coordinator Office of Canadian  
Affairs  
U.S. Department of State

Mr. Ali Tulbah  
Director  
Kissinger McLarty Associates

Ms. Regina Vargo  
Former Assistant U.S. Trade  
Representative, Americas

Mr. Grey F. Warner  
Senior Vice President, Latin America  
Human Health  
Merck & Co., Inc.

Mr. Ron Watkins  
Director General, Automotive/Industrial  
Materials Industry Canada  
Government of Canada

Ms. Lynda Watson  
Director, U.S. Commercial Relations  
International Trade Canada  
Government of Canada

Mr. David Weiss  
Principal & Director, Trade Policy  
DLA Piper Rudnick

Ms. Elizabeth A. Whitaker  
Deputy Assistant Secretary of State  
Mexico and Canada  
U.S. Department of State

Mr. Rafael Zaga Kalach  
Chairman  
National Textile Industry Chamber of  
Mexico



**SPP Meeting with Hon. Carlos Gutterrez**  
**Secretary of Commerce**  
**March 15, 2006**

Ms. Kathy Alsbrooks Director, Business Development Anteon Corporation	Mr. Tom Daniczek President Steel Manufacturers Association	Mr. Claudio Felix Manager, External Relations North America Embraer-Empresa Brasileira de Aeronautica S.A.	Mr. Patrick Kilbride Director for Public Liaison Office of the U.S. Trade Representative
Ms. Karen Antebi Economic Counselor Embassy of Mexico	Ms. Coral Dawson Chief of Staff, Office of the Senior Vice Chairman Citigroup, Inc.	Mr. Thomas A. Gales Vice President, Latin America Division Caterpillar Americas Services Company	Ms. Janet Lambert President Lambert BioConsulting
Governor James J Blanchard Partner DLA Piper Rudnick	Mr. Leo Diaz Public Affairs Manager UPS Americas Inc.	Ms. Nora Ameriz Garcia General Director National Textile Industry Chamber of Mexico	Mr. Ramon Lecuona Advisor to Deputy Chief International & Business Affairs Presidency of Mexico
Mr. Kevin Burke President & Chief Executive Officer American Apparel & Footwear Association	Mr. Dominic A. DiMarco Executive Director and Chief Financial Officer Canada, Mexico and South America Ford Motor Company	Mr. Selucy Giacomani Minister for Economic Affairs Embassy of Mexico	Mr. Miguel Longoria Chief Executive Officer Jugos del Valle, S.A. de C.V.
Mr. Juan M. Carreon Director General Union Pacific Corporation	Mr. Randolph Dove Executive Director, Government Affairs EDS Corporation	Ms. Leslie C. Griffin Corporate Vice President International Government Affairs New York Life International, LLC	Mr. Javier Mancera Director, SECOP I De La Calle, Madrazo, Mancera, SC
Mr. Claude Carriere Deputy Head of Mission Embassy of Canada	Mr. David W. Eaton Vice President Kansas City Southern Industries	Mr. Robert Haines Manager of International Relations ExxonMobil Corporation	Mr. David J. Manning Senior Vice President Corporate Affairs KeySpan Corporation
Ms. Melanie Carter-Maguire Director, Government Relations International Trade Nortel Networks Corporation	Ms. Joanna Edgerton Director International Affairs & Trade Office City of Kansas City, Missouri	Mr. H. Stephen Halloway Senior Advisor Office of External Relations Inter-American Development Bank	Mr. Bosco Marti Director, Latin America Secretariat of External Relations, Mexico
Gen. Daniel W. Christman Senior Vice President International Affairs U.S. Chamber of Commerce	Mr. Francisco Espinosa Corporate Affairs Director - Mexico Philip Morris Latin America & Canada Inc.	Mr. Michael R. Haverly Chairman, President and Chief Executive Officer Kansas City Southern Industries	Ms. Mary McAuliffe Vice President External Affairs Union Pacific Corporation
Mr. Nelson Cunningham Managing Partner Kissinger McLarty Associates	Mr. Eric P. Farnsworth Vice President, Washington Council of the Americas	Ms. Suzanne Hurlbise Deputy Minister Ministry of Industry Government of Canada	Ms. Kathleen E. McIntyre Manager, Economic Development Ford Motor Company
		Mr. William Irwin Manager, International Government Affairs Chevron Corporation	Mr. Paul Moen Director Federal Government Affairs Amgen Inc.
		Mr. Kelly Johnston Vice President, Government Relations Campbell Soup Company	Dr. Alberto Ortega Venzor Chief of Business and International Affairs Jefe de la Unidad de Asuntos Internacionales y Emp Presidency of Mexico
		Amb. James R. Jones Co-Chairman and Chief Executive Officer Manatt Jones Global Strategies, LLC	Mr. James D. Phillips President & CEO Canadian American Border Trade Alliance

Ms. Karen Phillips  
Vice President, North America Government  
Affairs  
Canadian National Railways

Mr. Robert Pollard  
Director, Bilateral Trade Affairs  
U.S. Department of State

Mr. Jeffrey F. Pryce  
Of Counsel  
Septeoe & Johnson LLP

Ms. Linda Recht  
Economic & Commercial Officer Bilateral  
Trade Affairs  
U.S. Department of State

Mr. James A. Renigar  
Counsel, International Policy and Trade  
Regulation  
General Electric Company

Mr. Dana Richardson  
Public Affairs Manager  
UPS Americas Inc.

Mr. Eric A. Rojo  
Director, Homeland Security Services  
Shaw Environmental & Infrastructure, Inc.

Ms. Adrean Scheid Rothkopf  
Executive Director, AACCLA  
Director of Trade Policy, Western  
Hemisphere  
U.S. Chamber of Commerce

Mr. Larry D. Rubin  
Chief Executive Officer & Executive Vice  
President  
American Chamber of Commerce of Mexico,  
A.C.

Ms. Susan Schmidt  
Managing Director  
Manatt Jones Global Strategies, LLC

Ms. Susan L. Segal  
President and Chief Executive Officer  
Council of the Americas / Americas Society

Mr. Anugad Shehata  
Public Affairs Manager  
UPS Americas Inc.

Mr. Jeff Singer  
Vice President  
NASDAQ Stock Market

Ms. Nancy Smith-Nissley  
Senior Advisor for Business Outreach  
U.S. Department of State

Mr. Barry Solarz  
Vice President  
American Iron and Steel Institute

Mr. Maurice Sonnenberg  
Senior International Advisor Greenberg  
Traurig, LLP  
Bear Stearns & Co. Inc.

Mr. Gregory Sprow  
SPP Coordinator Office of Canadian Affairs  
U.S. Department of State

Mr. Ali Tuiubah  
Director  
Kissinger McLarty Associates

Ms. Regina Vargo  
Former Assistant U.S. Trade Representative,  
Americas

Mr. Grey F. Warner  
Senior Vice President, Latin America Human  
Health  
Merck & Co., Inc.

Mr. Ron Watkins  
Director General, Automotive/Industrial  
Materials Industry Canada  
Government of Canada

Ms. Lynda Watson  
Director, U.S. Commercial Relations  
International Trade Canada  
Government of Canada

Mr. David Weiss  
Principal & Director, Trade Policy  
DLA Piper Rudnick

Ms. Elizabeth A. Whitaker  
Deputy Assistant Secretary of State Mexico  
and Canada  
U.S. Department of State

Mr. Rafael Zaga Kalach  
Chairman  
National Textile Industry Chamber of  
Mexico

**SPP Meeting with Hon. Carlos Gutierrez**  
**Secretary of Commerce**  
**March 15, 2006**

Mr. Kevin Burke  
President & Chief Executive Officer  
**American Apparel & Footwear Association**

Mr. Larry D. Rubin  
Chief Executive Officer & Executive Vice  
President  
**American Chamber of Commerce of Mexico**

Mr. Paul Moen  
Director Federal Government Affairs  
**Amgen Inc.**

Ms. Kathy Alsbrooks  
Director, Business Development  
**Anteon Corporation**

Mr. Maurice Sonnenberg  
Senior International Advisor Greenberg Traurig,  
LLP  
**Bear Stearns & Co. Inc.**

Ms. Virginia L. Davies  
Attorney-at-Law  
**Blake, Cassels & Graydon LLP**

Mr. Kelly Johnston  
Vice President, Government Relations  
**Campbell Soup Company**

Mr. James D. Phillips  
President & CEO  
**Canadian American Border Trade Alliance**

Ms. Karen Phillips  
Vice President, North America Government  
Affairs  
**Canadian National Railways**

Mr. Thomas A. Gales  
Vice President, Latin America Division  
**Caterpillar Americas Services Company**

Mr. William Irwin  
Manager, International Government Affairs  
**Chevron Corporation**

Mr. William R. Rhodes  
Chairman, Pres. & CEO, Citibank, N.A.,  
Chairman, Pres. & CEO, Citicorp Holdings, Inc.  
**Citigroup, Inc.**

Ms. JoAnna Edgerton  
Director International Affairs & Trade Office  
**City of Kansas City, Missouri**

Mr. Eric P. Farnsworth  
Vice President, Washington  
**Council of the Americas**

Ms. Susan L. Segal  
President and Chief Executive Officer  
**Council of the Americas / Americas Society**

Mr. Javier Mancera  
Director, SECOFI  
**De La Calle, Madrazo, Mancera, SC**

Mr. David Weiss  
Principal & Director, Trade Policy  
**DLA Piper Rudnick**

Governor James J Blanchard  
Partner  
**DLA Piper Rudnick**

Mr. Randolph Dove  
Executive Director, Government Affairs  
**EDS Corporation**

Mr. Claude Carriere  
Deputy Head of Mission  
**Embassy of Canada**

Ms. Karen Antebi  
Economic Counselor  
**Embassy of Mexico**

Mr. Schucry Giacomani  
Minister for Economic Affairs  
**Embassy of Mexico**

Mr. Claudio Felix  
Manager, External Relations North America  
**Embraer-Empresa Brasileira de Aeronáutica**

Mr. Robert Haines  
Manager of International Relations  
**ExxonMobil Corporation**

Mr. Dominic A. DiMarco  
Executive Director and Chief Financial Officer  
Canada, Mexico and South America  
**Ford Motor Company**

Ms. Kathleen E. McIntyre  
Manager, Economic Development  
**Ford Motor Company**

Mr. James A. Renigar  
Counsel, International Policy and Trade  
Regulation  
**General Electric Company**

Ms. Lynda Watson  
Director, U.S. Commercial Relations  
International Trade Canada  
**Government of Canada**

Mr. Ron Watkins  
Director General, Automotive/Industrial  
Materials Industry Canada  
**Government of Canada**

Ms. Suzanne Hurtubise  
Deputy Minister Ministry of Industry  
**Government of Canada**

Mr. H. Stephen Halloway  
Senior Advisor Office of External Relations  
**Inter-American Development Bank**

Mr. Miguel Longoria  
Chief Executive Officer  
**Jugos del Valle, S.A. de C.V.**

Mr. David W. Eaton  
Vice President  
**Kansas City Southern Industries**

Mr. Michael R. Haverty  
Chairman, President & Chief Executive Officer  
**Kansas City Southern Industries**

Mr. David J. Manning  
Senior Vice President Corporate Affairs  
**KeySpan Corporation**

Mr. Ali Tulbah  
Director  
**Kissinger McLarty Associates**

Mr. Nelson Cunningham  
Managing Partner  
**Kissinger McLarty Associates**

Amb. James R. Jones  
Co-Chairman and Chief Executive Officer  
**Manatt Jones Global Strategies, LLC**

Ms. Susan Schmidt  
Managing Director  
**Manatt Jones Global Strategies, LLC**

Mr. Grey F. Warner  
Senior Vice President, Latin America Human  
Health  
**Merck & Co., Inc.**

Mr. Robert E. Herzstein  
Partner  
**Miller & Chevalier, Chartered**

Mr. Jeff Singer  
Vice President  
**NASDAQ Stock Market**

Ms. Nora Ameriz Garcia  
General Director  
**National Textile Industry Chamber of Mexico**

Mr. Rafael Zaga Kalach  
Chairman  
**National Textile Industry Chamber of Mexico**

Ms. Melanie Carter-Maguire  
Director, Government Relations International  
Trade  
**Nortel Networks Corporation**

Mr. Patrick Kilbride  
Director for Public Liaison  
**Office of the U.S. Trade Representative**

Mr. Francisco Espinosa  
Corporate Affairs Director - Mexico  
**Philip Morris Latin American & Canada Inc.**

Dr. Alberto Ortega Venzor  
Chief of Business and International Affairs Jefe  
de la Unidad de Asuntos Internacionales y Emp  
**Presidency of Mexico**

Mr. Ramon Lecuona  
Advisor to Deputy Chief International &  
Business Affairs  
**Presidency of Mexico**

Mr. Eric A. Rojo  
Director, Homeland Security Services  
**Shaw Environmental & Infrastructure, Inc.**

Mr. Tom Danjczek  
President  
**Steel Manufacturers Association**

Mr. Jeffrey F. Pryce  
Of Counsel  
**Step toe & Johnson LLP**

Ms. Adrean Scheid Rothkopf  
Director of Trade Policy, Western Hemisphere  
Executive Director, AACCLA  
**U.S. Chamber of Commerce**

Gen. Daniel W. Christman  
Senior Vice President International Affairs  
**U.S. Chamber of Commerce**

Ms. Elizabeth A. Whitaker  
Deputy Assistant Secretary of State Mexico and  
Canada  
**U.S. Department of State**

Mr. Gregory Sprow  
SPP Coordinator Office of Canadian Affairs  
**U.S. Department of State**

Ms. Linda Recht  
Economic & Commercial Officer Bilateral  
Trade Affairs  
**U.S. Department of State**

Ms. Nancy Smith-Nissley  
Senior Advisor for Business Outreach  
**U.S. Department of State**

Mr. Robert Pollard  
Director, Bilateral Trade Affairs  
**U.S. Department of State**

Mr. Juan M. Carreon  
Director General  
**Union Pacific Corporation**

Ms. Mary McAuliffe  
Vice President External Affairs  
**Union Pacific Corporation**

Mr. Amgad Shehata  
Public Affairs Manager  
**UPS Americas Inc.**

Mr. Dana Richardson  
Public Affairs Manager  
**UPS Americas Inc.**

Mr. Leo Diaz  
Public Affairs Manager  
**UPS Americas Inc.**

Ms. Regina Vargo