September 25, 2006

Freedom of Information Act Request Record Production from:

International Trade Administration of the US Department of Commerce concerning the “Security and Prosperity Partnership of North America” (SPP)

Section VI Contents:

  - Invitation
  - Schedule
  - North American Competitiveness Council Fact Sheet
  - List of North American Competitiveness Council Executive Committee Members
  - “Confirmed Attendance” List of U.S., Canadian and Mexican Participants with contact information.
You are cordially invited to participate in the launch of the
North American Competitiveness Council
with the

Security and Prosperity Partnership of North America
Prosperity Ministers

June 15, 2006
9:30 a.m. to 1:15 p.m.
(Lunch will be served at noon)

hosted by
The Honorable Carlos M. Gutierrez
U.S. Secretary of Commerce

U.S. Department of Commerce
14th and Constitution Avenue, NW
Washington, D.C. 20230

* Please RSVP to Geri Word, geri_word@ita.doc.gov by Friday, June 9, 2006

** Please plan to arrive in the Main Lobby between 9:00 a.m. and 9:25 a.m.
Launch of the North American Competitiveness Council
June 15, 2006
U.S. Department of Commerce
Washington, D.C.

Schedule of Events

9:00 to 9:25  Arrive at U.S. Department of Commerce Main Lobby

9:30 to 9:55  Meet and Greet Reception

10:00  Remarks by:
U.S. Secretary of Commerce Carlos M. Gutierrez
Mexican Secretary of Economy Sergio García de Alba
Canadian Minister of Industry Maxime Bernier

Discussion between Ministers and the North American Competitiveness Council

11:30  Escort to the Secretary's Dining Room

12:00 to 1:15  Lunch with Ministers
North American Competitiveness Council  
(NACC)

We agree that increasing private sector engagement in the SPP by adding high-level, visible business input will assist governments in enhancing North America’s competitive position.

We therefore propose the creation of a North American Competitiveness Council (NACC) to provide recommendations on issues concerning North American competitiveness that could be addressed through the SPP. In particular:

- The Council should be free to consider issues that could be addressed trilaterally or bilaterally, since improvements to our respective bilateral relationships also improve North American competitiveness.
- The Council both should address issues of immediate importance and provide high-level, strategic, medium- to long-term advice.
- It also should provide input on the continued compatibility of our shared security and prosperity agendas, given the inherent linkages between security and prosperity in a global marketplace.
- While the Council could be expected to develop recommendations focused primarily on issues to be addressed by governments, the Council should be challenged to provide suggestions on how the private sector might itself be able to assist in promoting North American competitiveness and be part of the solution.

The Council could be comprised of 30 members with equal representation from each country. Each country could determine its own members. Membership selection processes would be at each country’s own discretion.

The Council would meet annually with Ministers responsible for both Security and Prosperity, and two to three times per year with senior government officials, and engage on an on-going basis to deliver concrete results. The Council would make recommendations to Leaders annually.

The Council would build on existing mechanisms, such as P4P and CMP and would not displace private sector consultations already on-going at the SPP working group level, or in any other fora, or other specific initiatives on the SPP workplans (such as the APCNA, or the government-industry steel working group).

Unveiling the Council

The commitment to create a Council could be announced at the March 2006 Leaders meeting, with membership to be determined by end-April 2006, and a first meeting taking place by June 2006.
North American Competitiveness Council Executive Committee Members

U.S. Executive Committee
UPS
FedEx
Mittal
New York Life
Ford
General Motors
Merck
Chevron
General Electric
Wal-Mart
Lockheed Martin
Kansas City Southern
Campbell's Soup
Whirlpool

U.S. Secretariat: Council of the Americas and the U.S. Chamber of Commerce

Canadian NACC members
Dominic D'Alessandro (Manulife Financial)
Paul Desmarais, Jr. (Power Corporation of Canada)
David Ganong (Ganong Brothers Limited)
Richard George (Suncor Energy Inc.)
Hunter Harrison (Canadian National Railway Company)

Linda Hassenfratz (Linamar Corporation)
Michael Sabia (Bell Canada Enterprises)
Jim Shepherd (Canfor Corporation)
Annette Verschuren (The Home Depot Canada)
Rick Waugh (Scotiabank)
Canada Secretariat: Canadian Council of Chief Executives (CCCE)

Mexican NACC Members
José Luis Barraza, Presidente del Consejo Coordinador Empresarial (CCE-Mexico’s main business association), and CEO of Grupo Impulso, Realiza & Asociados, Inmobiliaris Realiza and Optima
Gastón Azcárraga, Presidente del Consejo Mexicano de Hombres de Negocios (CMHN) and CEO of Mexicana de Aviación and CEO of Grupo Posadas
León Halkin, Presidente de la Confederación de Cámara de Industrias (CONCAMIN) and Chairman of the Board and CEO of four companies in the industrial and real estate markets
Valentín Díez, Presidente del Consejo Mexicano de Comercio Exterior (COMCE) and former Vicepresident of Grupo Modelo.
Jaime Yeraki, Presidente del Consejo Nacional Agropecuario (CNA) and CEO of several Poultry companies.
Roberto Newell, Director General del Instituto Mexicano para la Competitividad (IMCO)
Claudio X. González, Presidente del Centro de Estudios Económicos del Sector Privado (CEESP) and Chairman of the Board and CEO Kimberly-Clark de Mexico
Guillermo Vogel, Vicepresident of TAMSA (Tubos de Acero de México)
César de Anda Molina, President and CEO of Aviacar de Occidente
Tomás González Sada, President and CEO of Grupo CYDSA
Mexico Secretariat: Mexican Institute for Competitiveness (IMCO)
### U.S. Participants

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<thead>
<tr>
<th>Name</th>
<th>Title</th>
<th>Organization</th>
<th>Mailing Address</th>
<th>Phone</th>
<th>Email</th>
<th>Attended?</th>
</tr>
</thead>
<tbody>
<tr>
<td>1. Louis L. Schmeltz</td>
<td>President &amp; CEO</td>
<td>Mineral Jet, USA</td>
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<td>312-899-2412</td>
<td><a href="mailto:Louis.Schmeltz@mineraljet.com">Louis.Schmeltz@mineraljet.com</a></td>
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<tr>
<td>2. Craig Becker</td>
<td>President &amp; CEO, the Americas</td>
<td>Wallace &amp; Tiernan</td>
<td>515 7th St. SE</td>
<td>202-898-1111</td>
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<tr>
<td>3. Ken Covas</td>
<td>President, Vertias</td>
<td>Lockheed Martin Corporation</td>
<td>6900 Rockledge Rd.</td>
<td>703-895-3477</td>
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<tr>
<td>4. Warren Embrose</td>
<td>Senior VP, Corporate</td>
<td>Kansas City Southern</td>
<td>427 W. 12th St.</td>
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<tr>
<td>5. Arturo van Hoven</td>
<td>President - Campbell</td>
<td>Campbell Soup Company</td>
<td>Campbell Place P.O.</td>
<td>518-676-6400</td>
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<tr>
<td>6. Angel Shickerts</td>
<td>Vice President, Strategic</td>
<td>USP</td>
<td>6285 Northland Drive,</td>
<td>905-544-1000</td>
<td><a href="mailto:as@usp.com">as@usp.com</a></td>
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### Canadian Participants

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<tr>
<td>11. Linda Smith</td>
<td>CEO</td>
<td>Luminar Corporation</td>
<td>381 Spadina Ave. W.</td>
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<td>12. Andrei Voros</td>
<td>President</td>
<td>Hone Bee Canada</td>
<td>55 Macmillan Ave.</td>
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<tr>
<td>13. Michael Sabia</td>
<td>President and CEO</td>
<td>Bell Canada Enterprises</td>
<td>1006 de la Gache St.</td>
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### Mexican Participants

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<tbody>
<tr>
<td>21. José Luis Barrera</td>
<td>President &amp; CEO</td>
<td>Grupo Inpeco, Ramón &amp; Assoc, Instituto Nacional de Exportaciones (INAEX)</td>
<td>Lancastre No. 15, Piso 7</td>
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<tr>
<td>22. Rey Villanuz</td>
<td>Director General</td>
<td>CODEC</td>
<td>LA CARTE No. 15 PISO 2 y 3, COLONIA A. MEXICO 06050 MEXICO, D.F.</td>
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<tr>
<td>23. Guillermo Vergel</td>
<td>Vice President</td>
<td>Consejo de Administradores</td>
<td>51233 Car. Mexico -</td>
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<tr>
<td>24. Carlos A. Molina</td>
<td>President and CEO</td>
<td>Avance de Desarrollo</td>
<td>Tezcatlipa Dr. Morelia,</td>
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<td>25. Lucio Miguel Ponce</td>
<td>Director General</td>
<td>Consejo Colonialado Empresarial (CCE)</td>
<td>Lazaro No. 15, Piso 7</td>
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<tr>
<td>26. Roberto Norell</td>
<td>Director General</td>
<td>Instituto Mexicano de la Cooperación</td>
<td>Lazaro No. 15, 800</td>
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<tr>
<td>27. Gonzalo Ramos</td>
<td>President</td>
<td>Asociación Mexicana de Inversiones Bursátiles</td>
<td>Paseo de la Reforma No. 15,</td>
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<tr>
<td>28. Alfredo Mendoza</td>
<td>President, EPC</td>
<td>Foro Nacional de los Consejos</td>
<td>Axta No. 154, Col. Teneiro,</td>
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