

a disclaimer. To the extent the preceding message contains advice relating to a Federal tax issue, unless expressly stated otherwise the advice is not intended or written to be used, and it cannot be used by the recipient or any other taxpayer, for the purpose of avoiding Federal tax penalties, and was not written to support the promotion or marketing of any transaction or matter discussed herein.

Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Tuesday, March 31, 2009 8:37 PM
To: ksummers@chicago2016.org; jrlandis@foley.com
Cc: lhealey@chicago2016.org
Subject: Re: Attendees tomorrow for Theme 3

Who is going to reach out and coach the 'real' presenters?

-----Original Message-----

From: Kurt Summers <ksummers@chicago2016.org>
Cc: Healey, Lori <lhealey@chicago2016.org>
To: Segobiano, Michael <msegobiano@cityofchicago.org>
To: jrlandis_bb <jrlandis@foley.com>

Sent: 3/31/2009 7:38:46 PM
Subject: Re: Attendees tomorrow for Theme 3

Slight correction. Sego, we need you to be Gov. Quinn.

Kurt A. Summers, Jr.
Sent from my Blackberry

----- Original Message -----

From: Landis, John R. <JRLandis@foley.com>
To: msegobiano_bb
Cc: Lori Healey; Kurt Summers
Sent: Tue Mar 31 19:35:21 2009
Subject: Attendees tomorrow for Theme 3

Mike -

Just following up on our conversation.

First, will you read Governor Doyle's part?

Second, here are the folks I expect to attend Theme 3 tomorrow:

Mr. Ryan
Mara Georges (who will read Valerie Jarrett) Kurt Summers (who will read Mufi Hanneman)
John Landis (I will read Governor Doyle) Michael Moskow Dennis Gannon

These folks may be there:

Cindy Gillespie
Bob Ctvrtlik
Anita DeFrantz
Jim Easton
USOC representatives

Let's also plan on discussing the moderator point.

John

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Sent: Tuesday, March 31, 2009 8:36 PM
To: Kurt Summers
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Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Friday, January 30, 2009 9:45 AM
To: lhealey@chicago2016.org; lmastandrea@chicago2016.org
Cc: ksummers@chicago2016.org; msegobiano@chicago2016.org; psandusky@chicago2016.org; tfarmer@chicago2016.org
Subject: Re: forgot to ask you something

You got it

-----Original Message-----

From: Lori Healey <lhealey@chicago2016.org>
Cc: Kurt Summers <ksummers@chicago2016.org>
To: Linda Mastandrea <lmastandrea@chicago2016.org>
Cc: Michael Segobiano <msegobiano@chicago2016.org>
Cc: PatrickSandusky <psandusky@chicago2016.org>
Cc: Tom Farmer <tfarmer@chicago2016.org>

Sent: 1/30/2009 9:31:52 AM

Subject: RE: forgot to ask you something

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From: Linda Mastandrea
Sent: Thursday, January 29, 2009 5:15 PM
To: Lori Healey
Subject: forgot to ask you something

Lori,

The May 7 event on Daley Plaza I mentioned.....US Paralympics would like it if the mayor could be there to speak. What are the chances mid day on May 7 that he could do so? Can you make a call or direct me on who to talk to about it?

Thanks,

lm

LINDA MASTANDREA

DIRECTOR

PARALYMPIC SPORT AND ACCESSIBILITY

CHICAGO 2016

T: 312.861.4823

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Chicago, IL 60601

lmastandrea@chicago2016.org

www.chicago2016.org

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Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Wednesday, May 20, 2009 6:09 PM
To: ksummers@chicago2016.org
Subject: Re: Additional Organizations - Olympic Day

We will be able to work through this

-----Original Message-----

From: Kurt Summers <ksummers@chicago2016.org>
To: Segobiano, Michael <msegobiano@chicago2016.org>

Sent: 5/20/2009 5:28:45 PM
Subject: Fw: Additional Organizations - Olympic Day

Any thoughts here.

Kurt A. Summers, Jr.
Sent from my Blackberry

From: Lauren Price
To: Jason Erkes :: ChicagoSocial.com
Cc: Kurt Summers; Drew Russell ; Dan Jones ; Chris Hastings
Sent: Wed May 20 17:20:33 2009
Subject: RE: Additional Organizations - Olympic Day

Awesome.

Just a heads up for you. I heard back from Kayak Chicago - I have not received their fax yet. They also had a question for us - I assume the answer is that it is fine for them to launch? Please let me know..

Kayak Chicago will be participating in Olympic Day at North ave. Since we don't have a permit to launch kayaks off of North ave. beach, will this be a problem?

Is there a fax number I can send the form to?

Thanks
Dave

We will handle the rest of the groups.

Thanks.

Lauren Price

Intersport

20 W. Kinzie St. - Suite 1600

Chicago, IL 60654

Phone: 312-645-5417

Cell: 312-285-6528

Fax: 312-661-0622

www.intersportnet.com

From: Jason Erkes :: ChicagoSocial.com [mailto:Jason@chicagosocial.com]
Sent: Wednesday, May 20, 2009 4:40 PM
To: Lauren Price
Cc: 'Kurt Summers'; Drew Russell; Dan Jones; Chris Hastings
Subject: RE: Additional Organizations - Olympic Day

Thanks...I just sent the additional organizations the letter.

Why don't Chris and I follow-up with the following organizations and you can take the rest:

In the Zone

Basketball city

Jabb Boxing

Depaul Athletics

Kayak Chicago

Fleet Feet

Bucktown Soccer

Players Sports

Fitplex

Crunch

Equinox

Chicago Indoor Soccer

Chicago indoor Football

New Balance Chicago

CLASC

Liga Latina

Jason Erkes, President
Chicago Sport and Social Club, City Chase USA 770 N. Halsted - Suite 306, Chicago, IL 60642

* office: 312 | 850 | 8196 x 160 * mobile: 312 | 953 | 2767 * AIM: JasonErkes

From: Lauren Price [mailto:lprice@intersportnet.com]
Sent: Wednesday, May 20, 2009 4:13 PM
To: Jason Erkes :: ChicagoSocial.com
Cc: Kurt Summers; Drew Russell; Dan Jones
Subject: FW: Additional Organizations - Olympic Day

Hi Jason -

Attached - please see a list from Gyata. Can we send out the email to them? Also - my team is ready to start calling the organizations. Which ones do you want us to contact?

We will follow up with Gyata's list tomorrow afternoon.

Thanks.

Lauren

Lauren Price

Intersport

20 W. Kinzie St. - Suite 1600

Chicago, IL 60654

Phone: 312-645-5417

Cell: 312-285-6528

Fax: 312-661-0622

www.intersportnet.com

From: Gyata Kimmons [mailto:gkimmons@chicago2016.org]
Sent: Wednesday, May 20, 2009 3:22 PM
To: Lauren Price
Cc: Kurt Summers; Drew Russell; Wally Hayward; Dan Jones
Subject: RE: Additional Organizations - Olympic Day

Lauren,

I have a couple of additional names to add to the list. Let me know if you have any

questions or concerns.

Thanks

GYATA M.J. KIMMONS
DIRECTOR
COMMUNITY RELATIONS
CHICAGO 2016

T +312.861.4852

F +312.861.4801

M +312.513.9013

200 E. Randolph
Suite 2016
Chicago, IL 60601

gkimmons@chicago2016.org

www.chicago2016.org

P Please consider the environment before printing this e-mail.

From: Lauren Price [mailto:lprice@intersportnet.com]
Sent: Wednesday, May 20, 2009 11:55 AM
To: Gyata Kimmons; Mike Murnane
Cc: Kurt Summers; Drew Russell; Wally Hayward; Dan Jones
Subject: RE: Additional Organizations - Olympic Day

Hi Gyata and Mike -

Can we get together today to discuss contacting these additional organizations?

We are having a planning meeting with these directors next Tuesday, May 26 at 6:30 p.m. here in the office. We are asking people that want to participate (and even those that may just want to learn more) to meet us to discuss how they could be involved.

Therefore, if I could get contact info for directors or contacts you think would want to be involved, I will call them in the next day or two to get on their calendar before the long weekend.

Thanks in advance - I am available any time after 3 p.m.

Lauren

Lauren Price

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Cell: 312-285-6528

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From: Lauren Price
Sent: Monday, May 18, 2009 12:48 PM
To: gkimmons@chicago2016.org; mmurnane@chicago2016.org
Cc: 'Kurt Summers'; Drew Russell
Subject: Additional Organizations - Olympic Day

Gyatta and Mike -

Great meeting you both last week ...

The link below is what was emailed to the Additional Groups list that Chicago Sport and Social provided last week. Do you have any other groups that you would like me to reach out to about participating in Olympic Day at North Avenue Beach June 23?

http://www.cooleremail.net/users/marketing/OlympicDay_12may2009.html

We are trying to get a Group Leader Meeting organized for May 26 - one week from tomorrow - to go over the details of Olympic Day.

Just let me know and I can send a personalized email to the organization leader.

If you have any questions about this, just let me know and I am happy to swing by to discuss.

Thanks -

Lauren

Lauren Price

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MS-LH

Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Monday, May 04, 2009 12:39 PM
To: Lori Healey
Subject: RE: Mayor's Office

Thank you

>>> Lori Healey <lhealey@chicago2016.org> 5/4/2009 12:32 PM >>>
Kristina, thanks, but there is a protocol for talking to the Mayor's office. Anything related to the press office is handled by our press people (Mica, Patrick S., etc.).

I can assure you that if the mayor is going, it is handled 100%. You don't need to worry about it.

From: Kristina Lowenstein
Sent: Monday, May 04, 2009 12:30 PM
To: Lori Healey
Cc: Elizabeth Alvarez
Subject: Mayor's Office

Hi Lori,

I am working on the May 7th event at Daley Center. I wanted to contact the Mayor's Office to make sure that the Mayor's sound technicians and the Daley Center people are communicating about the sound needs for the event. Can you tell me who I should contact at his office?

Thanks!

Kristina

KRISTINA LOWENSTEIN
PARALYMPIC SPORT & ACCESSIBILITY
CHICAGO 2016

T: 312.861.4911
F: 312-861.4801
M: 773.750-7120
200 East Randolph
Suite 2016
Chicago, IL 60601

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Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Monday, April 20, 2009 5:08 PM
To: lhealey@chicago2016.org; msegobiano@chicago2016.org; Megan McDonald
Subject: Re: FW: Mock TOC Ticket Sheet as a PDF

I am on it

-----Original Message-----

From: Lori Healey <lhealey@chicago2016.org>
To: Segobiano, Michael <msegobiano@chicago2016.org>
To: McDonald, Megan <Megan.McDonald@cityofchicago.org>

Sent: 4/20/2009 4:38:48 PM
Subject: RE: FW: Mock TOC Ticket Sheet as a PDF

Sego, can you handle this? I've got my hands full with Michael Reese and Emil Jones

-----Original Message-----

From: Megan McDonald [mailto:Megan.McDonald@cityofchicago.org]
Sent: Monday, April 20, 2009 3:56 PM
To: Lori Healey; Michael Segobiano
Subject: Re: FW: Mock TOC Ticket Sheet as a PDF

Hmmmm.....there's definitely something lost in translation between the folks beneath Don Kperta and this office. It has not been proposed to us as a Dominick's idea and there was a lot of reference to "I know this is what the Mayor wants so we want to help...." but that's neither here nor there.

I am told that some tickets have been sent to print already but perhaps we can get the second round in there with the logo.

Is this an approval from you guys on the artwork? Do you need to check with USOC?

Obviously, since the run has already started - a final sign off sooner rather than later would be great.

Thanks....

Megan McDonald
Executive Director
Mayor's Office of Special Events
(312) 744-2493

>>> Lori Healey <lhealey@chicago2016.org> 4/20/2009 3:40 PM >>>
FYI

From: wallyhayward@comcast.net [mailto:wallyhayward@comcast.net]
Sent: Monday, April 20, 2009 1:49 PM
To: Lori Healey
Subject: Fwd: Mock TOC Ticket Sheet as a PDF

FYI on communication this morning. Wal

Wally Hayward

Chicago 2016

m: 312.560.5793
wallyhayward@comcast.net

----- Forwarded Message -----

From: "Joe Ahern" <jahern@chicago2016.org>
To: "don keprta" <don.keprta@safeway.com>, "Wally Hayward" <wallyhayward@comcast.net>, "Lori Igleski" <Ligleski@chicago2016.org>, "Valerie Waller" <vwaller@chicago2016.org>, "chris sullivan" <chris.sullivan@usoc.org>
Cc: "Mike Roberts" <mroberts@chicago2016.org>, "jeff norkiewicz" <jeff.norkiewicz@safeway.com>
Sent: Monday, April 20, 2009 11:58:26 AM GMT -06:00 US/Canada Central
Subject: Re: Mock TOC Ticket Sheet as a PDF

Understood

From: Don Keprta
To: Joe Ahern; Wally Hayward; Lori Igleski; Valerie Waller; chris.sullivan@usoc.org
Cc: Mike Roberts; Jeff Norkiewicz
Sent: Mon Apr 20 11:42:15 2009
Subject: RE: Mock TOC Ticket Sheet as a PDF

Before everyone gets too far down the road with this, please understand that this is just a rough mock up one of my ad people did to look at a concept. Not even sure yet if we will have the ability to do multiple colors, or just one color. We are working with the Taste of Chicago folks to see what's possible. It is probably a little early to get the USOC involved, until we verify everyone's ability to deliver.
Thanks.

From: Joe Ahern [mailto:jahern@chicago2016.org]
Sent: Monday, April 20, 2009 10:05 AM
To: Don Keprta; Wally Hayward; Lori Igleski; Valerie Waller; chris.sullivan@usoc.org
Cc: Mike Roberts
Subject: Re: Mock TOC Ticket Sheet as a PDF

Don, looks great. I have cc'd all the appropriate C2016 people to weigh in. We need USOC approval as well as MOSE before giving the "Green Light". Joe A

----- Original Message -----

From: Don Keprta <don.keprta@safeway.com>
To: Joe Ahern
Sent: Sat Apr 18 08:38:58 2009
Subject: Fw: Mock TOC Ticket Sheet as a PDF

First cut. We will see how far we get with this.

Sent from my BlackBerry Wireless Handheld

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From: Jeff Norkiewicz
To: Don Keprta
Sent: Sat Apr 18 07:01:07 2009
Subject: FW: Mock TOC Ticket Sheet as a PDF

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Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Monday, April 20, 2009 5:08 PM
To: lhealey@chicago2016.org; msegobiano@chicago2016.org; Megan McDonald
Subject: Re: FW: Mock TOC Ticket Sheet as a PDF

I am on it

-----Original Message-----

From: Lori Healey <lhealey@chicago2016.org>
To: Segobiano, Michael <msegobiano@chicago2016.org>
To: McDonald, Megan <Megan.McDonald@cityofchicago.org>

Sent: 4/20/2009 4:38:48 PM
Subject: RE: FW: Mock TOC Ticket Sheet as a PDF

Sego, can you handle this? I've got my hands full with Michael Reese and Emil Jones

-----Original Message-----

From: Megan McDonald [mailto:Megan.McDonald@cityofchicago.org]
Sent: Monday, April 20, 2009 3:56 PM
To: Lori Healey; Michael Segobiano
Subject: Re: FW: Mock TOC Ticket Sheet as a PDF

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To: Lori Healey
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Chicago 2016

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Cc: "Mike Roberts" <mroberts@chicago2016.org>, "jeff norkiewicz" <jeff.norkiewicz@safeway.com>
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vwaller@chicago2016.org
Cc: DBolger@chicago2016.org; jmurray@chicago2016.org; msegobiano@chicago2016.org
Subject: Re: Dominick's and Taste of Chicago

No clue, does 2016 have a relationship with Dominicks?
-----Original Message-----

From: Lori Healey <lhealey@chicago2016.org>
Cc: Bolger, David <dbolger@chicago2016.org>
To: Kriegler, Jason <jkriegler@chicago2016.org>
Cc: Murray, John <jmurray@chicago2016.org>
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From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Tuesday, March 31, 2009 8:37 PM
To: ksummers@chicago2016.org; jrlandis@foley.com
Cc: lhealey@chicago2016.org
Subject: Re: Attendees tomorrow for Theme 3

Who is going to reach out and coach the 'real' presenters?

-----Original Message-----

From: Kurt Summers <ksummers@chicago2016.org>
Cc: Healey, Lori <lhealey@chicago2016.org>
To: Segobiano, Michael <msegobiano@cityofchicago.org>
To: jrlandis_bb <jrlandis@foley.com>

Sent: 3/31/2009 7:38:46 PM
Subject: Re: Attendees tomorrow for Theme 3

Slight correction. Sego, we need you to be Gov. Quinn.

Kurt A. Summers, Jr.
Sent from my Blackberry

----- Original Message -----

From: Landis, John R. <JRLandis@foley.com>
To: msegobiano_bb
Cc: Lori Healey; Kurt Summers
Sent: Tue Mar 31 19:35:21 2009
Subject: Attendees tomorrow for Theme 3

Mike -

Just following up on our conversation.

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Second, here are the folks I expect to attend Theme 3 tomorrow:

Mr. Ryan
Mara Georges (who will read Valerie Jarrett) Kurt Summers (who will read Mufi Hanneman)
John Landis (I will read Governor Doyle) Michael Moskow Dennis Gannon

These folks may be there:

Cindy Gillespie
Bob Ctvrtlik
Anita DeFrantz
Jim Easton
USOC representatives

Let's also plan on discussing the moderator point.

John

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Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Tuesday, March 31, 2009 8:37 PM
To: ksummers@chicago2016.org; jrlandis@foley.com
Cc: lhealey@chicago2016.org
Subject: Re: Attendees tomorrow for Theme 3

Who is going to reach out and coach the 'real' presenters?
-----Original Message-----

From: Kurt Summers <ksummers@chicago2016.org>
Cc: Healey, Lori <lhealey@chicago2016.org>
To: Segobiano, Michael <msegobiano@cityofchicago.org>
To: jrlandis_bb <jrlandis@foley.com>

Sent: 3/31/2009 7:38:46 PM
Subject: Re: Attendees tomorrow for Theme 3

Slight correction. Sego, we need you to be Gov. Quinn.

Kurt A. Summers, Jr.
Sent from my Blackberry

----- Original Message -----
From: Landis, John R. <JRLandis@foley.com>
To: msegobiano_bb
Cc: Lori Healey; Kurt Summers
Sent: Tue Mar 31 19:35:21 2009
Subject: Attendees tomorrow for Theme 3

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Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Tuesday, March 31, 2009 8:19 AM
To: DBolger@chicago2016.org; jkriegler@chicago2016.org; vwaller@chicago2016.org; JODI KAWADA
Cc: agentry@chicago2016.org; apuccinelli@chicago2016.org; cfrancis@chicago2016.org; cyearwood@chicago2016.org; lhealey@chicago2016.org
Subject: Re: Brochure Deadlines

We provide our feedback on Village and Transition yesterday to Anna and Cassandra -----
Original Message-----

From: Jason Kriegler <jkriegler@chicago2016.org>
Cc: Gentry, Amanda <agentry@chicago2016.org>
Cc: Puccinelli, Anna <apuccinelli@chicago2016.org>
Cc: Francis, Cassandra <cfrancis@chicago2016.org>
Cc: Yearwood, Collins <cyearwood@chicago2016.org>
To: Bolger, David <dbolger@chicago2016.org>
Cc: Healey, Lori <lhealey@chicago2016.org>
To: Waller, Valerie <vwaller@chicago2016.org>
To: KAWADA, JODI <jkawada@cityofchicago.org>
To: Segobiano, Michael <msegobiano@cityofchicago.org>

Sent: 3/30/2009 10:03:30 PM
Subject: Brochure Deadlines

In order to meet the Friday deadline we have released Accommodations tonight.

As for the other 3, Village, Paralympics and Transition, Paralympics has been re-organized and some parts re-written, as far as Transition and Village, there is a meeting tomorrow morning at 9:30 in Lori Healey's office to gain feedback and discuss any changes. Both of these MUST be released tomorrow end of day in order to hit Friday's deadline, our vendor cannot guarantee anything later. Also, these will need to be translated, and flowed in.

Jodi, I apologize for the quick turn.

Can you please work with me in making sure this happens.

Thank you.

Kriegler.

--
Jason Kriegler
Director of Design
Chicago 2016
200 E Randolph Suite 2016
Chicago Illinois 60601

312.861.4876 office
773.339.2503 mobile

jkriegler@chicago 2016.org
www.chicago2016.org

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Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Friday, February 20, 2009 10:36 PM
To: egez@theclimategroup.org
Subject: Re: Lori Healey, President, Chicago 2016, CONFIRMED key-note for Forward Chicago Launch Event

Alison, the Mayor's name is incorrectly stated here as William, I trust that will be corrected in future communications.

-----Original Message-----

From: "Allison Hannon, The Climate Group" <egez@theclimategroup.org>
To: Segobiano, Michael <msegobiano@cityofchicago.org>

Sent: 2/20/2009 8:20:50 PM

Subject: Lori Healey, President, Chicago 2016, CONFIRMED key-note for Forward Chicago Launch Event

To view this email online, paste this link into your browser:
<http://e2ma.net/map/view=CampaignPublic/id=28404.1750307309/rid=5f8a8ae4e1cdfb3e2f2fee83e88c59c3>

Forward Chicago Launch Event

Date/Time

February 24, 2009
7:15-9:00am

Venue

Jay Pritzker Pavilion, Millennium Park
(Please note that the room has changed)
201 East Randolph Street
Chicago, IL 60601

Directions

Parking is available in the Millennium Park Garage on East Randolph Street, East of the Harris Theater for Music and Dance.

From the garage:

Go to East Randolph Street and walk west; After passing the Harris Theater, turn left onto the walkway that heads towards the Pavillion.

Walk towards the Pavilion, where you will see a door on your left with a security guard - walk through the door and head down the stairs to stage level where the event will be taking place.

<http://www.millenniumpark.org/documents/MPMap.pdf>

RSVP

<http://forwardchicago.eventbrite.com/>
(<http://e2ma.net/go/1750307309/1592622/58526713/goto:http://forwardchicago.eventbrite.com/>
)

Event Program

7:15-8:00 Continental Breakfast & Networking

8:00-8:05 Welcome Remarks

Allison Hannon, Midwest Regional Manager, The Climate Group
Dasha Rettew, Partnership Manager, Government Relations, The Climate Group

8:05-8:25 Keynote Address: Greening the City of Chicago William M. Daley, Mayor, City of Chicago (Invited) Lori Healy, President, Chicago 2016 (Confirmed)

8:25-8:50 Forward Chicago Founders Remarks Cindy Schwab, VP, Abbott Fund Vicky Dinges, AVP of Public Social Responsibility, Allstate Art Gibson, VP, EHS and Sustainability, Baxter International Jack Fortnum, President of Corn Products North America, VP of Corn Products International Helen A. Howes, VP, Environment Health & Safety, Exelon Sharon Walck, SVP Sustainability, HSBC North America Eileen Sweeney, Director of Motorola Foundation Joseph Schillaci, Vice President, MWH Americas

8:50-8:55 Closing Remarks

Michael Allegretti, Director of Government Relations, North America, The Climate Group

*Q&A from the press to be timed per Mayor Daleys request

Event Overview

On February 24, The Climate Group will celebrate the launch of Forward Chicago, a unique public-private partnership between the City of Chicago, Chicago 2016, environmental NGOs and Chicago's leading businesses. Forward Chicago seeks to help reduce Chicago's greenhouse gas emissions by 2020 and green Chicago's 2016 Olympic Bid.

Senior executives from Forward Chicago's founding companies - Abbott, Allstate, Baxter, ComEd, Corn Products, Exelon, HSBC, Motorola and MWH - will unveil their initiatives to green the newly created 21st Century Green Centers surrounding the proposed Olympic venues and to support the city's broad commitment to deliver a healthy living and working environment for all Chicagoans.

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<http://www.myemma.com/>

Yan, Tianran

From: Michael Segobiano [msegobiano@cityofchicago.org]
Sent: Wednesday, February 18, 2009 12:04 PM
To: lhealey@chicago2016.org; Joe Deal
Cc: dfiddelke@chicago2016.org; msegobiano@chicago2016.org
Subject: Re: Sports Accord mayors letter

I might also suggest a follow up call to the Mayor's Chief of Staff's to see if we could be of further assistance. We did this for the AIBA championship.

-----Original Message-----

From: Lori Healey <lhealey@chicago2016.org>
Cc: Fiddelke, Deb <dfiddelke@chicago2016.org>
Cc: Segobiano, Michael <msegobiano@chicago2016.org>
To: Deal, Joe <jdeal@cityofchicago.org>
To: Daskal, David <ddaskal@cityofchicago.org>

Sent: 2/18/2009 11:28:57 AM
Subject: FW: Sports Accord mayors letter

Here are the cities contact info...deb never mind. Dave, can we do these letters as a merge, have me as the contact, and get them auto penned? We can then send them out from

Here, and I can coordinate with Chris Sullivan.

From: Lori Healey
Sent: Monday, February 16, 2009 12:38 PM
To: 'Joe Deal'; 'David Daskal'
Cc: 'Robert Fasulo'; Christopher Sullivan; Pete Halpin
Subject: FW: Sports Accord mayors letter

Can you guys call me about this? We need to make this letter more RMD friendly, and talk about contact information for follow up. Thanks.

From: Robert Fasulo [mailto:Robert.Fasulo@usoc.org]
Sent: Monday, February 16, 2009 12:17 AM
To: Pete Halpin; Lori Healey
Cc: Deb Fiddelke; dspiegel- Forward; Tom Cisewski; csullivan email forward
Subject: RE: Sports Accord mayors letter

All,

Attached is my suggested text for the letter from the Mayor. I've enclosed both a clean and lined version to make my proposed changes more readable.

I've also included my recommended list of cities to be contacted, based on past experience and estimation of travel patterns i.e.:

Atlanta

Dallas
Houston
Miami
Newark
New York
San Fran
Washington DC

Rgds,

Robert

From: Pete Halpin [mailto:Pete.Halpin@dutkoworldwide.com]
Sent: Sunday, February 15, 2009 9:23 AM
To: Lori Healey; Robert Fasulo
Cc: Deb Fiddelke; dspiegel- Forward; Tom Cisewski
Subject: RE: Sports Accord mayors letter

Attached is the first draft of a letter from Mayor Daley to Gateway City mayors.

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Sent: Fri 2/13/2009 4:06 PM
To: Robert Fasulo; Pete Halpin
Cc: Deb Fiddelke; dspiegel- Forward; Tom Cisewski
Subject: RE:

Feel free to develop, but let's do it quickly

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Cc: Lori Healey
Subject: RE:

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Best,

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To: Robert Fasulo
Cc: lhealey@chicago2016.org
Subject:

Per our conversation

Peter G. Halpin
Senior Vice President
Dutko Worldwide

412 First Street SE, Suite 100

Washington, DC 20003

202.484.4884 (Main)

202.484.7016 (Fax)

www.dutkoworldwide.com <<http://www.dutkoworldwide.com/>>

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Yan, Tianran

From: Lori Healey [lhealey@chicago2016.org]
Sent: Tuesday, March 24, 2009 12:48 PM
To: Michael Segobiano; JILL MURRAY; aherckis@cityofchicago.org
Subject: FW: Russian Ambassador

can't seem to make Eileen's or Marnie's email come up; can you forward this on to them?
 are they aware of this Russian ambassador's trip to Chicago and meeting request with RMD?

From: Curt Wiley [mailto:curtwiley52@yahoo.com]
Sent: Tuesday, March 24, 2009 11:04 AM
To: Lori Healey
Subject: Russian Ambassador

ori,

, different issue.....

, good friend of mine from DC works with the Russian government on their relations in the United States. They are working on a trip for the Russian Ambassador to Chicago on May 14th and would like to meet with the Mayor. Is there anything that could be done in conjunction with a meeting to support your efforts to secure the Olympics?

am still working on getting positions in either the Obama or Quinn administrations and making some progress.

hanks,

urt

Curt Wiley
 12-285-6018
curtwiley52@yahoo.com

From: Lori Healey <lhealey@chicago2016.org>
To: Curt Wiley <curtwiley52@yahoo.com>
Sent: Monday, February 16, 2009 10:34:18 AM
Subject: FW: Curt Wiley

YI

From: Lori Healey
Sent: Monday, February 16, 2009 10:18 AM
To: vincent.ragucci@ch2m.com
Subject: Curt Wiley

vincent, I am writing to let you know how much I like Curt Wiley. I know he has applied for a position with your firm, and I wanted to give him a good recommendation. He is terrific, and would be a huge help in these tough times, I'm sure. Please let me know if you need anything.

Lori Healey
 resident, Chicago 2016

Yan, Tianran

From: John Murray [jmurray@chicago2016.org]
Sent: Tuesday, December 02, 2008 2:54 AM
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Cc: JILL MURRAY; Jackie Carpenter; Angelica Bugarin; Melissa Wollmering; Teri Ringhofer; Sam Bensen
Subject: BID BOOK SUMMIT details for Tuesday, December 2nd

eam, here is the revised schedule for Tuesday's review sessions. We will move on to the next theme as we complete each, so the schedule is subject to compression. We should have a good idea by lunch as to whether we will go late in the afternoon or finish early.

am also attaching the consolidated spreadsheet of open, resolved and general comments from Monday's sessions. The open items for each theme will be the primary topics for discussion in each of the sessions today. We will have hard copies of the spreadsheet for your reference in the session.

See you at 8:00!

00am – 9:30am	Global Comments and Constituent Benefits
30am – 10:15am	Theme 9
03:15am – 10:30am	BREAK
03:30am – 12:45pm	Themes 1, 2, and 7
02:45pm – 1:45pm	LUNCH
04:5pm – 3:15pm	Themes 11, 15, 3, and 8
01:5pm – 3:30pm	BREAK
03:0pm – 5:00pm	Themes 4, 17, and 10
00pm – 5:15pm	BREAK
01:5pm – 7:00pm	Themes 14, 6, 12, 5, 13, 17

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Bid Book Summit Day 1 Comments - Global

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	3 - Political and economic climate and structure	Introduction	How should we address supporter numbers? <u>Supporting Comments:</u> On the last bullet, we are not listing the supporter number as it has gone down since last polling	1. Open
IR	3 - Political and economic climate and structure	Introduction	2nd bullet: Key differentiating factor now is the strength of the candidate city, given current economic times, to carry out the games. Add US GDP stats in addition to Chicago GDP.	1. Open
IR	17 - Media Operations	Introduction	2nd bullet: Clarify what makes up 11Olymppic and 8 Paralympic events. Distinguish between "event" and "discipline"	1. Open
IR	1 - Vision, legacy and communication	General	Too much emphasis on Chicago v. regional or global impact in the book.	1. Open
IR	1 - Vision, legacy and communication	General	The book written in small font. It could be hard for IOC issues. Can't read the yellow color. Colors must be visible and easy to read.	1. Open
IR	1 - Vision, legacy and communication	General	We use too many adjectives in the theme, not enough facts.	1. Open
IR	1 - Vision, legacy and communication	General	We repeat too many points within the theme.	1. Open
IR	1 - Vision, legacy and communication	General	Olympic village should be in all the maps. This is important. Also put where the North direction is.	1. Open
IR	1 - Vision, legacy and communication	General	Use brand names for initiatives/benefits to the movement (consistent with international presentations).	1. Open
IR	3 - Political and economic climate and structure	General	Strengthen our relationship with state government in the book by referring to the government as partners not just as "support."	1. Open
IR	15 - Transport	General	Need visuals on the Command Center.	1. Open
IR	9 - Sport & Venues	General	Graphic design shouldn't dictate what goes into the Book. Content should dictate pictorial design.	1. Open
IR	9 - Sport & Venues	General	We are divided over our plans for the legacy stadium capacity and purpose and how that will affect the bid book	1. Open
USOC	9 - Sport & Venues	9.7.2	Is there a way to talk about foot traffic and that we handle this all the time, as this is a differentiator. Some chatter internationally that things may be to close, so we need to really say we can handle this foot traffic and that it is not the case.	1. Open
USOC	9 - Sport & Venues	9.6 & 9.9	Is their a way, since McCormick place at cost or better, can we state that X% on public land at lower cost or better. All city owned property will be provided at no cost, need to add the percentage.	1. Open
IR	3 - Political and economic climate and structure	3.4	2nd paragraph starts with "President Obama is a long-time supporter of the bid." Remove such repetitious language throughout the book.	1. Open
City	1 - Vision, legacy and communication	Intro	Consistent naming convention throughout document, e.g., Bullet #2 - should state "Olympic and Paralympic Sport".	2. Resolved
USOC	3 - Political and economic climate and structure	Intro	Need to make bullet point one stronger, should eliminate Rod Blagovech and Daley and replace them with State of Illinois and City of Chicago enthusiastically support	2. Resolved
IR	1 - Vision, legacy and communication	General	Photos and papers are of poor quality	2. Resolved
IR	1 - Vision, legacy and communication	General	Avoid absolutes throughout the document, e.g., "not one resident will be displaced."	2. Resolved
IR	2 - Overall concept of the Olympic Games	General	Content referenced in BLUE should be called out for specific reasons	2. Resolved
USOC	3 - Political and economic climate and structure	General	We should reorder items to be IOC, Bid (Organizing Committee), City, State, Fed, and them NOC	2. Resolved
City	3 - Political and economic climate and structure	General	Blue lines - use of "citizens" versus "residents"? Should change	2. Resolved

Bid Book Summit Day 1 Comments - Global

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
City	3 - Political and economic climate and structure	General	Along with guarantees - when it comes to operational losses for the district, need to be put on the table (i.e. costs of moving Bears to Champaign). Should be a venues discussion.	2. Resolved
IR	15 - Transport	General	Stress that cars and bus will have GPS, AVL, 2-way radios. Theme Owner: already addressed in content.	2. Resolved
City	11 - Olympic Village	General	10 minute estimated distance from venues? Are we comfortable with that number? Yes - used to be 6.	2. Resolved
City	11 - Olympic Village	General	In the diagram - pedestrian bridge is not referred to? Tried to get away from concept of calling it a "bridge".	2. Resolved
City	11 - Olympic Village	General	Other sites - do we need to provide additional villages? Schedule - the Madison Village ("Olympic Village North") and the Aurora Village ("Olympic Village West"). Aurora is for shooting only. If over 150 miles need to construct additional Village facilities.	2. Resolved
City	11 - Olympic Village	General	"Village will be developed" or "site will be developed". We state "site will be developed".	2. Resolved
City	11 - Olympic Village	General	Verify references to CHICOG and Chicago 2016 as distinct entities.	2. Resolved
IR	9 - Sport & Venues	General	Build in spectator experience, urban sports initiatives and live sites into this theme to reinforce vision and concept	2. Resolved
City	9 - Sport & Venues	9.9	Page 299 - "although not anticipated, and acquisition of additional land or displacement..." - do we have to reference this? It's specifically in the question - that's why it is addressed. In another section it's not referenced.	2. Resolved
USOC	3 - Political and economic climate and structure	3.9	Second paragraph, last sentence we should add in transportation in addition to Security. This should be a past looking statement and not a commitment (Olympic and Para Olympic, Security, Doping, Visa and Customs, Transportation).	2. Resolved
IR	3 - Political and economic climate and structure	3.9	On the chart, the economic projection is trending downwards. This appears wrong. Will verify with World Sport Chicago.	2. Resolved
USOC	3 - Political and economic climate and structure	3.6	We have the committee, we need to put athletes and NOC in this chart	2. Resolved
City	3 - Political and economic climate and structure	3.4	Is it correct to say that "no significant organized groups have voiced opposition". A bit of salesmanship - but could change if this causes issues. Could we say that "City and 2016 have not experienced any significant organized movements in opposition to the Games"? Only problem I see - press goes to these groups, confronts them. Stories ensue.	2. Resolved
IR	3 - Political and economic climate and structure	Introduction	Use a picture from the Grant Park celebration of Obama's victory as the first picture.	3. General Comment

Bid Book Summit Day 1 Comments - Global

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
USOC	1 - Vision, legacy and communication	Intro	<p>Suggestions to update section 1: -Increase energy level -Increase focus on athletes -Focus on growing the Olympic Movement -Talk about how New Media will be used to bring in youths.</p> <p>Is the first section really energetic does it deliver passion, it reads flat with open ended statements and not the details that support it. These need to be the core.</p> <p>It tracks Geo Politically, as we are vulnerable in this area. We need to add the athlete focus in this section and really need to stress this. This doesn't jump out in the document. Other bid books have much more specificity within them that we need to bring to this section. Need to bring some of the pieces together where you have a the athlete and B the growth of the Olympic movement. We need to add how new media is going to be used to bring in the youth.</p>	3. General Comment
USOC	3 - Political and economic climate and structure	Intro	Should really emphasize that the City of Chicago gets behind ideas and really makes it come to fruition. So show examples like Millennium park and so forth. A commitment made is a commitment kept in the City of Chicago.	3. General Comment
City	8 - Marketing	Intro	<p>4th-largest city economy - do we want to focus so narrowly?</p> <p>Will most likely look more regionally. Getting to the depth and breadth of the market. Could potentially open up new advertising opportunities.</p>	3. General Comment
NA	1 - Vision, legacy and communication	Intro	Add more midwest history tied to Olympic movement (e.g., St. Louis games, PanAm games).	3. General Comment
USOC	1 - Vision, legacy and communication	General Comment	Interchangeable use Would instead of Will, there is a tense matchup that needs to be addressed.	3. General Comment
IR	2 - Overall concept of the Olympic Games	General	Mention all client groups instead of just the Olympic Family.	3. General Comment
IR	2 - Overall concept of the Olympic Games	General	More focus on "great games, great experience, great venues." and passion and diversity of the people.	3. General Comment
IR	2 - Overall concept of the Olympic Games	General	Maps are confusing (IPC, Olympic Village should be on every map), symbols, distances are not clear.	3. General Comment
USOC	2 - Overall concept of the Olympic Games	General	States the City of Chicago, bid, and OCOG, need to really define how you utilize these through out the book	3. General Comment
City	3 - Political and economic climate and structure	General	<p>"Sustainability" - is this referring to "green initiatives"? What is the "sustainable industry"? Do we mention economic downturn at all?</p> <p>May want to quote something from The Economist article.</p>	3. General Comment
IR	3 - Political and economic climate and structure	General	The expression "city that works" underlines Chicago's unique characteristic and we should embed this expression more so.	3. General Comment
IR	15 - Transport	General	French and English text are sometimes reversed.	3. General Comment
IR	15 - Transport	General	We address all airports in the airport section	3. General Comment
IR	15 - Transport	General	Address training of personnel who will be operating the bus.	3. General Comment
IR	15 - Transport	General	May be better to have fewer volunteers (as lessons learned from Atlanta)	3. General Comment
City	15 - Transport	General	LSD - general public will have use of Lake Shore Drive, but only via buses - cannot drive personal vehicles. "Restricted use". We will start with comments "during the Games, will be critical to use public transportation as alternative mode to personal vehicles...etc."	3. General Comment
City	15 - Transport	General	<p>We talk about CTA fleet being 100% accessible - stations included by 2016?</p> <p>Down to 300 lift buses versus ramp. By 2016 will be 100% ramps. Very good on bus side. On rail side - all "key" stations will be accessible - those most relevant to the Games.</p> <p>Use "aims to be" 100% accessible in the text. Are we comfortable with that wording?</p>	3. General Comment
City	15 - Transport	General	<p>Photos - can we Photoshop?</p> <p>Yes. Can also take photos of the new CTA railcar. Can we have this in April for EC visit? No, only stationary one will be available for April</p>	3. General Comment
City	15 - Transport	General	Photos - can we align air travel with rail cars in photos? Take picture of new rail car at ORD?	3. General Comment
City	11 - Olympic Village	General	Should be consistent in use of "Near South Side" instead of "South Side".	3. General Comment

Bid Book Summit Day 1 Comments - Global

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
City	11 - Olympic Village	General	"City will undertake upgrades...this team will oversee the project". Who is the Team? Makes reader believe this is the City? Not the City. Will revise.	3. General Comment
City	11 - Olympic Village	General	No question specifically address Security? Correct - we have added the word "security" in the Theme. Don't want to raise issues. Tour will need to be planned very carefully for security reasons. Perception wise - we have an issue.	3. General Comment
USOC	9 - Sport & Venues	General	Style and using the yellow text within the document. Can not read this in the document.	3. General Comment
USOC	9 - Sport & Venues	General	Are we being conscience to take out the sponsors in the photos	3. General Comment
USOC	9 - Sport & Venues	9.7.2	41 KM and the ribbon test is in the document, we need to clarify this against the 8 KM (This may be in the village in section).	3. General Comment
USOC	9 - Sport & Venues	9.9	Question around zoning, do we have any zoning issues? If we have addressed this call it out. Working with the city to pass Olympic codes passed for these facilities by the time Evaluation committee has come in.	3. General Comment
USOC	9 - Sport & Venues	9.4	By April 2nd, we need as much paper backing as we can demonstrate	3. General Comment
USOC	9 - Sport & Venues	9.3	Any time we say locations we should say it is a suggestion versus where they are staying.	3. General Comment
City	3 - Political and economic climate and structure	3.6	Broken down by "areas of interest" - may need to consider a breakdown by minorities. We have that information. However - 3.6 calls for a list of elected officials, not a comprehensive list of all involved. Just need to make sure this is accurate - only 3 minorities referenced.	3. General Comment
City	1 - Vision, legacy and communication	1.8	"Build enthusiasm" will develop a master communication plan. Not very enthusiastic as worded.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 1

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
City	1 - Vision, legacy and communication	Intro	Consider creating an additional bullet point specific to the Blue-Green Games.	1. Open
USOC	1 - Vision, legacy and communication	Intro	"Re-build bridges" should be a separate bullet versus buried in the second bullet.	1. Open
USOC	1 - Vision, legacy and communication	Intro	Bring central games concept to introductory bullets for theme 1 in addition to theme 2.	1. Open
USOC	1 - Vision, legacy and communication	Intro	Clarify how Urban Sport model can grow regionally and globally.	1. Open
USOC	1 - Vision, legacy and communication	Intro	Re-examine how we address benefits to lfs and NOCs (fourth bullet).	1. Open
USOC	1 - Vision, legacy and communication	Intro	Do we need to distance our educational offerings from potential negative connotations of the Salt Lake scandal? <u>Supporting Comments:</u> Do you want one of the bullets being the educational opportunities in them due to Salt Lake City and the scandal. In bringing this into the IOC, they realize we have all these educational institutions that have bought into this, and the 7 year program. We feel this asset is distinctive for the city versus the scandal in Salt Lake City.	1. Open
USOC	1 - Vision, legacy and communication	Intro	Stress how athletes will benefit from the educational opportunities.	1. Open
USOC	1 - Vision, legacy and communication	Intro	Do we want to echo Obama's talking points on "change" a la Rio? <u>Supporting Comments:</u> The word change, is Rio trying to own this, as this will be coming in February when Barack is sworn in and Chicago stands in the forefront of change. Perhaps we can not say this, but we should mention it subtly since the book will be sent out right after this. It speaks in Geopolitical, the USOC is a different USOC due to the new leadership, and third the Chicago thing in the middle of the US is not the benefit of the US but also for the benefit of the world through exchange programs. Chicago should take credit for bringing in the change in Washington and then in Colorado Springs to enhanced world events. Thus the IOC has a chance for the US to broadcast sport through its medians on a world stage, thus leaving the IOC at a better standing in seven years. This will also allow us to give the elusions that we have Presidential support.	1. Open
IR	1 - Vision, legacy and communication	Intro	Expand and strengthen the concept of partnership beyond IFs to the entire Olympic movement.	1. Open
IR	1 - Vision, legacy and communication	General	We are only focusing things that are advantages of Chicaog and US. We have to say something more in the interest of the Olympic movement. Possible solution Bringing the idea of Urban Sport initiative to the text, and speaking about bringing sports to the center city. If we build this in, this will expand beyond just focus in the US. 2/3 of all world population live in urban areas. We offer a solution to "urban stress" by offering a sustainable youth sports program in the city. Response: One of our strongest bullet points is that we have a historic opportunity (new administration, strong mayorial backing) to put US resources to work to create sports awareness through Olympic games. Response: Where does the content address what we are doing for the constituents? Response: We will have a dedicated discussion about constituent benefits tomorrow. Response: We all agree with the new America/USOC, mayor support, administration. However, in the document, the group is not clear on whether we are hitting what we're doing for the Olympic movement by not hitting the Urban Sports initiative strong enough.	1. Open

Bid Book Summit Day 1 Comments - Theme 1

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	1 - Vision, legacy and communication	General	Highlight programmatic legacy to compensate for perceived weaknesses in hard legacy. The only legacy we can speak about is the soft legacy, not hard. We are not strong on the hard legacy because we are not building much infrastructure. We should turn our strong soft legacy into a competitive advantage--creating a sustainable model. Mention our soft legacy of transforming relationships as lead off to into the Olympic movement.	1. Open
USOC	1 - Vision, legacy and communication	1.8	Fortify communications strategy with concrete examples, e.g., Oprah, Bellingham study. <u>Supporting Comments:</u> Tie to the Oprah show to internationally reaching out to the world. Also, Norman's study on the US broadcasting assets to the world.	1. Open
IR	1 - Vision, legacy and communication	1.6	We don't address hosting US Olympic qualifiers or World Championships. If we plan to position as a new center of Olympic sport, we should make sure to have events here to further catalyze the Olympic movement. We have unique opportunity in the next 7 years to create this. USOC should have input to this.	1. Open
City	1 - Vision, legacy and communication	Intro	Process change - "building bridges" rather than "re-building bridges".	2. Resolved
USOC	1 - Vision, legacy and communication	Intro	Change "re-ignite passion" to "enhance"	2. Resolved
USOC	1 - Vision, legacy and communication	Intro	Reword bullet 1: "Ideal setting for athletes to <u>achieve glory on the world stage.</u> "	2. Resolved
USOC	1 - Vision, legacy and communication	1.8	Need to really stress the conference of mayors, youth sport, NOC, etc. and how we can take this to the world or are we just focused on the US. Add a bullet to emphasize the exchange program and the partnerships within 1.8.	2. Resolved
IR	1 - Vision, legacy and communication	1.7	Stress the fact that the midwest represents untapped resource for the Olympic movement and most are not exposed to Olympic sport.	2. Resolved
City	1 - Vision, legacy and communication	1.10	Nothing very innovative in communication piece. Also - "challenge of creating" a positive image. Already have a positive image - suggest "strengthen".	2. Resolved
USOC	1 - Vision, legacy and communication	Intro	We are not taking full advantage of the NOC and the long range programs, we need to leverage these.	3. General Comment
USOC	1 - Vision, legacy and communication	General Comment	Page 19, when looking at headings they don't really tell a story, people will miss what we are trying to say	3. General Comment
USOC	1 - Vision, legacy and communication	General Comment	We need to clarify the Olympic family and what we mean by that, as it would tend to reflect just IF's.	3. General Comment
City	1 - Vision, legacy and communication	1.9	"Values-based" - what does this mean? IOC lingo - means the values upon which CHICOG will operate.	3. General Comment
City	1 - Vision, legacy and communication	1.8	900 number is incorrect - state "hundreds of mayors".	3. General Comment
City	1 - Vision, legacy and communication	1.7	Education - can we strengthen this component? Should also state partnership with City and Chicago Public Schools.	3. General Comment
City	1 - Vision, legacy and communication	1.5	"Inclusion of fairness" - doesn't quite make sense.	3. General Comment
City	1 - Vision, legacy and communication	1.4	"Chicago 2016 is capitalizing..." - this sentence doesn't read right. Redundant with the following sentence.	3. General Comment
City	1 - Vision, legacy and communication	1.4	"Financed" - do we need to call this out / focus on "financed?" If we don't win - what will accrue to the City? Want to show that WSC will be a legacy irrespective of whether Chicago wins the bid	3. General Comment
City	1 - Vision, legacy and communication	1.2	Page 17 - most dynamic celebration of "youth" - is it youth only?	3. General Comment
City	1 - Vision, legacy and communication	1.2	2nd column, first sentence - doesn't seem to align with spirit of 1.2? Very dry We can make this more lively.	3. General Comment
City	1 - Vision, legacy and communication	1.2	"Kids sports zones" - can we be more creative?	3. General Comment

Bid Book Summit Day 1 Comments - Theme 1

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
City	1 - Vision, legacy and communication	1.1	What is answering the motivation question? Serve and strengthen the Olympic movement through spectacular Games and sport.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 2

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
USOC	2 - Overall concept of the Olympic Games	Introduction	Need to address legacy, one of the introduction bullets needs to focus on the athlete. Also, the introduction bullet points need to have more benefits into them.	1. Open
City	2 - Overall concept of the Olympic Games	General	How do we allocate content across themes 1 and 2?	1. Open
IR	2 - Overall concept of the Olympic Games	General	We need to address how the concept of the Games serve our vision in terms of feasibility and sustainability (environmental, economic, accessibility) in this theme. Proposed Change: Chicago 2016 proposes an <u>athlete center</u> games plan set...venues will be <u>interwoven among a swimmable lakefront and green space</u> that....sport <u>center for Olympic family and athletes.</u>	1. Open
IR	2 - Overall concept of the Olympic Games	General	Use Olympic terminology like "clustering"	1. Open
USOC	2 - Overall concept of the Olympic Games	General	Page 37, 2.3 in the first paragraph "the festival humanity" should be in theme one. Should also be mentioned in the third bullet. differentiates from Tokyo's "unifying our worlds". Also, should be "the Festival of Sport and Humanity". Also, should define what you mean by Humanity	1. Open
IR	2 - Overall concept of the Olympic Games	2.7	Reference to education not consistent with what we presented internationally.	1. Open
IR	2 - Overall concept of the Olympic Games	2.2	Reference to Mayor Daley and Dan Burnham is misplaced and not relevant to questions. Move to introduction	1. Open
IR	2 - Overall concept of the Olympic Games	General	Revised bullets to be more sport-focused and athlete-focused. Change first bullet to "Chicago 2016 has proposed an <u>athlete-centered games...</u> "	2. Resolved
IR	2 - Overall concept of the Olympic Games	2.7, 2.8	Promoting sports and healthy lifestyles, talk about Olympic week	2. Resolved
City	2 - Overall concept of the Olympic Games	2.8	Olympic "Experience" - replace with "festival".	2. Resolved
City	2 - Overall concept of the Olympic Games	2.8	"Emigrated"/"immigrated" - may be somewhat offensive. Other way to word this? Requires re-work.	2. Resolved
IR	2 - Overall concept of the Olympic Games	2.8	Reverse first 2 sentences. In Welcome Ceremony at Olympic Village. Strike the first sentence as it connotes people give up citizenships from other country to welcome the delegation.	2. Resolved
IR	2 - Overall concept of the Olympic Games	2.8	Clarify definition of "evening celebration of medalists" and distinguish from official medaling ceremony.	2. Resolved
IR	2 - Overall concept of the Olympic Games	2.8	Remove the word "immigrants"	2. Resolved
IR	2 - Overall concept of the Olympic Games	2.7	Brand all education initiatives as "2016 Chicago educational programs"	2. Resolved
USOC	2 - Overall concept of the Olympic Games	2.7	Olympic youth camp missing in 2.7	2. Resolved
IR	2 - Overall concept of the Olympic Games	2.7	Reference to education in 2 is not the same in 1 (more details not present).	2. Resolved
USOC	2 - Overall concept of the Olympic Games	2.7	Include USOC programs in the bid document versus just Illinois	2. Resolved
IR	2 - Overall concept of the Olympic Games	2.4	Stress low-income and affordable housing component.	2. Resolved
IR	2 - Overall concept of the Olympic Games	2.4	No mention of the Olympic Island that will offer sports currently unavailable in the US.	2. Resolved
USOC	2 - Overall concept of the Olympic Games	Introduction	Sustainable, responsible plan, takes a long view on legacy and the benefits for Chicago and global Olympic movement	3. General Comment
USOC	2 - Overall concept of the Olympic Games	Introduction	Like the wording on page 35 (underneath the games plan), this actually focuses on the athlete should be added to the bullets.	3. General Comment
City	2 - Overall concept of the Olympic Games	Intro	Games Plan - discussion of "multi-culturalism"? Comfortable making this statement? Do we have facts to support? Huge part of our presentation - the multi-culturalism. Has bled through in Themes 1 and 2.	3. General Comment
City	2 - Overall concept of the Olympic Games	General	"Festival of humanity" - here it is used to describe the culmination leading up to the Games.	3. General Comment
IR	2 - Overall concept of the Olympic Games	General	We want to stress that Chicago has a rich experience in "celebration"	3. General Comment
IR	2 - Overall concept of the Olympic Games	General	Emphasize that we are creating interactive experience to expose ppl to sport inside and outside of the venues.	3. General Comment
IR	2 - Overall concept of the Olympic Games	General	Add "community" to Chicago sporting _____.	3. General Comment
IR	2 - Overall concept of the Olympic Games	2.9, 2.10	Not answering the question. Enhance content: - Get additional information from City.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 2

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	2 - Overall concept of the Olympic Games	2.9	Expand festival schedules or history of ppl coming out for festivals. We don't mention existing sports program in the city during the 7-yr build up.y. We don't mention support of the population. Expand live sites.	3. General Comment
City	2 - Overall concept of the Olympic Games	2.6	"From each of the countries..." Needs reworked - meant to create an exhibit, with students crafting the booths.	3. General Comment
USOC	2 - Overall concept of the Olympic Games	2.6	"Representatives from each of the ...will have booths to educate...." they are not hear to do that and shows we don't understand why they come to the games. Seems like we are just saying something about arts and culture, but not thought out. Have educational groups to do these versus the IF's.	3. General Comment
USOC	2 - Overall concept of the Olympic Games	2.6	Very last sentence Chico should be "multimedia" not "digital"	3. General Comment
City	2 - Overall concept of the Olympic Games	2.4	Olympic Stadium will introduce national and international spectators. Is this really, by international standards, historic? "Community" is a better word.	3. General Comment
USOC	2 - Overall concept of the Olympic Games	2.4	Last paragraph "the grouping of venues...." are really broad statements that do not mean a lot to the group. Need to change to be more specific.	3. General Comment
IR	2 - Overall concept of the Olympic Games	2.2	Replace fluff with facts such as: - Number of venues - Expressly address that have 100,000 rooms. - Expressly address costs and price. - How athletes are united and housed together by Hyatt Regency in Chicago - Roads and lanes will connect Olympic athletes. - Drivers and hostesses will be multilingual - We can add president of US is a supporter of the bid	3. General Comment
USOC	2 - Overall concept of the Olympic Games	2.1	Should confirm that it was the largest global television audience in history. (This was in the introduction)	3. General Comment

Bid Book Summit Day 1 Comments - Theme 3

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	3 - Political and economic climate and structure	3.3	We stated in the book that "President Obama has pledged the support of the US gov't." This wording may be too strong.	1. Open
City	3 - Political and economic climate and structure	3.2	Public Safety Command, Transportation other commands. Could we add on Page 51 - "Ambush Marketing Command"? Not sure it needs to appear here. Appears in Marketing Theme - Theme 8.	1. Open
IR	3 - Political and economic climate and structure	Introduction	Start stronger with the 1st bullet point.	2. Resolved
IR	3 - Political and economic climate and structure	Introduction	Stress in bullets cooperation among different areas of the government.	2. Resolved
USOC	3 - Political and economic climate and structure	3.2	For transportation working group, need to add the federal representative.	2. Resolved
USOC	3 - Political and economic climate and structure	3.2	Do we need address Wisconsin in here	2. Resolved
City	3 - Political and economic climate and structure	3.2	Soften language on provision of city services to avoid calling out cost to taxpayers. <u>Supporting Comments:</u> Page 51 - second bullet - provision of public services - have we nailed this down? Still need to address? Do we need to include this bullet here, without explaining? Especially to the public that is anti-Olympics? We do need to address in Theme 7. Does it have to be here in Theme 3? No - not sure if it will be noted by its absence.	2. Resolved
City	3 - Political and economic climate and structure	3.2	Coordination during candidature phase - do we need to use the word "all"? No - let's just say public authorities involved with the Bid.	2. Resolved
City	3 - Political and economic climate and structure	3.2	Cycling events are in Madison, WI. Purposefully meant to be vague here? Leads me to believe the events are to be held in Chicago... Separate set of agreements. I think we could clarify this.	2. Resolved
IR	3 - Political and economic climate and structure	3.2	Need to include preliminary football final venue sites.	2. Resolved
IR	3 - Political and economic climate and structure	3.2	Add other areas that the gov't has agreed to partner with us (e.g., immigration) and add this to the bullet.	2. Resolved
USOC	3 - Political and economic climate and structure	3.1	Add federal government to this section, specifically page 49. 4th line of the second paragraph	2. Resolved
City	3 - Political and economic climate and structure	3.1	Page 51 - talking about Park District as an entity - would you add Douglas Park to the reference? That it will have a multi-sport facility? Balance out the neighborhoods.	2. Resolved
City	3 - Political and economic climate and structure	3.1	In the interest of accuracy - reference to the Park District "Board of Directors" should be "Board of Commissioners" of the Park District - appointed by the Mayor.	2. Resolved
USOC	3 - Political and economic climate and structure	3.2	When you talk about the park district, need to bring out the abundance of training facilities.	3. General Comment
USOC	3 - Political and economic climate and structure	3.2	Need to also describe how the Aldermen work in the City of Chicago, also what are the number of Aldermen impacted by the games.	3. General Comment
IR	3 - Political and economic climate and structure	3.2	Coordination: Currently we cannot state that we will have White House Liaison. However, we have phrased the content artfully.	3. General Comment
USOC	3 - Political and economic climate and structure	3.1	Where we talk about gov't support we only talk about Visa and other, we should highlight items such as transportation and Paralympics	3. General Comment
City	3 - Political and economic climate and structure	3.1	Page 49 - last paragraph - "governor has executive authority over transportation..." - what are we referring to? Not simply mass transit - roads, etc. May need to clarify the language.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 4

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	4 - Legal aspects	Intro	We say nothing on the government's explicit consent to respect the host city contract.	1. Open
IR	4 - Legal aspects	Intro	On the final bullet, not all parties have not committed to CHICOG.	1. Open
IR	4 - Legal aspects	4.7.2	The paragraph that states CHICOG and USOC will form a joint venture to engaged in..." Language is passive. Consider removal.	1. Open
IR	4 - Legal aspects	Intro	On CHICOG's structure, we need to say how the USOC is involved.	2. Resolved
City	4 - Legal aspects	Intro	4th bullet - main stakeholders have agreed to the structure/makeup of the governing body. Remove State of Illinois from 1) Intro, 2) 4.3, and 3) 4.7.2.	2. Resolved
USOC	4 - Legal aspects	Intro	Should call athletes out separately in the overall bullets to the organizational structure of CHICOG charter, minimum of 20%	2. Resolved
USOC	4 - Legal aspects	Intro	If we keep bullet four, should go bid, city, state, and then USOC.	2. Resolved
USOC	4 - Legal aspects	General	Unlikely to have all the guarantees in place with the state by Bid Book delivery.	2. Resolved
IR	4 - Legal aspects	4.7.2	The Secretary General should be listed in both cases.	2. Resolved
City	4 - Legal aspects	4.7.2	Makes reference to State agreement to CHICOG structure. Need to discuss in conjunction with suggested changes to Intro and 4.3.	2. Resolved
City	4 - Legal aspects	4.7.2	CHICOG Makeup - How does the 31 breakdown? 31 with Exec Committee of 11? How do appointments work? Where does executive authority lie? Executive authority lies within the Exec Committee. Numbers, per recollection: USOC - 6 Mayor/City - 7 State - 4 IOC USA members - 2 President - 1 IOC - interest is that CHICOG is not overly-influenced by political entities.	2. Resolved
USOC	4 - Legal aspects	4.7.2	Can we state that each of the stakeholders state that each sponsor groups on the number of people each group would nominate	2. Resolved
USOC	4 - Legal aspects	4.6	Certain sponsorship and licensing agreements have been agreed to and eliminate the third bullet	2. Resolved
City	4 - Legal aspects	4.3	Strong existing legal framework - GCA - is this signed by all the parties named? This is beyond respecting the Charter, correct? Charter is discussed in 4.1. Purpose of the GCA is due to history in previous Games of multi-government agreements. State is one outlier - probably going to exclude the State form the Book for this draft.	2. Resolved
City	4 - Legal aspects	4.3	Does the County have to take action? Yes - sign the GCA. Does not need to go to the County Board. County is aware of the need to approve this.	2. Resolved
City	4 - Legal aspects	4.3	First 2 bullets - both talk about guarantees required by IOC. Can't decipher what COBIT is doing differently than the IOC? Was reviewed in conjunction with Theme 3.	2. Resolved
USOC	4 - Legal aspects	4.3	The city is not organizing the games, it should be CHICOG.	2. Resolved
City	4 - Legal aspects	4.2	Right hand column - sounds as if Chicago Convention and Tourism Bureau is independent from City of Chicago.	2. Resolved
USOC	4 - Legal aspects	Intro	How to address Wisconsin or Illinois in bullet number one?	3. General Comment
City	4 - Legal aspects	General	This is a more forward-looking document - doing the best to include everything we think we can reasonably accomplish by the EC visit.	3. General Comment
City	4 - Legal aspects	General	CHICOG structure - does this need to be approved by IOC? Our hope would be to have this ready for EC.	3. General Comment
City	4 - Legal aspects	General	Need to get ahead of potential naming rights of CTA stations.	3. General Comment
USOC	4 - Legal aspects	General	Need to call the agreements Olympic and Para Olympic to add buy in from the IOC to improve branding.	3. General Comment
City	4 - Legal aspects	4.3	in case the CPD gets into a situation in which the Bears need to be compensated - need to consider.	3. General Comment
IR	4 - Legal aspects	4.2	Do we need to reference professional leagues?	3. General Comment

Bid Book Summit Day 1 Comments - Theme 5

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	5 - Customs and immigration formalities	Introduction	Change 1st bullet to emphasize that with valid passport and valid accreditation, persons will be allowed entry (existing content is captured in 5.3)	2. Resolved
IR	5 - Customs and immigration formalities	Introduction	Add a bullet about our branding of the Olympic Leader Travel Program.	2. Resolved
IR	5 - Customs and immigration formalities	Introduction	Directly address government's commitment to the games	2. Resolved
USOC	5 - Customs and immigration formalities	Intro	Need to finish the revised bullet one, to state that we have a much better process for the Olympics that is more streamlined than in place by the government.	2. Resolved
USOC	5 - Customs and immigration formalities	Intro	The third bullet needs to eliminate the 2002 reference, we should state that "the US has a proven track record of expediting the Olympic family and all accredited persons to the Olympic and Para Olympic games...." This should also be the second bullet. This should be in the pull quotes in the body of the text, not a bullet for the intro.	2. Resolved
USOC	5 - Customs and immigration formalities	Intro	Add in immigration to bullet number two, cut the space from something else.	2. Resolved
USOC	5 - Customs and immigration formalities	Intro	Should have all three moments "pre-game, game, and customs in the intro"	2. Resolved
USOC	5 - Customs and immigration formalities	Intro	For bullet four, take out the date and state that it is already in place and should be law not legislation	2. Resolved
IR	5 - Customs and immigration formalities	5.2, 5.6	Further emphasize waivers and exemptions available to bring fire arms through customs.	2. Resolved
USOC	5 - Customs and immigration formalities	5.3	Remove the DHS reference, should be federal government nobody will know who DHS is.	2. Resolved
USOC	5 - Customs and immigration formalities	5.1	5th paragraph, 4th sentence need to strike the word "all" in front of Paralympics and Olympic	2. Resolved
City	5 - Customs and immigration formalities	General	Why is Boxing not addressed here? By US standards, we did quite well. However, there were dozens of individuals who were denied entry. May not want to highlight this experience.	3. General Comment
IR	5 - Customs and immigration formalities	General	Picture suggestion: show smiling policeman receiving incoming individuals.	3. General Comment
USOC	5 - Customs and immigration formalities	5.3 and General	Need to balance the marketing spin versus just being direct, perhaps answering the question then adding in the marketing spin.	3. General Comment
City	5 - Customs and immigration formalities	5.6	Dealing with gun importation - would require 3 pages to fully describe and answer this question. Let's ask ourselves the question - is our answer truthful? We can leave as is - kept the answer succinct. However, if a question is raised by EC - we must be prepared to address.	3. General Comment
City	5 - Customs and immigration formalities	5.4	We've streamlined the process for "Games-related personnel"- but it's not "orders of magnitude different" as with during the Games.	3. General Comment
USOC	5 - Customs and immigration formalities	5.3	Visa waiver program, do we need to add any more specificity to this	3. General Comment
USOC	5 - Customs and immigration formalities	5.10	Illinois State Vet needs to provide the process for the Horse containment	3. General Comment

Bid Book Summit Day 1 Comments - Theme 5

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
USOC	5 - Customs and immigration formalities	5.1	We need to state that OLTP is a supported item by USOC and does not need to be here. It should be in section in one and two. Also, we need to have a federal guarantee, this should be a bullet in the intro and should be in the other sections.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 6

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	6 - Environment and meteorology	General	Budget is no longer available to increase city's green space by 10%. Discuss how we will accomplish this mandate.	1. Open
IR	6 - Environment and meteorology	General	Weave some commonly recognized terminology such as "carbon neutral" or "carbon-negative" into the forefront of the theme.	1. Open
City	6 - Environment and meteorology	General	Blue-Green Games - referenced 2 other times in the Bid Book (Themes 1 and 11). Either really play it up - make it a key legacy component. Or remove it.	1. Open
IR	6 - Environment and meteorology	Introduction	The "Blue-Green Games" are not clear to others. Need to explain this and introduce to the int'l audience.	2. Resolved
IR	6 - Environment and meteorology	Introduction	Move the 3rd bullet point to become the 1st bullet point.	2. Resolved
City	6 - Environment and meteorology	Intro	Bullet #2 - "spark" choose different word. Replace with "enhance", or "accelerate".	2. Resolved
USOC	6 - Environment and meteorology	General	If it is not obvious to do the data for other cities, cut it but use the space for other things. Will cut from section and distribute at EC visit.	2. Resolved
IR	6 - Environment and meteorology	6.5	Should be Chicago 2016's ENVIRONMENTAL vision, not just Chicago 2016's vision (p75)	2. Resolved
City	6 - Environment and meteorology	6.5	Page 75 - 2nd column "will explore the possibility". If we want to be bold, why not we say we'll just do it? Will revise - use "pursue".	2. Resolved
City	6 - Environment and meteorology	6.4	Add reference to Mayor Daley, in addition to the City of Chicago.	2. Resolved
IR	6 - Environment and meteorology	Introduction	We must work around or address environmental organizations that are opposed to the games.	3. General Comment
IR	6 - Environment and meteorology	Introduction	Alter 1st bullet to be more affirmative.	3. General Comment
USOC	6 - Environment and meteorology	General	For the EC how do we look at this and how it impacts the global environment. Need to play up the TOPS and national sponsors to assist in reducing their environmental impact (real sustainable programs). Also, need to talk about how we are going to export these ideas to other nations and games.	3. General Comment
USOC	6 - Environment and meteorology	General	Need to finish the thought on what are these games are going to do for the overall Global Environment. Really talk about solutions and opportunities in bullet 4.	3. General Comment
USOC	6 - Environment and meteorology	General	The IOC doesn't see anyone in the US as needing to enhance the environmental impact, but do not want to pick someone that will add to the carbon. So, we need to differentiate this from other cities.	3. General Comment
USOC	6 - Environment and meteorology	General	We should pull out the environmental legacy from the legacy section and reiterate this in the environmental section.	3. General Comment
IR	6 - Environment and meteorology	General	We rec'd approval from Pat to host an environmental sport conference from 5/10/2009-5/12/2009 and has developed strategy for sponsorship. The mayor will chair the advisory council.	3. General Comment
IR	6 - Environment and meteorology	General	More emphasis on the fact that historic parks will be restored and returned to the city in a better state .	3. General Comment
IR	6 - Environment and meteorology	General	Within Chicago, create clearing house focusing on intersection of sports and environment world wide.	3. General Comment
IR	6 - Environment and meteorology	General	If we are waiting to do programs, we should make sure to at least reference them in the book, even if it is vague.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 7

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
USOC	7 - Finance	Intro	The approach has been to minimize delivery risk, which rolls into the financial section. We have built in several layers of financial mitigation, where we have the flexibility to achieve the budget. "Minimize the delivery risk, which also includes financial risk, of delivering a spectacular games". "To guarantee the delivery a spectacular games, Chicago 2016 has gone through great detail to minimize the risk (including financial) of being able to achieve these."	1. Open
City	7 - Finance	General	Need to resolve level of contingency balancing IOC concerns with need to protect tax payers.	1. Open
IR	7 - Finance	General	Positively address the global economical situation in the text.	1. Open
IR	7 - Finance	General	Change bullet to highlight commitment from the government and not just the city.	1. Open
IR	7 - Finance	General	Insurance, state guarantee, evidence to support our sponsorship levels and construction cost and game revenues. For example: add in scope of stadium, developer's readiness to build.	1. Open
IR	7 - Finance	General	The following budget figures are not plausible: - \$40 million on opening ceremonies. - Paralympic Games - Advertising and Promotion. Cannot spend \$57M to raise \$1B. Normal is 25%. - Pre-Olympic events and coordination. Too low. These figures are not within the realms of historic public support from past Olympic games and may not please the IOC.	1. Open
IR	7 - Finance	7.4	Disposal of assets and maintenance cost. Also speak of post-game uses and address that assets will be part of the City's 20-yr plan to meet future hosting events.	1. Open
USOC	7 - Finance	7.3	UBIT, need to check this out related to the stores (Salt Lake issue)	1. Open
USOC	7 - Finance	Intro	Should move the fourth bullet to the second bullet.	2. Resolved
USOC	7 - Finance	Intro	Should add in bullet four that we have a Federal partnership	2. Resolved
USOC	7 - Finance	General	Rate card, need to really demonstrate this is cost based. So people realize that it is not a revenue generator.	2. Resolved
IR	7 - Finance	General	Need to mention that the state of Illinois is committed to the Olympics. However, it will not pass legislature until March. We should change the language to "government guarantees of X amount."	2. Resolved
IR	7 - Finance	General	To add more confidence that our numbers are accurate., we will build the paragraph to add that several parties are interested in building the Olympic Village.	2. Resolved
IR	7 - Finance	General	Refer to McCormick place as a refurbishment, not a new build.	2. Resolved
USOC	7 - Finance	7.6.1	Need to add in the technology experts into the list.	2. Resolved
IR	7 - Finance	7.4	Olympic Village: add low income components	2. Resolved
USOC	7 - Finance	7.3	Have described in too limited a sense. This should be broadened (Cindy to help)	2. Resolved
IR	7 - Finance	7.3	Strengthen our language in the book around price controls.	2. Resolved
USOC	7 - Finance	Intro	Do we feel that the second bullet point, since we are not conservative on the revenue, should remain. We should call out the diligence of the budget process.	3. General Comment
USOC	7 - Finance	Intro	With respect to bullet point one, any time we can prove that with real examples and numbers given the current economic times. Should add in the word "responsible," since this is really a solid point of our bid. Also, should add the word "subject" in front of experts.	3. General Comment
USOC	7 - Finance	General	We need to think through the marketing, to prepare for the Evaluation Committee visit.	3. General Comment
IR	7 - Finance	General	Ticket prices are in the Marketing theme but is related to Finance in terms of achievability and feasibility.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 7

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	7 - Finance	General	Although we have not secured firm contracts, we need to convince the IOC of local and national sponsor and official supplier	3. General Comment
USOC	7 - Finance	7.5.3	Be prepared to discuss the income tax related to individuals working in the US	3. General Comment

Bid Book Summit Day 1 Comments - Theme 8

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	8 - Marketing	General	Will we have an Olympic alumni and Olympic family ticketing program?	1. Open
IR	8 - Marketing	General	Update first bullet to add over XX int'l fortune 500 companies in the midwest HQ'd in Chicago area.	1. Open
USOC	8 - Marketing	8.3.2	Street pole signage and having the costs defined in the document. Have the city talk about the free space.	1. Open
City	8 - Marketing	Intro	3rd bullet - drop "clean marketplace"? Specifically referring to street vendors, etc - but "clean marketplace" term seems awkward.	2. Resolved
IR	8 - Marketing	Intro	4th bullet: Add "passion for sports is shared by all people in North America"	2. Resolved
IR	8 - Marketing	Intro	1st bullet: Add to current content 8.1 content "representing an unprecedented level of cooperation and commitment to strengthen the worldwide Olympic movement" to soften connotations that USOC will benefit too much from the joint venture.	2. Resolved
IR	8 - Marketing	Intro	2nd bullet point becomes the 1st bullet point. Move 1st bullet to the bottom	2. Resolved
USOC	8 - Marketing	General	We don't talk about how the games will be marketed and we need to beef this up. How do we talk about the Olympic values and ideals. Need to focus on how we are going to do this in the document.	2. Resolved
IR	8 - Marketing	8.6.3	Olympic and Paralympic Tickets: Remove content on difficulty to forecast ticket sales because it weakens the argument in the rest of the section.	2. Resolved
IR	8 - Marketing	8.6.3	Also highlight tickets that have lower pricing in addition to the existing high priced tickets. One suggestion is to take the chart back to text.	2. Resolved
USOC	8 - Marketing	8.6.3	Strong alliances between IOC and USOC on the involvement on internet sales and ambush marketing. Will bring this team to the Chicago 2016 bid process.	2. Resolved
City	8 - Marketing	8.6.1	Free tickets to youth - be careful about the wording here.	2. Resolved
USOC	8 - Marketing	8.6.1	Have a good story to tell around this and the experts we have. Potentially beef this up to talk about sponsors to unload tickets. Also have the last paragraph and talk about how we are working with IOC to do this, specifically around re-distributing tickets. Also need to talk about international and national visitors. Also the Chicago Marathon people	2. Resolved
USOC	8 - Marketing	8.6.1	Adding International to complement Amateur	2. Resolved
USOC	8 - Marketing	8.6.1	We need to expand beyond sponsors, should focus on all the different client groups.	2. Resolved
City	8 - Marketing	8.3.4	Chicago is "most-accessible city" - true? Yes, referenced elsewhere. Confusion over use of "accessible"? Easy city to get to - not referring to accessibility to disabled individuals.	2. Resolved
City	8 - Marketing	8.3.3	"...thriving public transport system" - should this be included here? We have a Transportation theme. Is data accurate and consistent? Understood. May be getting dropped due to space considerations.	2. Resolved
USOC	8 - Marketing	8.3.2	Data is being put in on what the average will be for this area, will be finalizing these through the bid submission. IOC interested in the Egress and Regress to the airports, and put in a sentence around how we can handle this for everyone. Make this clearer in the response, it seems the IOC will be interested in this and we need to address this.	2. Resolved
USOC	8 - Marketing	8.3.2	Look at the 4th largest comment as a negative, as sponsors may take this as a huge buy in. We should talk about the limited time and also that we know the area well.	2. Resolved
City	8 - Marketing	8.3.1	Where are we with those deals? Need to get together to talk about how to push this through. ClearChannel specifically - need City assistance.	2. Resolved
City	8 - Marketing	8.3.1	2nd paragraph, page 69 - "City will form commission..." - consistent language is "committed to".	2. Resolved
USOC	8 - Marketing	8.3.1	The bullet around clean marketing should be stronger, due to the London meetings. It appears that the IOC is really focused on this, there should be some tie in between the existing Chicago laws and also have a unit dedicated to this. Have a commitment from the City to form an Olympic committee and will put it in. Similar to the Salt Lake City bid	2. Resolved

Bid Book Summit Day 1 Comments - Theme 8

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
USOC	8 - Marketing	8.1 & 8.14	Hospitality and showcasing, these are on the move and are struggling due to cost. Highlights of this should be on Aquatics due to the length of the visit. Banquet space in the hotel, land is at no cost and not as a revenue generator. Showcasing is not part of the game, but some may use this as a hospitality location. Think this is spot on for what people are looking for, could use store-front location (build and give to a cause or a store-front model). Page 85 talks about requiring a ticket, which reads as more of an event ticket versus a free ticket. Also, should make this very clear on who would be able to make it into this area and what access they have. Should clarify what access Top has and what the pyramid is following this (need to make the statement strong regarding the privileges given to them). The OCOG dealing with sponsors and demands on what people are asking for sponsorships. Need to have a way to deal with these demands (use some subtly to talk about this).	2. Resolved
City	8 - Marketing	8.8	People practices - Chicago 2016 (should this be CHICOG) - will examine supplier practices? Is this an IOC requirement? Yes - very specific in the questions. Language is very strong here	2. Resolved
USOC	8 - Marketing	8.5	Break out the energy sponsorship dollars in the table into "Petrol" and "Electric."	2. Resolved
USOC	8 - Marketing	8.4	CHICOG will collaborate early and often with TOP to maximize exposure, media input, collaboration of product and services, promotions, and environmental opportunities. TOP will be utilized as long-term partner to approach the game.	2. Resolved
City	8 - Marketing	8.10	Page 85 - "City of Chicago" land, actually "Chicago Park District" land.	2. Resolved
IR	8 - Marketing	General	Ticket exchange: We indicate there will be ticket redistribution program among all customer groups. End result is that purchased but unwanted tickets will be distributed to school children.	3. General Comment
IR	8 - Marketing	General	Emphasize that, historically, every time the games are in the US, sponsorship has increased.	3. General Comment
USOC	8 - Marketing	8.3.1	Betting, are we covering this and how are we able to cover the IOC?	3. General Comment
USOC	8 - Marketing	8.8	Ethical Sourcing should potentially pair this down and move some word count to other areas. Other people think this is pretty spot on and demonstrate the right answers.	3. General Comment
USOC	8 - Marketing	8.1	Will we have an approved JUMP by the time we submit. Additional work related to address 11 and 12 once we have heard back from the IOC.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 9

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	9 - Sport & Venues	Intro	Use facts to support or replace the 3rd bullet by calling out # of venues to be built and # of venues existing.	1. Open
IR	9 - Sport & Venues	Intro	Stress youth development programs will be created in existing venues in the bullets.	1. Open
USOC & IR	9 - Sport & Venues	Intro	Test events and training environments prior to the games, that we have talked about versus other bids, need to build this out. 3rd bullet, stress that we will be able to provide sporting facilities for domestic championships and other sporting events in the future.	1. Open
USOC	9 - Sport & Venues	Intro	Long term view of partnership with NOC, specifically the International events, can we talk about this.	1. Open
IR	9 - Sport & Venues	General	Stress that a combination of a lasting legacy for Olympic sport both in spirit and in infrastructure and echo the legacy theme.	1. Open
IR	9 - Sport & Venues	General	Increase the number of venues (not just 27)	1. Open
USOC	9 - Sport & Venues	Intro	Is the 4 billion worth calling out in the existing venues bullet (3 billion is McCormick and 1 billion is Soldier field)? Should we modify the bullets to mention that what we are building ties into the overall city's plan on investments, which is why we don't have a major plan	2. Resolved
USOC	9 - Sport & Venues	Intro	For the 3rd bullet, can we talk about building bridges with IF for the urban sport initiative.	2. Resolved
USOC	9 - Sport & Venues	Intro	The venues that are going to be built, they don't talk about how spectacular how these are and what technology will be used. We are not doing the Beijing approach, we are stressing the atmosphere, which the bullets don't talk about. We should stress that the settings is what makes this is going to be the biggest draw. We should stress the athletes experience due to the compact area and also the spectator. We should add this to the second bullet and really stress the Athlete. Can we add after spectator, we have built this to engage the client group and the atmosphere they will bring. We need to stress that the architecture is already here and bringing the spirit of sport into this existing structure. Can we talk about how we are going to bring this bid to the backdrop of the city. We need to differentiate us from Atlanta where they were spectator focused and not athlete focused	2. Resolved
IR	9 - Sport & Venues	Intro	1st bullet is confusing and hard to understand for non-native speakers.	2. Resolved
IR	9 - Sport & Venues	Intro	We will further break down the venues in the introduction or opening paragraphs and rely on the bullets for the overall conceptual plans.	2. Resolved
IR	9 - Sport & Venues	General	Stress that Americans, not just Chicagoans, love Olympic sports.	2. Resolved
IR	9 - Sport & Venues	General	Because we are leveraging existing infrastructure, add the concept of affordability and no "white elephants" in the bullet points and add that in the intro.	2. Resolved
IR	9 - Sport & Venues	General	P249 picture: stress all the sports that are will be in the Douglas Park district.	2. Resolved
City	9 - Sport & Venues	9.10	Page 301 - "participation of women, minorities...etc" the developer will be mandated? Yes.	2. Resolved
City	9 - Sport & Venues	9.10	Page 301 - "Army Corps will manage the process..."? Yes.	2. Resolved
City	9 - Sport & Venues	9.10	"Will not be subject to local, state or procurement requirements." Why modeling after the City of Chicago? We are not required to - but it will be modeled on City.	2. Resolved
USOC	9 - Sport & Venues	9.1	Bullet related to training in the competition schedule, because this is also close to the proximity. We should stress this in the intro, as the key voters have been stuck in bad training locations.	2. Resolved
USOC	9 - Sport & Venues	9.1	The training venues have no construction, rather just built out, so we should stress this that they are pre-existing.	2. Resolved
USOC	9 - Sport & Venues	9.1	IF's have asked questions regarding the privacy of the training areas, we may want to clarify this.	2. Resolved
USOC	9 - Sport & Venues	9.10	Do we feel that people will say it is an ODA issue versus OCOG. We have talked about it and think we can explain, will have people saying why building in parks is bad, put in supplemental documents.	2. Resolved
USOC	9 - Sport & Venues	Intro	Need to talk about the proximity in the bullets that we are leading off with.	3. General Comment
USOC	9 - Sport & Venues	Intro	Energy and setting will maximize the athlete experience.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 9

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	9 - Sport & Venues	General	# of new venues, whether 5 or 7, is not consistent: Stadium, aquatics, rowing, white water, hockey, shooting, sailing.	3. General Comment
IR	9 - Sport & Venues	General	The venue breakdown will need to be tied to the Finance and budgeting sections.	3. General Comment
IR	9 - Sport & Venues	General	Key plan is very difficult to read. Too small. Don't refer to a destination with a dot. Just have it placed on the map directly.	3. General Comment
IR	9 - Sport & Venues	General	Pictures will all be renderings. Will show outdoor venues as well as in door venues.	3. General Comment
USOC	9 - Sport & Venues	9.2	Football completion venues, how did we land on the 5 or 6 outside competition events. FIFA has really dictated this was not able to really use the MLS facilities. The plan is to go in with 6 and have FIFA say which ones they want to go with. London is struggling with this, logical plan is to use smaller stadiums closer to the event city, this is something ongoing conversations are focusing on.	3. General Comment
USOC	9 - Sport & Venues	9.12	Any vulnerability around the main venues and the ability to make it happen? We have not emphasized it, but are looking into a graphic to demonstrate it that we can build what we say we will build.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 10

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	10 - Paralympic Games	Introduction	Start the first bullet point with our accommodating settings: -100% access to busses -Leadership of both city and bid and their commitment to those with disabilities.	1. Open
USOC	10 - Paralympic Games	General	Does the IOC want to think about how the Paralympic games are funded and how they can stand alone. That Chicago will take this beyond how people normally think about this and strengthen the Paralympic movement.	1. Open
IR	10 - Paralympic Games	General	On the finance side, we should strive to create a defining revenue model for the Paralympic Games' (raising revenues through donors, sponsorships, etc).	1. Open
City	10 - Paralympic Games	10.1	Concept - 2nd paragraph - "Chicago will stage a Paralympic Games as part of month-long festival of sport". Is that strong enough? Leff and Theme Owner have gone back and forth on specific wording. Two different perspectives - IOC, and Paralympic reps. How do we extend the Olympic brand using the Paralympics? 10.10 - "two events, one Games" - good wording.	1. Open
IR	10 - Paralympic Games	Introduction	Clarify in background when Paralympic sports started in US. Mention that it is part of the US Olympic Committee as we are one of only 4.	2. Resolved
IR	10 - Paralympic Games	Introduction	Add the year (1990) the American Disabilities Act was passed to show the country's dedication and longevity to this commitment.	2. Resolved
USOC	10 - Paralympic Games	Intro	Add federal government and that it will be international level to bullet three	2. Resolved
City	10 - Paralympic Games	General	Park District has special tax passed a few years ago designed to support sport opportunities for disabled people/children. This is not mentioned in the text. Need to include a sentence describing how the Parks and Board work with disabled children to develop disabled athletes.	2. Resolved
City	10 - Paralympic Games	10.9.2	"MOPD has oversight responsibility" - still references the existence of a strong building code, without boring the reader.	2. Resolved
City	10 - Paralympic Games	10.5.1	Don't see totals of costs to make venues accessible for individuals with disabilities. UIC will be taken off the table as a venue - should be removed. Venue is not workable to make accessible.	2. Resolved
City	10 - Paralympic Games	10.12.1	"Appropriations committees have pledged..." - is this true? Not aware. But the initiatives Federal Government is interested in supporting Paralympics - will be consistent with previous Games. Support is anticipated/expected - but the current wording is not accurate.	2. Resolved
IR	10 - Paralympic Games	10.11.1	Change "sponsorship" to "revenue" and emphasize our growing resources to fund the Paralympic Movement.	2. Resolved
IR	10 - Paralympic Games	10.2	Change the tone so it does not appear the dates are the cause of high attendance rate of the Paralympic Games.	2. Resolved
City	10 - Paralympic Games	10.11	Move some of this wording up-front into 10.1.	2. Resolved
City	10 - Paralympic Games	10.1	Page 149 - disability resources - "medical facilities..." - I'm concerned with that phrase. Take the sentence out? Perhaps here - go back to the fact that the Chair, Mayor are very closely related to disability?	2. Resolved
USOC	10 - Paralympic Games	General	Should we use the September 12th date as a learning experience since it is a Monday, perhaps bringing Children and schools to the closing ceremony	3. General Comment
City	10 - Paralympic Games	General	Explore new media options to convey the Paralympic Games to the audience.	3. General Comment
City	10 - Paralympic Games	General	Thought - we went into too much detail as to compliance, read more like a legal document. These issues need to be addressed - but think about for whom we are writing the Bid Book.	3. General Comment
IR	10 - Paralympic Games	General	Address Daly's "mayors from around the world: initiative.	3. General Comment
IR	10 - Paralympic Games	General	Emphasize that Chicago is a leader in accessibility and leading advocates for those with disabilities. Weave in Chicago's history of growth within the Paralympic Movement.	3. General Comment
City	10 - Paralympic Games	10.1	Page 149 - talks about "creating plans" - we are announcing the creation of a program on December 27.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 10

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	10 - Paralympic Games	10.1	More emphasis on what the Paralympic games will do for the world.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 11

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	11 - Olympic Village	Intro	Reword to say "mixed-income" community instead of "affordable" or "mixed-use" --voter's preference.	2. Resolved
IR	11 - Olympic Village	Intro	To complement our elevator statistics, we need to mention # of buildings we will have inside the Village as well as # of stories.	2. Resolved
USOC	11 - Olympic Village	Intro	For bullet point one, need to add in three minutes from IBC.	2. Resolved
USOC	11 - Olympic Village	Intro	Bullet three - need to find a different word than "collegial," perhaps just use celebration	2. Resolved
USOC	11 - Olympic Village	Intro	Bullet four - need to make the use of mixed income and mixed use, perhaps instead of mixed income, utilize affordable. We also should stress that this is a legacy that will be created, we kind of downplay this, but it really should be a major focus of this bullet. We need to stress that all level of incomes are being benefited and we have re-invigorated the South Side of Chicago and revitalize an existing and underutilized piece of property. Also, should make sure we have the thirty five year model is and how this enhances the legacy being left. We also need to give this legacy a name that will highlight this for the reader.	2. Resolved
USOC	11 - Olympic Village	Intro	Concern that the Olympic village is becoming a zoo and we do not state that we are taking care of this for this games. We need to stress preparation, relaxation, and celebration. Should we go back to the spheres of private, semi-private, and public. Also, need to add that there is segregation between these zones. We should state the beach is secured versus private (basically the separation of the loud areas from the quiet areas).	2. Resolved
City	11 - Olympic Village	General	P153 Are we committed to 100% renewable energy? Reads as if the entire Village will 100% sustainable/renewable energy. For the period of the Games only. Could re-word, or de-emphasize by moving later in the paragraph.	2. Resolved
IR	11 - Olympic Village	General	We are not offering add'l recreational facilities or pools in the Olympic Village, which is a big negative. Will add a temporary pool on the beach and reflect in book.	2. Resolved
IR	11 - Olympic Village	General	Don't emphasize that our room sizes are bigger than usual, because they are not.	2. Resolved
IR	11 - Olympic Village	General	Emphasize more on the fact that we've brought in financial partners who have issued comfort letter that states that they will likely partner with us.	2. Resolved
City	11 - Olympic Village	General	How important is the word "private" in front of beach? We will try to re-word - intended to indicate the beach is secure for the athletes during the Games.	2. Resolved
City	11 - Olympic Village	General	Last bullet - are we "reconnecting" or "expanding existing access"? Could revise to state "expanding" access.	2. Resolved
City	11 - Olympic Village	General	In beginning of theme - does not mention both City and 2016 gaining control of the rights of usage of the Village.	2. Resolved
City	11 - Olympic Village	General	Missing data - when will numbers/figures be included? Purpose of the meetings this week (week of 12/1).	2. Resolved
USOC	11 - Olympic Village	11.4 & 11.14	The various measurements that we have out there, how do they relate to each of them?	2. Resolved
IR	11 - Olympic Village	11.9	Clarify information on when construction will start and end (2012-2015).	2. Resolved
City	11 - Olympic Village	11.9	First sentence - City may not structure that way. I think for consistency we can say that the City can work on the design. We can add Chicago 2016 to City of Chicago.	2. Resolved
City	11 - Olympic Village	11.6	"Village gets to charge rent for 9 months". Any way to make this longer than 2 months after Olympics? In residential portion - we are ripping it out, returning as a shell. But could absolutely consider ways to increase rents collected.	2. Resolved
City	11 - Olympic Village	11.6	City executing these agreements? Wording is misleading.	2. Resolved
City	11 - Olympic Village	11.4	Use of "local-based contractors"? Wanted to demonstrate that they are familiar with the geography.	2. Resolved
IR	11 - Olympic Village	11.17	Dining Hall--Emphasize international selection of foods or international cuisine.	2. Resolved

Bid Book Summit Day 1 Comments - Theme 11

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
City	11 - Olympic Village	11.1	Transforming "underutilized and obsolete" - better way of describing this? Trying to state that we are going to close a facility that isn't current.	2. Resolved
USOC	11 - Olympic Village	11.1	Pg. 149 - Say all areas are being covered by Wireless, can we modify the language to state it is the residential areas	2. Resolved
IR	11 - Olympic Village	Intro	1st bullet, insert "15 minutes OR LESS of their competition OR TRAINING venues"	3. General Comment
USOC	11 - Olympic Village	Intro	If we meet or exceed the requirements, then we need to state that in the bullets.	3. General Comment
IR	11 - Olympic Village	General	Actual training facilities are outside the village, but close. We also have training areas for 8 sports in McCormick Place plus boxing training in Village.	3. General Comment
IR	11 - Olympic Village	General	Current rendering of athlete quarters are not accurate. Each room will have flat screen TV (not a painting) with WorldFeed and will have room darkening shades.	3. General Comment
City	11 - Olympic Village	General	London is downscaling the Village - pulling air conditioning from the residential buildings.	3. General Comment
City	11 - Olympic Village	General	We refer to no displacement - what about movement of residents in perimeter communities? Correct - no displacement, but have to follow-up with "affects of gentrification" commentary to clarify.	3. General Comment
City	11 - Olympic Village	General	TIF? City will support the site with TIF and specialists.	3. General Comment
IR	11 - Olympic Village	11.13	Mention # of rooms earlier in the theme.	3. General Comment
USOC	11 - Olympic Village	11.1	Any requirement for security to have the key to enter the respective floor that you need. However, this is hard to do for some of the buildings. Will mention it as an option. Also, need to emphasize the overbuilding of elevator in theme 10, this was a big issue in Italy.	3. General Comment
USOC	11 - Olympic Village	11.1	The financing guarantees that the developer would have to actually bid the Olympic village. Have 10 RFQ responses, where the developer signed up to the IOC requirements. The diversity is not good for these, only one response expected back from a minority firm.	3. General Comment
USOC	11 - Olympic Village	11.1	Do we have market absorption studies that can show why the city would develop the property anyways?	3. General Comment
USOC	11 - Olympic Village	11.1	The features of the building don't pop out, we need to have these pop out in the bid, specifically page 151 and the NOC accommodations.	3. General Comment
USOC	11 - Olympic Village	11.1	Need an overlay to show how the Olympic village can be secured and how the physical space limitations be overcome	3. General Comment
USOC	11 - Olympic Village	11.1	We need to have clear language that we have covered the shuttle requirements for the Paralympians	3. General Comment

Bid Book Summit Day 1 Comments - Theme 12

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	12 - Medical services and doping control	Introduction	We need to commit to a <u>permanent</u> lab instead of the temporary lab we currently have, and add that to a bullet (2nd bullet).	1. Open
USOC	12 - Medical services and doping control	General	Do we need to play up the fact that we have regeneration facilities available to the Olympians?	1. Open
IR	12 - Medical services and doping control	Introduction	Alter 2nd bullet to be more affirmative:: " <u>CHICOG's medial services program</u> will integrate... <u>AT NO COST</u> ..."	2. Resolved
IR	12 - Medical services and doping control	Introduction	Call out Olympic Village in the bullets.	2. Resolved
USOC	12 - Medical services and doping control	General	Do we need to play up the partnership with the USOC and USADA related to anti-doping Research and Development and the WADA Lab.	2. Resolved
IR	12 - Medical services and doping control	General	Mention the quality of care in the US' as a world wide leader. Compared to other candidates this will be an advantage.	2. Resolved
IR	12 - Medical services and doping control	12.13	When addressing anti-doping, remove pictures of athletes from other countries.	2. Resolved
City	12 - Medical services and doping control	General	In Village, maybe other Themes - we reference use of "underutilized and obsolete" facility. Be aware of this - ensure consistency.	3. General Comment
City	12 - Medical services and doping control	General	Health care industry - inclusive of both hospitals, as well as Abbott, Baxter, etc? We don't mention private labs - but mention other organizations such as AMA, etc.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 13

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	13 - Security	Introduction	2nd bullet should be on top.	2. Resolved
USOC	13 - Security	Intro	Add that this will be secure event, but not a security event. We should show how we do this for other events (such as President Elect Obama).	2. Resolved
IR	13 - Security	13.6.A	Chart does not reflect single chain-of-command. Alter chart.	2. Resolved
City	13 - Security	13.7	Page 43 - "Selling ourselves short" - of 3,700 firefighters, many of which are cross-trained as EMTs. Should note this - will increase the number.	2. Resolved
City	13 - Security	13.7	"Cook County Sheriff Dept" - but under 13.3.1 - Sheriff is not mentioned. Include "other municipal law enforcement agencies".	2. Resolved
City	13 - Security	13.2	"Activist Minority" is this their language? Yes. But could be misinterpreted by local groups. Remove "minority".	2. Resolved
IR	13 - Security	13.16	Highlight our experience hosting big events (i.e., 1.5 million people can safely assemble).	2. Resolved
City	13 - Security	13.1	"Proposed venues in some of the most peaceful sections of the city" - concerned? Revise wording.	2. Resolved
IR	13 - Security	General	Concern over buildings directly adjacent to the Village plan. More of a risk than highway or rail.	3. General Comment
City	13 - Security	General	Video analytics - addressed in Technology Theme? No - not specifically. Stock answer - "we will not use un-tested technology". Used during Election Night - could mention operational usage for 4 months by time of EC visit.	3. General Comment
City	13 - Security	13.1	"Intrusions" - is the rail line addressed specifically? No - not called out specifically. Answer during the EC visit.	3. General Comment
City	13 - Security	13.1	Page 29 -2 points. 1 - in another Theme, state "no organized opposition" to the Games. Just to be consistent - treat as in Theme 3. Point 2 - "City has reached out to these groups..." - not necessarily true. No - this is correct. We issue permits for those asserting 1st amendment rights.	3. General Comment

Bid Book Summit Day 1 Comments - Theme 14

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	14 - Accommodation	Introduction	Focus on subsidizing IOC Family pricing to bring current \$390 average to \$350 instead of subsidizing other accommodations.	1. Open
City	14 - Accommodation	General	Hotel room rate - required that we publish a rate for IOC in the Bid Book. Working with Hyatt Regency - have negotiated rate of \$395/night. However - this is believed to be higher than IOC expects (mainly the opinion of USOC). Has not yet been determined what rate is reasonable and therefore how much of the rate should be subsidized. Every \$1 dollar of hotel rate subsidy equates to \$45,000.	1. Open
USOC	14 - Accommodation	General	Try to accommodate work force accommodations when planning the accommodation cycle.	1. Open
USOC	14 - Accommodation	14.7.1	Address food and beverage terms in the response along with other costs.	1. Open
IR	14 - Accommodation	14.3.5A	Hotels on maps within the themes do not correlate with each other. For example: 1 map has several destinations 1 map has nothing, 1 map has one destination.	1. Open
IR	14 - Accommodation	Introduction	1st bullet, don't emphasize 60% will stay in <u>single occupancy rooms</u> because it connotes 40% will be in double occupancy rooms. Instead, just say that we "have a hotel room for everyone." 1st bullet, add that the Olympic family will be united in one hotel. Strike from the 1st bullet that <u>people can choose to stay in the Olympic Ring.</u>	2. Resolved
IR	14 - Accommodation	Introduction	Remove the last bullet point.	2. Resolved
City	14 - Accommodation	General	66 million people figure - for the first time calling out where these people are. Is it necessary that we do this? Defer to Leff. Would recommend removing the detail.	2. Resolved
IR	14 - Accommodation	General	Emphasize that having 30 hotels close by will facilitate ease of transportation, especially for media.	2. Resolved
IR	14 - Accommodation	General	Guarantee that Chicago 2016 have exclusive controls over meeting rooms and how they will be booked/used.	2. Resolved
IR	14 - Accommodation	14.5.2	Clarify/Add pricing to chart.	2. Resolved
USOC	14 - Accommodation	14.5.1	Have three ranges of cost to share with the partners, should include this in response. Also, add a table that shows average rate by category.	2. Resolved
IR	14 - Accommodation	14.4	State that game officials will all be in single occupancy rooms. Won't hurt to stress again fixed price and no minimums.	2. Resolved
IR	14 - Accommodation	Introduction	During EC presentation, be sure to state that university housing is available as an option, which is different than any other candidate city.	3. General Comment
IR	14 - Accommodation	General	There are 400 additional officials beyond what is in the technical manual	3. General Comment

Bid Book Summit Day 1 Comments - Theme 15

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
USOC	15 - Transport	General	How do we address clean to clean within this document? Can do for certain venues not all, how do we answer this question.	1. Open
IR	15 - Transport	General	First bullet, add "Exclusive Olympic lanes" and "Exclusive Olympic roads"	1. Open
IR	15 - Transport	General	Emphasize specific guarantees on funding.	1. Open
IR	15 - Transport	General	One bullet should address green or free mass transit to spectators as it is important to Bovy.	1. Open
USOC	15 - Transport	Intro	Will alter the bullet to emphasize that the venue plan was built with transportation in mind, which aids the overall need for transportation	2. Resolved
USOC	15 - Transport	Intro	Bullet three should be bullet two, need to have athletes before spectators	2. Resolved
USOC	15 - Transport	Intro	Bullet three should have Media specifically called out	2. Resolved
USOC	15 - Transport	Intro	For bullet four, we need to add flexibility into the overall concept	2. Resolved
IR	15 - Transport	General	Simplify first 2 bullet points.	2. Resolved
IR	15 - Transport	General	We will address traffic congestion issue and how we plan to deal with this. Theme Owner will pull it out from p101 into a bullet point.	2. Resolved
IR	15 - Transport	15.6	Infrastructure plan: Strike the part of the sentence "that are not currently funded"	2. Resolved
IR	15 - Transport	15.5	Address the USOC Olympic leader travel program.	2. Resolved
USOC	15 - Transport	15.2	Should we add the Federal Government into the OTC, this helped in Atlanta	2. Resolved
IR	15 - Transport	15.16	Stress the concept of language, training and "rational flexibility" into our T1, T2, T3 systems to connote balancing the needs of the Olympic family.	2. Resolved
USOC	15 - Transport	General	How do we handle the question related to destination traffic for O'Hare airport and how do we deal with that for the EC. May need to work with the Department of Aviation to accomplish this.	3. General Comment
USOC	15 - Transport	General	Have you handled the A&D items, we plan on how to handle this with operational solutions versus design solutions.	3. General Comment
USOC	15 - Transport	General	When we look at key learning's from Beijing, this should be a pull quote opportunity when they are a strength	3. General Comment
IR	15 - Transport	General	4 bullet suggestion: -Compact plan and existing infrastructure -Congestion -Green -Exclusive Olympic lanes for athletes and bus lanes	3. General Comment
IR	15 - Transport	General	Don't mention the word congestion and use "safe, secure transportation" instead.	3. General Comment
USOC	15 - Transport	15.16	How do we handle the shift changes within the shuttle, should be a call-out in the overall document.	3. General Comment
USOC	15 - Transport	15.1	First paragraph of this should become a pull quote	3. General Comment

Bid Book Summit Day 1 Comments - Theme 16

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	16 - Technology	Intro	Emphasize that we have the framework and infrastructure to adapt to any kind of innovation.	2. Resolved
USOC	16 - Technology	General	Need to address that this is not a profit center for the games, should have it as a pull quote in the body of the document	2. Resolved
IR	16 - Technology	Intro	Last bullet: AT&T stepped forward and stated that the network will be built.	3. General Comment
IR	16 - Technology	Intro	Technology is not merely "telecommunication and information systems." It does not refer to energy. All 60 channels in all venues and the Village.	3. General Comment
IR	16 - Technology	Intro	WOW will ensure we deliver real-time results within the IOC guidelines (in the Oral portion).	3. General Comment
IR	16 - Technology	General	Rate card will be used only to recover cost.	3. General Comment
USOC	16 - Technology	General	Do we need someone other than AT&T at the table for the EC.	3. General Comment
USOC	16 - Technology	General	How do we incorporate Youth at the EC, potentially utilizing the Samsung WOW or whatever AT&T has?	3. General Comment

Bid Book Summit Day 1 Comments - Theme 17

Advisory Group	Theme Name	Question #	Discussion Comments	Ultimate Classification?
IR	17 - Media Operations	Introduction	Need to describe how we will accommodate media with regard to transport and security (bubble to bubble from hotels).	1. Open
USOC	17 - Media Operations	Intro	Any consideration being given to the scholarship program being expanded to the journalist group. Potential add to the legacy of the Chicago history of sport journalism to the Olympic community.	1. Open
IR	17 - Media Operations	17.5	Need to address labor laws and agreements to remain competitive with other bid cities.	1. Open
USOC	17 - Media Operations	17.2	Is wireless available (Basically can we state that wireless is free for the Media or not)? Whose budget will this fall onto? Don't state that fact it is in the room, as we state the most up-to-date that we will provide. We really need to specify what we are providing, can we say wireless is free to the media. We say that the media is not a revenue generating engine.	1. Open
IR	17 - Media Operations	Introduction	2nd bullet point, invert to say "McCormick place will host ...and will be within 8km..."	2. Resolved
IR	17 - Media Operations	Introduction	Alter 1st bullet to mention that McCormick place is third largest convention center in the world.	2. Resolved
IR	17 - Media Operations	Introduction	4th bullet, add "wide range of quality accommodations, including HOTELS..."	2. Resolved
USOC	17 - Media Operations	Intro	Bullet number two, allow the media to be more efficient and allow the lesser games to be broadcast since they are so close. Second bullet needs to state the benefit.	2. Resolved
USOC	17 - Media Operations	Intro	We should reference that Training will be in McCormick and convenient to the media if they desire to cover these events or interview the athletes.	2. Resolved
USOC	17 - Media Operations	General	The amount of attention to cost certainty or rate card gouging, we need to ensure this comes out clear as it really was at a new level in Vancouver. We need to state that media is not a revenue center for OCOG	2. Resolved
USOC	17 - Media Operations	General	Housing near the airport this can be a major issue, we need to overcome this. Stressing the dedicated lanes and also the cluster being built. Need to massage the story telling to really show how this is going to be told around closeness to the events.	2. Resolved
USOC	17 - Media Operations	Intro	Address existing amenities we provide in McCormick Place.	3. General Comment
USOC	17 - Media Operations	General	We need to play up the fact that the transportation hub is near the media center. However, how do we balance this with the fact that we are bringing everything downtown and not bring up the fear of congestion? We could highlight this with the number of shows, vehicles departing, etc based on prior events. Need to compare the numbers that transport has versus media. Don't worry about the congestion that the proximity brings.	3. General Comment
USOC	17 - Media Operations	General	We need to play up the fact that McCormick either meets or exceeds the requirements that the IOC has laid out, which should allow the Media to bring this out to the world in unprecentated fashion.	3. General Comment
USOC	17 - Media Operations	General	Do we have a mission statement that we can bring out, "We want the media to have a cost-effective and easy venue to broadcast the games to the world. As the close proximity to the games will allow seamless ability to broadcast the game."	3. General Comment
USOC	17 - Media Operations	General	Behind the athletes, Media is the next valuable, does this section state this. That we will allow the media to do their job and broadcast to the world. We may need to state this in more than just section 17. Also, the fact that the media needs to broadcast to the world, otherwise the Olympics do not have their value	3. General Comment
USOC	17 - Media Operations	17.5	We really don't point out that we have Freedom of the Press and we don't restrict what is coming out.	3. General Comment

Yan, Tianran

From: John Murray [jmurray@chicago2016.org]
Sent: Wednesday, November 19, 2008 1:34 PM
To: adam.pressman@atkearney.com; Bob Accarino; Carrie Baizer; Cassandra Francis; Chip Hardt; chip_hardt@mckinsey.com; csullivan email forward; David Spiegel; ehammer_bb; Elizabeth Brown; Erik Hammer; George Hirthler; Jason Kriegler; Jessica Fairchild; John Murray; Linda Mastandrea; Lori Igleski; Richard Ludwig; Scott Leff; Susan Jones; Victoria O'Kane; Vinita Kumar
Cc: Alison Kutler; csullivan email forward; Michael Segobiano
Subject: Bid Book Summit Updates

heme Owners –

few important updates regarding the Bid Book Summit, coming out of our show & tell session last night:

- On Dec 1st, each of you will have an opportunity to give a five minute overview of your theme to each Advisory Group. You **DO NOT** need to produce slides for this overview. The Bid Delivery team is producing one slide for each theme with the bullet points found in the introduction of the theme text. Theme owners will use these bullet points to brief the Advisory Groups on the theme's key messages.
- Attached is the list of representatives for each theme as submitted by the respective theme owner. Please verify that the list is complete. Also note that **you are responsible for inviting your team to the sessions on December 1st.**
- A comprehensive document detailing the Bid Book Summit will be distributed on Friday, November 21st.

hanks, let me know if you have any questions,
ohn

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Yan, Tianran

From: John Murray [jmurray@chicago2016.org]
Sent: Tuesday, November 18, 2008 2:53 PM
To: Scott Leff; vkumar_bb; Erik Hammer
Cc: Michael Segobiano
Subject: FW: 2016 comments

We need to address the attached comments from the city. What is status of Paralympics theme? Please set up a meeting to have Mike Segobiano, Karen Tamley, Linda Mastandrea, and you guys discuss the theme and incorporate feedback/address concerns.

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Mike --

Thank you for your time on Friday. I am hoping you can help set up a meeting with 2016. Per our discussion, here are my comments.

Here are some comments on the draft.

* the draft of the paralympic theme is very poor and incomplete -- it does not reflect the commitment of this great city towards accessibility or paralympic sport. It needs a solid philosophy that is captured in a sentence or two with examples that reinforce that theme. It seems scattered.

* There are commitments in this draft that I cannot assure that we can actually do. There has been no opportunity to meet to discuss these commitments either. Specifically they include:

* can we make a committment about hosting a disability arts and culture festival (I think we should)

* we will have a 100% accessible transit system???? (We cannot commit to this, I don't think CTA would agree)

* we say that we will have an entirely accessible taxi fleet by 2016 which I doubt (without further discussion) would/could be the case. I have a meeting with Consumer Services on 12/3 to discuss further.

Other Comments on the Document Include:

* need dates on significant sporting events in Chicago

* To my knowledge, at this time we cannot respond to the question in 10.5.1 about the modification costs required to meet the needs of the paralympic games -- this is an area of big concern. If it is being handled, I am unclear on who is doing this, what accessibility standards are being using for this analysis?

* We say that the entire fleet of vehicles for paralympic Family will be accessible -- can we commit to this? What type of vehicles will be used and where will they come from?

* we say that we will provide FREE paratransit services for visitors for the games. I have a big concern about this from a financial perspective but also from a capacity perspective -- what will this mean in terms of limiting the services to existing eligible paratransit riders in Chicago? Do we have a fleet to absorb this capacity?? Can we fund such an idea?

* I have a big concern (as do other members of the Paralympic Committee) about the Hyatt being used about the designated PFH. Yes, they have a high number of accessible room (but has anyone checked to verify this) there are access issues to the amenities not to mention the long and steep hill that wheelchair users will be required to push up to get to and from the hotel if they want to tour the city, go shopping etc. etc. This is not our best face of accessibility. I have repeatedly urged 2016 to physically look at the hotel and rooms to ensure they comply. Just because they say they are accessible, does not mean they are. MOPD has offered to assist with this. No response.

* 10.9 --Accessibility. Needs much more here. We need to focus on cross-disability access especially as it relates to blind athletes. Focus on several other access issues. We should also be talking about our commitment towards inclusion and employment of pwd's inn the games. MOPD did a big paper on this which we submitted to the MO and 2016. We would like to see some of these themes/ideas captured.

* 10.10 Disability Awareness section needs work and discussion. There is not enough here. I gave previous comments that did not get incorporated -- regarding people with disabilities helping to draft a training program, having the disabiliilty training be extensive and tailored to cover all sectors including employers, vendors, volunteers, security. I think people with disabilities should be involved in delivering disability awareness training. Disability awareness and sensitivity is an important way to create an accessible and welcoming environment and we need to reinforce this.

The latest document that I am working on that was provided to the Paralympic Committee on November 10th There are several e-mails now going around about changes committee members would like to see to the document.

Please contact me as soon as possible with word on any next steps. Thanks

Karen

Yan, Tianran

From: John Murray [jmurray@chicago2016.org]
Sent: Monday, November 17, 2008 9:01 PM
To: Michael Segobiano
Subject: FW: Update on City reviews

like,

Can you update me on where things stand on the remaining city reviews? Rob's tracker (attached) shows a bunch still outstanding, and we are down to about 36 hours left to get the edits in to the team. Let me know what we should expect.

Thanks,
John

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From: Robert Gordon [mailto:robert.gordon.chicago2016@gmail.com]
Sent: Monday, November 17, 2008 7:45 PM
To: John Murray
Subject: Re: Update on City reviews

John,

Attached is the City feedback review tracker. Over the weekend, I incorporated Jodi Kawada's feedback on multiple themes. In addition, tonight I incorporated feedback from the Department of Cultural Affairs. Tomorrow, additional reviews will be turned in illustrated on the spreadsheet in the Notes column: pending additional feedback.

Thank you,

Bob

On Mon, Nov 17, 2008 at 7:22 PM, John Murray <jmurray@chicago2016.org> wrote:

Bob,

Can you update me on the latest from the City team? Scott indicates that he hasn't received much feedback and we are on against the wire. Where are we at by theme?

ohn

ohn MURRAY

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Theme	Sent out	Due Back	Completed Reviewers sent to Erik	Notes	Last Follow Up
Accommodations	10-Oct	20-Oct	Cultural Affairs	Pending additional feedback	11/17/2008
Environment	24-Oct	4-Nov	J. Kawada	Pending additional feedback	11/17/2008
Finance	24-Oct	4-Nov	J. Kawada	Pending additional feedback	11/17/2008
Transport	24-Oct	4-Nov	J. Kawada	Pending additional feedback	11/17/2008
Customs - Layout	24-Oct	4-Nov	J. Kawada	Pending additional feedback	11/17/2008
Legal - Layout	24-Oct	4-Nov	J. Kawada	Pending additional feedback	11/17/2008
Media ops - Layout	24-Oct	4-Nov	J. Kawada	Pending additional feedback	11/17/2008
Technology - Layout	24-Oct	4-Nov	J. Kawada	Pending additional feedback	11/17/2008
Marketing	31-Oct	11-Nov		Pending additional feedback	11/17/2008
Paralympic Games	31-Oct	11-Nov		Pending additional feedback	11/17/2008
Overall Concept	7-Nov	13-Nov	Cultural Affairs	Pending additional feedback	11/17/2008
Vision	7-Nov	13-Nov	Cultural Affairs	Pending additional feedback	11/17/2008
Sport & Venues	13-Nov	17-Nov		Pending additional feedback	11/17/2008

Names for Review Calls	Still Due
Vision, Legacy and Communications	Still Due
Transport	Still Due
Political and Economic Climate	Still Due

Reviews completed by Susan Jones working groups	Still Due
Medical Services	11-Nov
Security	13-Nov
Transport	13-Nov

Yan, Tianran

From: John Murray [jmurray@chicago2016.org]
Sent: Thursday, November 13, 2008 7:54 AM
To: John Murray; adam.pressman@atkearney.com; Bob Accarino; Carrie Baizer; Cassandra Francis; Chip Hardt; chip_hardt@mckinsey.com; csullivan email forward; David Spiegel; ehammer_bb; Elizabeth Brown; Erik Hammer; George Hirthler; Jason Kriegler; Jessica Fairchild; Linda Mastandrea; Lori Igleski; Richard Ludwig; Scott Leff; Susan Jones; Victoria O'Kane; Doug Arnot; Meggan Lux; Valerie Waller; Michael Segobiano
Subject: URGENT, RESPONSE REQUESTED: Bid Book Review date options

ll,

As you are aware, we have scheduled a Bid Book review session for this Monday evening. A few theme owners have indicated that Monday evening is problematic for them, and we are considering the possibility of doing the review on Tuesday evening (5-8 PM) instead.

If you **CAN NOT** make the Tuesday session, please advise Victoria immediately. If Tuesday works better for everyone, we will do the session then instead. We will send out a reminder with confirmed date this afternoon, after we give everyone a chance to respond to this request.

Thanks,
 John

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From: John Murray
Sent: Tuesday, November 11, 2008 10:18 PM
To: 'adam.pressman@atkearney.com'; Bob Accarino; Carrie Baizer; Cassandra Francis; Chip Hardt; 'chip_hardt@mckinsey.com'; csullivan email forward; David Spiegel; ehammer_bb; Elizabeth Brown; Erik Hammer; 'George Hirthler'; Jason Kriegler; Jessica Fairchild; John Murray; Linda Mastandrea; Lori Igleski; Richard Ludwig; Scott Leff; Susan Jones; Victoria O'Kane; Doug Arnot; Meggan Lux; Valerie Waller; 'Michael Segobiano'
Subject: Bid Book Review, November 17 at 5PM

ll,

As we discussed during last week's Bid Book Status Update, we would like to host a theme owner review session on Monday, November 17 from 5:00-8:00 PM (dinner will be provided). This session is an important step in getting everyone on the same page ahead of the Bid Book Summit on December 1 & 2. We will ask each of you to briefly cover the major topics in your theme, and highlight any areas that may impact other themes / owners.

The objective of these individual theme owner presentations is to:

- Allow all theme owners to understand the content of the Bid Book as a whole
- Identify integration points with other themes that may need to be addressed consistently across the Bid Book
- Close open items with feedback from Bid Book leadership and other theme owners

CC00397

Highlight issues that need to be discussed during the Bid Book Summit

.ogistics

When: Monday, November 17 from 5:00-8:00 PM

Where: Barcelona Conference Room

Why: Bid Book integration across themes

Dinner will be provided

Additional details (including materials for you to prepare, anticipated support from the Bid Book Delivery team, etc.) will be provided during the Bid Book Status Meeting on Friday. Please let me know if you have any questions / concerns before Friday.

Best,

John

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Yan, Tianran

From: John Murray [jmurray@chicago2016.org]
Sent: Tuesday, November 11, 2008 10:34 PM
To: _Chicago 2016 - All; Abigail Baird; Abigail Tompkins; aguha_bb; Alexe Yeung; Alison Kutler; Amanda Chang; Amanda Gentry; Amanda Sowa; Amy Rosko; Angelica Bugarin; Annie Welsh; Ashley Gartland; Beirne Roose-Snyder; Beverly Pullen; bfinnegan_bb; Brendan Finnegan; Brian Caffarelli; Brian Wolfe; Carrie Baizer; Cassandra Francis; Chip Hardt; Chris Simek; Christopher Sullivan; Craig Heisner; Dana Clinton; Daniel Lennard; David Bolger; David Spiegel; Deb McDonald; Debbie Fiddelke; Diane Simpson; Dimitri Wohns; Donnell Kelly; Doug Arnot; Doug Neff; Elizabeth Antonopoulos; Elizabeth Brown; Elizabeth Williams; Ema Pasic; Enrico Cardamone; Erik Hammer; Eva Delaurentiis; Everett Grady; Greg Myers; Gregory Hansen; Gyata Kimmons; Harold Gauthier; Jaclyn Valrose; Jacqueline Bierig; James Cash; Jason Eby; Jason Kriegler; Jeff Schell; Jeffrey O'Brien; Jessica Fairchild; jgray_bb; John Hillman; John Landgraf; John Murray; jrandis_bb; Kanisha Williams; Kate Mayer; Katie Douglass; Kelly Taglia; Kerry Burnet; Kevann Cooke; Kevin VanTimmeren; Kimberly Meyer; Kira Freelon; Kirsten Schwab; Kitty Delany; Lauren Caisman; Leah Drew; Linda Mastandrea; Lizzie Levin; Lorenzo Formosa; Lori Igleski; Marc Anderson; Marcelino Garcia; Mark Mitten; Mary Murphy; Matt Havey; Matt Kobe; Meggan Lux; Melissa Wollmering; Mica Matsoff; Michael A. Conley; Michael Kontos; Michael Segobiano; Michelle Somkovic; Mike Murnane; mkobe; msegobiano_bb; msolem_bb; myahes_bb; Neil Khare; Patricia Rios; Patrick Sandusky; Richard Bezemer; Richard Ludwig; Rikkell Green; Rob Gordon; Robert Nowlin; Robert Tabaka; Rosa Vazquez; Sam Lulla; Scott Lacy; Scott Leff; Sean Kinzie; Shirley Yang; Stephanie Meier; Susan Jones; Tanesha Watkins; Teri Ringhofer; Terry Gallagher; Thomas Kerwin; Tom Cisewski; Tom Farmer; Valerie Waller; Victoria O'Kane; Vinita Kumar; William Scherr; Yuliya Sasnouskaya
Subject: EC ideas / innovators
Importance: High

eam, a couple notes regarding the EC Visit...

1. The Evaluation Commission visit will be upon us in only 135 days! For those interested, on **Monday the 17th from 10-11am**, I will provide an overview of the Evaluation Commission Visit and planning to date for all members of the staff who are interested in participating. The meeting will take place in the Exhibit Area.
2. Chicago will be the first Bid City visited by the EC, and that gives us both the opportunity and responsibility to set the tone for how they assess each city's capabilities and bid plans. We want to ensure that we are tapping into all creative sources available to develop the very best ideas for bringing our city and our bid to life. Therefore, we are going to bring together the best and brightest creative minds in the city (and beyond) for a brainstorming session. The goal is to develop unique and innovative ways to illustrate and demonstrate our venues, village, cultural & social offerings, public support, etc. Now is the time to submit the names and contact information for anyone you would like to recommend for the session. Please send Victoria the contact information by **tomorrow (Wednesday) at 3 PM** so that we can invite them to attend.

Let me know if you have any questions –
 jhn

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11/11/2010