

## Yan, Tianran

---

**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@ex.cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Friday, January 30, 2009 5:46 PM  
**To:** vwaller@chicago2016.org  
**Cc:** jmurray@chicago2016.org  
**Subject:** Fw: Michigan Avenue Contract - April 2009



Michigan Avenue  
Contract - Ap...

Sender: msegobiano@cityofchicago.org  
Subject: Fw: Michigan Avenue Contract - April 2009  
Message-Id: <49833CD30200009D000504FA@mail2.cityofchicago.org>  
Recipient: jmurray@chicago2016.org  
Recipient: vwaller@chicago2016.org

**Yan, Tianran**

---

**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Friday, January 30, 2009 5:46 PM  
**To:** vwaller@chicago2016.org  
**Cc:** jmurray@chicago2016.org  
**Subject:** Fw: Michigan Avenue Contract - April 2009



Michigan Avenue  
Contract - Apr...

Valerie, this is the offer from Michigan Avenue magazine that I spoke to you about today. Please follow up with Dan, thanks.

**Yan, Tianran**

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**From:** Daniel Uslan [Daniel.Uslan@michiganavemag.com]  
**Sent:** Friday, January 30, 2009 4:50 PM  
**To:** msegobiano@cityofchicago.org  
**Cc:** Kelsey DelMonico  
**Subject:** Michigan Avenue Contract - April 2009

Michael...

It was great talking to you today. We are sooooo excited to help Chicago 2016! As we've discussed I am happy to present the attached agreement to run a full page promotional ad to Welcome the IOC to Chicago which will appear in our April edition of Michigan Avenue. This \$20,800 ad page will be a great way to say to the committee "Hello we're glad you here!".

Our material deadline is tight and the creative is due on March 2nd. Kelsey DelMonico copied above can arrange to get you or your designee the specifications and instructions for the material.

Please let me know if there is anything I can do to help you, your team or the committee and thanks for passing my note onto Valerie.

Very truly yours,

<<Chicago 2016 - Michigan Avenue Contract - April 2009.pdf>>

Dan Uslan  
Midwest President & Publisher  
Michigan Avenue Magazine

401 North Michigan Avenue, Suite 3020  
Chicago, Illinois 60610  
Direct: 312-753-6201  
Fax: 312-753-6251  
Cell: 312-375-7692  
[dan@michiganavemag.com](mailto:dan@michiganavemag.com)

<http://www.michiganavemag.com>

# MICHIGAN AVENUE

## Niche Media Holdings, LLC

100 Church Street, 7th Floor New York, NY 10007  
 PARENT COMPANY OF: Art Basel Miami Beach | Aspen Peak | Atlanta Peach  
 Bal Harbour | Boston Common | Bridgehampton Polo | Capitol File  
 CityCenter Las Vegas | Gotham | Hamptons | Los Angeles Confidential  
 Michigan Avenue | Ocean Drive | Ocean Drive Español  
 Philadelphia Style | Trump | Vegas Wynn | Style: Palazzo/The Venetian

Date: 1/30/2009

Account Manager: Dan Uslan

Production Contact: Scott Robson

Phone: 646-835-5217

Billing Contact: Vivien Tuft

Phone: 646-835-5277

Send Bill to:  Agency  Client

### CLIENT

Company Name: Chicago 2016  
 Contact: Valerie Waller  
 Address: 200 E. Randolph, Suite 2016  
 City: Chicago  
 State / Zip: IL 60606  
 Phone: 312-552-2016  
 Fax: 312-861-4801  
 Email: vwaller@chicago2016.org

### AGENCY

Agency Name: \_\_\_\_\_  
 Contact: \_\_\_\_\_  
 Address: \_\_\_\_\_  
 City: \_\_\_\_\_  
 State / Zip: \_\_\_\_\_  
 Phone: \_\_\_\_\_  
 Fax: \_\_\_\_\_  
 Email: \_\_\_\_\_

ISSUE DESCRIPTION	YEAR	INSERT SIZE	SPACE RESERVATION	MATERIALS DUE	AVAILABILITY	RATE
February			12/30	1/8	February 01 to February 29	
March			1/27	2/5	March 01 to March 31	
April	2009	1 FPC	2/27	3/12	April 01 to April 30	\$0.00
May			3/31	4/9	May 01 to May 31	
June/July			4/28	5/7	June 01 to July 31	
August			6/30	7/9	August 01 to August 31	
September			7/28	8/6	September 01 to September 30	
October			9/1	9/10	October 01 to October 31	
November			9/29	10/8	November 01 to November 30	
December			10/27	11/5	December 01 to January 31	
<b>TOTAL:</b>						\$ -

**SPECIAL INSTRUCTIONS:**

ACCOUNTING USE ONLY		
Account#:	Contract ID:	Insertion Order#:

**AGREED AND ACCEPTED:**

Client Name: \_\_\_\_\_  
 Client Signature/Date: \_\_\_\_\_  
 Niche Media Rep Signature/Date: \_\_\_\_\_

Payment Method: \_\_\_\_\_  
 Card #: \_\_\_\_\_  
 Expiration Date: \_\_\_\_\_  
 Cardholder Name: \_\_\_\_\_  
 Signature: \_\_\_\_\_  
 Date: \_\_\_\_\_

Advertiser accepts Niche Media Terms and Conditions included with this Niche Media Advertising Contract. Your signature on this contract guarantees your acceptance of our Terms and conditions. Ad materials not meeting production guidelines may be subject to additional charges. A DEPOSIT OF 50% IS REQUIRED TO RESERVE SPACE. PAYMENT IN FULL IS REQUIRED BY MATERIAL DEADLINE. Niche Media requires a credit card to keep on file; we will process your credit card within 30 days of the on-sale date for any balance due on the contract.

## TERMS & CONDITIONS

1. The Publisher sells advertising space in its publication(s); it does not sell advertising. The Publisher will attempt to reproduce advertising materials in the best possible manner, but the Publisher is not responsible for the exact reproduction of materials, especially but not limited to the exact reproduction of color materials. The Publisher is specifically not responsible for matching PMS colors.
2. The Publisher is not liable for typographical or Scriveners errors in the copy of any advertising that is submitted to it; however, the Publisher will proofread all copy before any advertising is printed. The Advertiser is responsible for final proofreading of advertisements prior to publication as to all copy including but not limited to phone numbers, addresses, etc. All advertisements must be approved by client's signature prior to publication. If an error occurs in material which is set by the Publisher and said advertisement is not approved by the Advertiser prior to publication, the Publisher limits its liability to the portion of the page on which the error occurs and only if the Publisher received the advertising materials on or before the date on which said materials were due. Materials set by the Publisher are produced at Advertiser's risk.
3. The Publisher unilaterally reserves the right to refuse to publish any advertisement at its discretion, and is not responsible for its failure to publish due to any act of God, war, strike, lockout, fire, flood or any cause out of the Publisher's control. The Publisher reserves the right to designate any advertisement that resembles editorial content as an advertisement and may label any such advertisement as such without the consent of the Advertiser.
4. The Publisher shall not be responsible for any loss or damage claimed by the Advertiser as a result of error, late publication, or failure of an advertisement to appear for any cause whatsoever.
5. The Advertiser indemnifies the Publisher against any damage, loss and/or expense, which the Publisher may incur as a consequence, direct or indirect, of any advertisement placed by the Advertiser. The Advertiser will also indemnify the Publisher against any claims, damages, cost and/or expenses arising out of any libelous or illegal material printed for the Advertiser, or any infringement of third party trademarks, copyrights or patents or other breach of applicable trademark, copyright or patent laws.
6. The Advertiser hereby guarantees that all information provided to the Publisher for the purpose of preparing or publishing any advertising or information relating to the Advertiser's business and its credit worthiness is true and accurate.
7. If the contract stipulates a due date for Advertiser to deliver to Publisher all copy and other materials necessary to produce the advertisement and advertiser fails to deliver said materials on said date, Publisher may obtain the necessary materials at the Advertiser's expense and may proceed to produce an advertisement that will not be subject to the Advertiser's prior approval.
8. The Advertiser may not cancel this contract for any reason unless it receives a written release from the Publisher, and in no event may Advertiser cancel this contract after the "Space Reservation" date. If this contract is a multi-run contract, calling for a specific number of advertising placements in consecutive or designated issues of the publication, and a special multi-run rate has been extended to the Advertiser, the Publisher, at its sole discretion, may choose to act in one of the following manners if the Advertiser does not honor the contract: (1) The Publisher may choose to publish the exact number of advertisements as called for in the contract and will have the right to expect payment for all such advertisements which are published, plus any and all additional expenses incurred, such as interest on any unpaid balance and any and all court cost and attorney's fees (as defined in items 13 and 14 of the Terms and Conditions herein); or (2) as an alternative remedy, the Publisher, at its discretion, may choose to "short rate" the Advertiser. "Short rate," for the purpose herein, shall be defined as allowing the Publisher to bill the Advertiser for the difference between the one-time rate for the size of the advertisement run and the multi-issue rate at which the Advertiser was previously billed. Providing the Publisher chooses to remedy the situation in this manner, upon receipt of payment of the difference in the rates the Publisher will then release the Advertiser from the contract.
9. If the contract requires that the Publisher provide the Advertiser with a proof, the Publisher will do so, providing that the copy and advertising materials are received by the Publisher by the stipulated date upon which advertising materials are due. If the Advertiser requests that the Publisher prepare an original advertisement on behalf of the Advertiser, the Advertiser must agree in advance to pay additional charges for production to the Publisher. 10. All copy, artwork and advertising materials provided to the Publisher will be returned to the Advertiser upon Advertiser's request, providing that payment in full for the advertisement has been received. Publisher is not responsible for any damage to Advertiser's materials held in storage for Advertiser and should be insured by Advertiser for any loss due to fire, water damage, etc., while in Publisher's possession or in transit. Unless Advertiser specifically requests in writing that Publisher hold Advertiser's materials in storage, after six (6) months Publisher may dispose of Advertiser's materials as it wishes.
11. If the contract is executed by an advertising agency on behalf of a client, and if payment is not made to the Publisher by the Advertising agency when said payment is due, the Publisher is entitled to seek payment from the client for whom the advertising was placed, regardless of whether said client has previously paid the advertising agency for the advertising in question. Notwithstanding the foregoing, both advertising agency and client are jointly and severally liable for any and all payments under the contract.
12. Only recognized advertising agencies shall receive an agency discount from the Publisher and only if said agency discount is stipulated on the advertising contract. If payment of account is not made in full within sixty (60) days of billing, agency discounts will be dishonored.
13. In the event any account is not paid when due, the Advertiser shall be responsible for any and all cost of collection. This shall include an interest charge of up to one and one-half percent (1.5%) per calendar month, compounded monthly, on all unpaid invoices. Furthermore, the Publisher reserves the right to require prepayment of any advertisement if any invoices are not paid on a timely basis.
14. If it is necessary for the Publisher to hire an attorney in order to collect on an account, Advertiser will be responsible for payment of Publisher's attorney fees and court costs.
15. No positioning will be granted without the prior written approval by the Group Publisher. At no point in time may the Advertiser alter said contract without the written consent of the Group Publisher. In the event that Advertiser submits a space order specifying pages or requested insertion of advertising in certain positions with the proviso "or omit" Publisher reserves the right to unilaterally reconfigure the content of such space order to a format acceptable to the Publisher, in its sole and absolute discretion.
16. This Agreement is the entire agreement of the parties hereto and supersedes all prior and contemporaneous oral and written negotiations. Any modifications to this agreement and any agreement with regard to advertisers advertising must be made in writing and signed by the Group Publisher and advertiser.

## Yan, Tianran

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**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@ex.cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Thursday, January 29, 2009 10:22 AM  
**To:** jmurray@chicago2016.org  
**Subject:** Fwd: REMINDER: Call for Nominations - Emerging Leaders Program, Class of 2009-2011.



Call for Nominations  
- Emerg...

Sender: msegobiano@cityofchicago.org  
Subject: Fwd: REMINDER: Call for Nominations - Emerging Leaders Program, Class of 2009-2011.  
Message-Id: <49818324.6F28.009D.0@cityofchicago.org>  
Recipient: jmurray@chicago2016.org

**Yan, Tianran**

---

**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Thursday, January 29, 2009 10:21 AM  
**To:** jmurray@chicago2016.org  
**Subject:** Fwd: REMINDER: Call for Nominations - Emerging Leaders Program,Class of 2009-2011.



Call for Nominations  
- Emerg...

do you want to be nominated for this?

**Yan, Tianran**

---

**From:** Marshall M. Bouton [info@thechicagocouncil.org]

**Sent:** Thursday, January 29, 2009 9:59 AM

**To:** msegobiano@cityofchicago.org

**Subject:** REMINDER: Call for Nominations - Emerging Leaders Program, Class of 2009-2011.



**THE CHICAGO COUNCIL  
ON GLOBAL AFFAIRS**

January 29, 2009

This is a reminder that nominations for The Chicago Council on Global Affairs' Emerging Leaders Program, Class of 2009-2011, are due Monday, February 9.

As you may know, The Chicago Council launched last year the Emerging Leaders Program to help equip Chicago's next generation of leaders with the background needed to compete and thrive in the global era. With the generous support of the McCormick Foundation, this two year program provides Emerging Leaders with a deeper understanding of Chicago's place in the global economy. The program also offers participants the opportunity to build a strong network of contacts with current civic and business leaders and, as importantly, with their Chicagoland peers. The inaugural class of 2008-2010 is an impressive group of eighteen members from diverse civic, business, and government sectors around Chicago.

The Chicago Council is once again seeking to identify approximately fifteen exceptional people between the ages of 35 and 45 to participate in this program. An independent selection committee cochaired by John F. Manley, president, Chicago City Capital Group, and Shirley Welsh Ryan, chairman, Pathways Awareness Foundation, and comprised of other prominent Chicago business and civic leaders will select the next class by May 2009.

We invite you to nominate a highly talented individual with exceptional leadership qualities by submitting a nomination form, a letter of recommendation, and the candidate's résumé. We ask that you provide these documents to The Chicago Council on Global Affairs no later than **Monday, February 9, 2009**. Upon receipt of these materials, we will notify candidates of their nomination and ask them to complete a separate application. Detailed information on the Emerging Leaders Program, participant qualifications, a nomination form, and background on the inaugural class of Emerging Leaders can be found on our Web site.

The Chicago Council is enthusiastic about this program and the impact that it will have on Chicago and its future leaders. We look forward to hearing from you and receiving your nomination. Should you have questions, please contact Juliana Kerr Viohl at (312) 821-7511 or [elp@thechicagocouncil.org](mailto:elp@thechicagocouncil.org).

With best regards.

Sincerely,



Marshall M. Bouton  
President

[thechicagocouncil.org](http://thechicagocouncil.org) | [Membership](#) | [All Upcoming Programs](#) | [Multimedia](#) | [Contributions](#)

**The Chicago Council on Global Affairs**  
332 S. Michigan Avenue, Suite 1100; Chicago, Illinois 60604-4416  
Phone: (312)726-3860 Fax: (312) 821-7555

If this email does not display properly, please view our [online version](#).  
To ensure receipt of our email, please add [info@thechicagocouncil.org](mailto:info@thechicagocouncil.org) to your address book.

If you would prefer to opt-out from receiving this specific newsletter from The Chicago Council on Global Affairs, [click here](#).  
If you would prefer not to receive further messages from the The Chicago Council on Global Affairs, please [click here](#).



**Yan, Tianran**

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**From:** Michael Segobiano [msegobiano@cityofchicago.org]

**Sent:** Thursday, January 15, 2009 9:57 AM

**To:** ehammer@chicago2016.org; sleff@chicago2016morg

**Cc:** dbolger@chicago2016.org; jmurray@chicago2016.org; lhealey@chicago2016.org

**Subject:** Letter from President-elect attached

## Yan, Tianran

---

**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Thursday, January 15, 2009 9:57 AM  
**To:** ehammer@chicago2016.org; sleff@chicago2016morg  
**Cc:** dbolger@chicago2016.org; jmurray@chicago2016.org; lhealey@chicago2016.org  
**Subject:** Letter from President-elect attached



Letter from  
President-elect at..

Sender: msegobiano@cityofchicago.org  
Subject: Letter from President-elect attached  
Message-Id: <496F0856020009D0004E70C@mail2.cityofchicago.org>  
Recipient: dbolger@chicago2016.org  
Recipient: ehammer@chicago2016.org  
Recipient: jmurray@chicago2016.org  
Recipient: lhealey@chicago2016.org

## Yan, Tianran

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**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Thursday, January 15, 2009 9:57 AM  
**To:** ehammer@chicago2016.org; sleff@chicago2016morg  
**Cc:** dbolger@chicago2016.org; jmurray@chicago2016.org; lhealey@chicago2016.org  
**Subject:** Letter from President-elect attached



Letter from  
President-elect at...

Sender: msegobiano@cityofchicago.org  
Subject: Letter from President-elect attached  
Message-Id: <496F08560200009D0004E70C@mail2.cityofchicago.org>  
Recipient: sleff@chicago2016morg

**Yan, Tianran**

---

**From:** Harry Kruglik [Harry.Kruglik@ptt.gov]  
**Sent:** Thursday, January 15, 2009 7:35 AM  
**To:** DANIEL NUDELMAN  
**Cc:** Adam Hitchcock  
**Subject:** Chicago 2016

How's this?

Harry Kruglik | Director of Correspondence | Obama-Biden Transition Project | Washington

---

**From:** DANIEL NUDELMAN [mailto:dnudelman@cityofchicago.org]  
**Sent:** Wednesday, January 14, 2009 8:00 PM  
**To:** Harry Kruglik  
**Subject:** RE: Fwd: FW: Chicago 2016

I guess the deadline for getting it down to Atlanta tonight has passed, but they are still waiting on the letter to print the book so unfortunately we can't wait until next week and that beautiful Seal. Tomorrow morning would be great if it's not too much of a hassle. It will be printed as I said, so the higher the resolution we could get the better. Thanks so much again,

Daniel

>>> Harry Kruglik <Harry.Kruglik@ptt.gov> 1/14/2009 6:47 PM >>>

Gotcha - you said this is fine to get back tomorrow, right?

Now that the deadline is passed, the other thing you might want to consider is if it's better to wait until next week because POTUS stationery is a bit more impressive than Pres-elect stationery.

Harry Kruglik | Director of Correspondence | Obama-Biden Transition Project | Washington

---

**From:** DANIEL NUDELMAN [mailto:dnudelman@cityofchicago.org]

4/15/2010

CC00812

**Sent:** Wednesday, January 14, 2009 7:42 PM  
**To:** Harry Kruglik  
**Subject:** Re: Fwd: FW: Chicago 2016

Thanks so much, .pdf with an autopen would be great.

>>> Harry Kruglik <Harry.Kruglik@ptt.gov> 1/14/2009 6:02 PM >>>

This should be good, gimme a sec.

---

**From:** DANIEL NUDELMAN  
**To:** Harry Kruglik  
**Sent:** Wed Jan 14 18:55:30 2009  
**Subject:** Fwd: FW: Chicago 2016

>>> Scott Leff <sleff@chicago2016.org> 1/14/2009 4:30 PM >>>

See the note of approval below. The file with comments is attached. The deadline for the courier is 5:15.

Thanks for the assistance,

Scott

---

**From:** John Murray  
**Sent:** Wednesday, January 14, 2009 12:38 PM  
**To:** ehammer\_bb; Scott Leff; Victoria O'Kane; 'krieglerdesign@ameritech.net'  
**Subject:** Fw: Chicago 2016

John J. Murray  
Chief Bid Officer  
Chicago 2016

312.861.4825

---

**From:** Katie Johnson  
**To:** John Murray  
**Sent:** Wed Jan 14 12:35:10 2009  
**Subject:** FW: Chicago 2016

With these changes we are good to print - tracked in attached document.

4/15/2010

CC00813

**From:** Adam Frankel  
**Sent:** Wednesday, January 14, 2009 1:32 PM  
**To:** Katie Johnson; Michael Strautmanis; Dan Pfeiffer  
**Subject:** RE: Chicago 2016

Edits in brackets below and attached as tracked changes.

Dear President Rogge,

As a longtime resident of Chicago and an ardent supporter of Chicago's bid for the 2016 Olympic and Paralympic Games for more than two years, it is my honor to endorse Chicago 2016's [candidacy].

I see the Olympic and Paralympic Games as an opportunity for our nation to reach out, welcome the world to our shores and strengthen our friendships across the globe. The United States would be honored to have the opportunity to host the Games and serve the Olympic Movement.

I look forward to working closely with the City of Chicago, the USOC and the IOC to stage a spectacular [event[ that advances [the proud tradition of athletic competition and helps us celebrate our common humanity].

Sincerely,

Barack Obama

President-elect, United States of America

[jmurray@chicago2016.org](mailto:jmurray@chicago2016.org)>

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4/15/2010

CC00814

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THE OFFICE  
*of the*  
**PRESIDENT  
ELECT**

January 15, 2009

Dear President Rogge,

As a longtime resident of Chicago and an ardent supporter of Chicago's bid for the 2016 Olympic and Paralympic Games for more than two years, it is my honor to endorse Chicago 2016's candidacy.

I see the Olympic and Paralympic Games as an opportunity for our nation to reach out, welcome the world to our shores and strengthen our friendships across the globe. The United States would be honored to have the opportunity to host the Games and serve the Olympic Movement.

I look forward to working closely with the City of Chicago, the USOC and the IOC to stage a spectacular event that advances the proud tradition of athletic competition and helps us celebrate our common humanity.

Sincerely,

Barack Obama  
President-elect

## Yan, Tianran

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**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Tuesday, January 13, 2009 1:08 PM  
**To:** dbolger@chicago2016.org; jmurray@chicago2016.org; pryan@chicago2016.org  
**Cc:** lhealey@chicago2016.org  
**Subject:** Fwd: Ald. Preckwinkle to challenge Stroger: Hinz blog



Hinz blog (15.0 KB)

Sender: msegobiano@cityofchicago.org  
Subject: Fwd: Ald. Preckwinkle to challenge Stroger: Hinz blog  
Message-Id: <496C9239.6F28.009D.0@cityofchicago.org>  
Recipient: dbolger@chicago2016.org  
Recipient: jmurray@chicago2016.org  
Recipient: lhealey@chicago2016.org  
Recipient: pryan@chicago2016.org

## Yan, Tianran

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**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Tuesday, January 13, 2009 1:08 PM  
**To:** dbolger@chicago2016.org; jmurray@chicago2016.org; pryan@chicago2016.org  
**Cc:** lhealey@chicago2016.org  
**Subject:** Fwd: Ald. Preckwinkle to challenge Stroger: Hinz blog



Hinz blog (13.9 KB)

FYI

**Yan, Tianran**

**From:** Chicago Business [customnews@chicagobusiness.com]  
**Sent:** Tuesday, January 13, 2009 1:04 PM  
**To:** msegobiano@cityofchicago.org  
**Subject:** Ald. Preckwinkle to challenge Stroger: Hinz blog

**CHICAGOBUSINESS**  
 — POWERED BY CRAIN'S —

**Breaking News**

<a href="#">CRAIN'S LISTS</a>	<a href="#">MARKETS</a>	<a href="#">GO TO MY ACCOUNT</a>	<a href="#">GO TO CHICAGOBUSINESS.COM</a>
-------------------------------	-------------------------	----------------------------------	---

Tuesday January 13, 2009 12:26 PM

**Ald. Preckwinkle to challenge Stroger: Hinz blog**

(Crain's) — While the media pack has been overwhelmed covering Messrs Blagojevich, Burris and Obama, a big local political story has been quietly developing in recent weeks: the likelihood ... [Read More](#)

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- [VIDEO: Crain's best of 2008](#)

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To discontinue receiving messages from Crain's Chicago Business, [click here](#)

Crain's Chicago Business 360 N. Michigan Ave. | Chicago, IL 60601

**Yan, Tianran**

---

**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Monday, December 22, 2008 2:39 PM  
**To:** jmurray@chicago2016.org; Scott Leff  
**Subject:** RE: Intro



Vol 1 intro gh  
12-20.doc (49 K...

comments attached

>>> Scott Leff <sleff@chicago2016.org> 12/22/2008 11:45 AM >>>  
Here you go. Let me know if you need anything else.

-----Original Message-----

**From:** Michael Segobiano [mailto:msegobiano@cityofchicago.org]  
**Sent:** Monday, December 22, 2008 11:39 AM  
**To:** Scott Leff  
**Subject:** Intro

Just saw Murray, did you send me the latest intro version? If not please do and thanks  
-----

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**A historic opportunity for Olympic Sport at a time of great change in America.**

In Chicago 2016, the [IOC] has a unique seven-year opportunity to elevate and expand the power and presence of Olympic sport in the United States of America, and to strengthen its position in a nation that has traditionally been one of the world's leading supporters of the Olympic Movement.

Comment

Deleted

The possibilities and promise of this opportunity have been shaped by major shifts in public sentiment and political power in the United States—and by the emergence of Chicago as a center of American aspirations for the future.

For millions of Americans—and millions around the world—the election of Chicago's Barack Obama to the U.S. Presidency on November 4, 2008, signaled the dawn of a new era of hope within the country and a new path toward strengthened friendships across the globe. It also marked the beginning of an unprecedented partnership between a U.S. Olympic bid city, the United States Olympic Committee and the Federal Government.

President-elect Obama has been a strong advocate for Chicago 2016 from the beginning of the bid campaign. A measure of his support came two weeks after his election, when he set aside the time in the midst of enormous presidential transition pressures to tape a message to the members of the International Olympic Committee, summarizing his view of the Olympic Movement in powerful terms:

*Over the past two years, I have spoken often about my belief that while we may come from different places and backgrounds ... there are certain shared values that unite us, values at the heart of the Olympic Movement: friendship, excellence, and mutual respect.*

*The United States would be honored to have the opportunity to host the Games and serve the Olympic Movement. As president-elect, I see the Olympic and Paralympic Games as an opportunity for our nation to reach out, welcome the world to our shores, and strengthen our friendships across the globe.*

For the IOC, these changes—and the candidacy of Chicago—offer a historic opportunity to align the interests of global sport with a new host city, a new USOC and a new Federal Government whose expressed interests in the values of sport will help advance the cause of the Olympic Movement in the United States for generations to come.

***Why Chicago and Why Now***

In its drive to renew itself, reach out and form more meaningful partnerships with the Olympic Family around the world, the USOC reached into the heart of the country and formed a new partnership with Chicago, a vibrant and youthful city that had renewed itself through a 20-year renaissance under the leadership of Mayor Richard M. Daley.

Comment  
striking t

Through this partnership, Chicago and the USOC have put forth a plan for the Games that will create a new center of Olympic and Paralympic sport in the heart of the

## **Introduction to the Bid Books, 12.20.08, v5.0, Hirthler**

nation—drawing vital new resources to the Olympic Movement from a robust and untapped corporate community—while providing new avenues for sport participation for urban kids at risk, young dreamers and elite athletes alike.

Comment

Chicago's plan puts the athlete at the center of the Games—puts the Games in the heart of city—and then surrounds the competition with a festival of friendship designed to bring the values of sport to life in a glorious and joyous celebration shared by the entire world.

Chicago's cityscape is uniquely designed to host global celebrations. The Games will be staged in five historic parks along the lakefront, parks that have been preserved for more than 100 years right in the center of the city, giving Chicago a natural, spectacular setting for the Games. Every year, millions of Chicago's diverse residents—who come from 150 nations—flock to the lakefront to celebrate the city's annual calendar of cultural festivals and sporting events. Today, they buy 8 million tickets to sporting events a year and in 2016 they will fill every stadium, arena and celebration site with joyous crowds that will form home-town cheering sections for teams from their countries of heritage.

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Comment  
controversy

For the athletes and the entire Olympic Family, Chicago is planning to use this setting to deliver a spectacular Games experience. Everything Chicago has to offer—its cultural attractions, parks, restaurants, entertainment and shopping—will be just steps away from the venues where they'll compete and the accommodations where they'll stay. From the Olympic Village, 90% of the athletes will be able to reach their competition or training sites in 15 minutes or less.

Perhaps most important of all, Chicago's plan is responsible and appropriate to these trying economic times. It's design is in keeping with the IOC's emphasis on economic restraint, with a complement of 11 temporary venues and only five new venues to be built, each justified by community needs and aligned with a legacy for sport.

The overall legacy of Chicago 2016 will be, quite simply, the elevation of Olympic sport and Olympic values in American life. The result will be a stronger Olympic Movement worldwide, strengthened in the U.S. by a new partnership with the USOC, lifted as a beacon of hope for all the world by an unprecedented alignment of government support extending from City Hall in Chicago to the White House in Washington DC.

### **A vision for a world united in friendship and peace through sport**

Chicago's key motivation in bidding for the Games is to provide America with an opportunity to welcome the world to our shores with open arms, to build new bridges of friendship around the globe in a vision that aligns in full harmony with our new the President's.

In fact, friendship will be the unifying principle and animating force behind Chicago's organizational effort. While putting the athletes and sport first, while

## **Introduction to the Bid Books, 12.20.08, v5.0, Hirthler**

ensuring that each event takes place on an extraordinary field of play, while delivering full arenas of cheering fans that create the ideal atmosphere for heroic performances, Chicago will stage a magnificent and joyous festival of friendship around every Olympic event. In Chicago, every aspect of the celebration will be colored with the theme of friendship—friendship inspired by the universal appeal of sport and America’s deep devotion to the Olympic Games.

Comment

The commitment of the American people to the Olympic Games has always been a reflection of their passion for sport. In the athletes at the Games, the people of the United States see a reflection of their own aspirations. They recognize in every edition of the Games—as they did again last summer in Beijing—that anyone from anywhere—with enough talent, drive, and discipline—can reach for the heights of Olympic glory. In the Games, Americans recognize the hallowed principles of equal opportunity and the enduring power of personal hope at work.

In Chicago 2016, the IOC has a unique opportunity—in the context of these historic times—to strengthen that recognition and solidify for generations to come America’s passion for the Olympic Movement and its dedication to Olympic sport.

In the pages of this candidature file, you will discover the story of a city that is ready to bring that opportunity to life in the service of the Olympic Movement.

*Photo of President in Grant Park on election night with this caption:*

*President-elect Obama and 240,000 joyous citizens gathered for his victory celebration in Grant Park, which would play a central role in Chicago’s plan for 2016.*

*Pull quote to be reversed out of photo:*

*“And to all those watching tonight from beyond our shores, from parliaments and palaces, to those who are huddled around radios in the forgotten corners of the world, our stories are singular, but our destiny is shared, and a new dawn of American leadership is at hand.”*

*—President-elect Barack Obama, November 4, 2008*

## Yan, Tianran

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**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Thursday, November 27, 2008 2:43 AM  
**To:** jmurray@chicago2016.org  
**Subject:** Fw: Hello



Hello (714 bytes)

Fyi

## Yan, Tianran

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**From:** JODI KAWADA [jkawada@cityofchicago.org]  
**Sent:** Wednesday, November 26, 2008 7:36 PM  
**To:** Michael Segobiano  
**Subject:** Re: Hello

Total nonevent. We've received packages before - they are all clear. Already talked to patrick about it - refer all calls to police.

Press is bored this week. Although Obama has had a pc everyday.

-----Original Message-----

**From:** Michael Segobiano  
**To:** JODI KAWADA <jkawada@cityofchicago.org>

**Sent:** 11/26/2008 7:15:40 PM

**Subject:** Hello

Going to bed late in London, what is the deal with the suspicious 2016 envelopes? Not good publicity, trust it is a non event. Thanks

## Yan, Tianran

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**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Tuesday, November 18, 2008 12:38 PM  
**To:** jmurray@chicago2016.org  
**Subject:** Fwd: 2016 comments



2016 comments  
(3.60 KB)

John, how would you like to proceed on this, please advise?

## Yan, Tianran

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**From:** Karen Tamley [karen.tamley@cityofchicago.org]  
**Sent:** Tuesday, November 18, 2008 12:05 PM  
**To:** Michael Segobiano  
**Subject:** 2016 comments

Mike --

Thank you for your time on Friday. I am hoping you can help set up a meeting with 2016. Per our discussion, here are my comments.

Here are some comments on the draft.

\* the draft of the paralympic theme is very poor and incomplete -- it does not reflect the commitment of this great city towards accessibility or paralympic sport. It needs a solid philosophy that is captured in a sentence or two with examples that reinforce that theme. It seems scattered.

\* There are commitments in this draft that I cannot assure that we can actually do. There has been no opportunity to meet to discuss these commitments either. Specifically they include:

\* can we make a committment about hosting a disability arts and culture festival ( I think we should)

\* we will have a 100% accessible transit system???? (We cannot commit to this, I don't think CTA would agree)

\* we say that we will have an entirely accessible taxi fleet by 2016 which I doubt (without further discussion) would/could be the case. I have a meeting with Consumer Services on 12/3 to discuss further.

Other Comments on the Document Include:

\* need dates on significant sporting events in Chicago

\* To my knowledge, at this time we cannot respond to the question in 10.5.1 about the modification costs required to meet the needs of the paralympic games -- this is an area of big concern. If it is being handled, I am unclear on who is doing this, what accessibility standards are being using for this analysis?

\* We say that the entire fleet of vehicles for paralympic Family will be accessible -- can we commit to this? What type of vehicles will be used and where will they come from?

\* we say that we will provide FREE paratransit services for visitors for the games. I have a big concern about this from a financial perspective but also from a capacity perspective -- what will this mean in terms of limiting the services to existing eligible paratransit riders in Chicago? Do we have a fleet to absorb this capacity?? Can we fund such an idea?

\* I have a big concern (as do other members of the Paralympic Committee) about the Hyatt being used about the designated PFH. Yes, they have a high number of accessible room (but has anyone checked to verify this) there are access issues to the amenities not to mention the long and steep hill that wheelchair users will be required to push up to get to and from the hotel if they want to tour the city, go shopping etc. etc. This is not our best face of accessibility. I have repeatedly urged 2016 to physically look at the hotel and rooms to ensure they comply. Just because they say they are accessible, does not mean they are. MOPD has offered to assist with this. No response.

\* 10.9 --Accessibility. Needs much more here. We need to

focus on cross-disability access especially as it relates to blind athletes. Focus on several other access issues. We should also be talking about our commitment towards inclusion and employment of pwd's inn the games. MOPD did a big paper on this which we submitted to the MO and 2016. We would like to see some of these themes/ideas captured.

\* 10.10 Disability Awareness section needs work and discussion. There is not enough here. I gave previous comments that did not get incorporated -- regarding people with disabilities helping to draft a training program, having the disabiliilty training be extensive and tailored to cover all sectors including employers, vendors, volunteers, security. I think people with disabilities should be involved in delivering disability awareness training. Disability awareness and sensitivity is an important way to create an accessible and welcoming environment and we need to reinforce this.

The latest document that I am working on that was provided to the Paralympic Committee on November 10th There are several e-mails now going around about changes committee members would like to see to the document.

Please contact me as soon as possible with word on any next steps. Thanks

Karen

**Yan, Tianran**

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**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Monday, November 17, 2008 12:14 PM  
**To:** jmurray@chicago2016.org  
**Subject:** Fw: Act Authorizing State to Execute \$150M Olympic Guarantee



Act Authorizing  
State to Execu...

Fyi

## Yan, Tianran

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**From:** Steven Holler [sholler@cityofchicago.org]  
**Sent:** Monday, November 17, 2008 11:54 AM  
**To:** John Dunn  
**Cc:** internet:luking@ameritech.net; LISA SCHRADER; PAUL VOLPE; BILLY GLUNZ; Michael Segobiano; Mara Georges; James McDonald; Richard Lewis  
**Subject:** Act Authorizing State to Execute \$150M Olympic Guarantee



compare.doc (43 KB)



LRB095v8.doc (41 KB)

Per your request/the Speaker's request, I've attached what Bill Luking and I prepared about 18 months ago. I've updated it to eliminate one obsolete reference.

The attached Act is modeled on the City's Limited Joinder. The State's liability is \$150M, which is at risk after the City's initial \$250M is paid in (and before the City's second \$250M is paid in). The Act sets up a trust fund that would get funded on a later date on an as-determined basis, with the funds in such fund being the sole source of payment for the State.

Steve Holler  
Department of Law  
City of Chicago  
312-744-6934 phone  
312-742-0277 fax

1 AN ACT concerning tourism.

2 **Be it enacted by the People of the State of Illinois, represented in the General**  
3 **Assembly:**

4 Section 1. Short title. This Act may be cited as the Olympic Games and  
5 Paralympic Games (2016) Act.

6 Section 5. Definitions. For purposes of this Act:

7 "Applicant city" means the City of Chicago, which has, through the bid  
8 committee, submitted a bid application to the USOC and been selected as the  
9 United States' applicant city for the games.

10 "Bid committee" means a local organizing committee that has been  
11 incorporated as a not-for-profit corporation, that is authorized by the applicant  
12 city to submit an application and bid on the applicant city's behalf to a site  
13 selection organization for selection as the host city for the games, and that may  
14 serve as (or help form) the OCOG if the applicant city is selected as the host city  
15 for the games, together with such entity's successor in interest.

16 "Candidature agreements" shall mean such bid committee agreements,  
17 applicant committee agreements, joint marketing agreements, games operating  
18 agreements, joint marketing program agreements, host city agreements, and  
19 similar contracts as may be executed by the bid committee, the OCOG and the  
20 applicant city with respect to the games.

21 "Games" means the 2016 Olympic Games and the 2016 Paralympic  
22 Games.

1 "Games support contract" means a joinder agreement, or one or more  
2 similar contracts to be executed by the Governor and containing terms permitted  
3 or required by this Act.

4 "Governor" means the Governor of Illinois.

5 "IOC" means the International Olympic Committee.

6 "IPC" means the International Paralympic Committee.

7 "Joinder agreement" means an agreement entered into by the Governor on  
8 behalf of this State setting out representations and assurances by the State in  
9 connection with the selection of the applicant city as the host city for the games.

10 "Mayor" means the mayor of the City of Chicago.

11 "Net financial deficit" means any financial deficit of the bid committee or  
12 the OCOG or resulting from the conduct of the games.

13 "OCOG" means the bid committee, as the same may be reorganized or  
14 reconstituted if the applicant city is selected as the host city for the games, or a  
15 similar not-for-profit corporation that serves as the organizing committee for the  
16 games and be established by the State, the applicant city and the bid committee.

17 "Site selection organization" means the IOC, the IPC, the USOC, or a  
18 combination of those entities.

19 "State indemnification obligation" means the obligation of the State to  
20 indemnify the site selection organizations against claims of, and liabilities to,  
21 third parties relating to the games.

22 "USOC" means the United States Olympic Committee.

23 Section 10. Joinder Agreement; Games Support Contract.

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1 (a) The Governor may agree in a joinder agreement that the State will, in  
2 accordance with law and subject to this Act, do the following:

3 (1) Acknowledge that the bid committee and the OCOG will be  
4 bound by a series of agreements with the site selection organization known as the  
5 candidature agreements.

6 (2) Develop a plan acceptable to the site selection organization for  
7 exercising appropriate oversight of the conduct of the bid committee and the  
8 OCOG and monitoring performance of their obligations under the candidature  
9 agreements, and certify at least annually to the site selection organization that in  
10 the course of exercising that oversight and monitoring that performance, nothing,  
11 other than matters specifically described in that certification, has come to the  
12 State's attention that would indicate either of the following:

13 (A) That the conduct of the bid committee or the OCOG to  
14 the date of certification has departed materially from the requirements of the site  
15 selection organization regarding the conduct of the bid committee and the OCOG;  
16 or

17 (B) That the bid committee or the OCOG has failed to  
18 perform, or act in accordance with, its obligations under the candidature  
19 agreements.

20 (3) Agree that the State will review, execute and deliver such  
21 appropriate candidature agreements as the site selection organizations may  
22 require.

1 (4) Provide or cause to be provided all of the State government  
2 funding, facilities, and other resources specified in the bid committee's bid to host  
3 the games, as the same may be modified by the USOC with the prior approval of  
4 the State.

5 (5) Solely by means of the funding mechanism established by this  
6 Act, be liable with the bid committee, the OCOG and the applicant city to the  
7 IOC, the IPC and the USOC for:

8 (A) The State indemnification obligation; and

9 (B) Any net financial deficit.

10 The State's liability shall be subject to the terms of Section 30 of  
11 this Act.

12 (b) The Governor may agree to execute a joinder agreement, other  
13 games support contracts, candidature agreements and other contracts or  
14 agreements related to the conduct of the games only if the Governor determines  
15 all of the following conditions exist:

16 (1) The State's assurances and obligations under the agreements or  
17 contracts are reasonable.

18 (2) The State shall not be obligated to make any payments with  
19 respect to the State indemnification obligation or any net financial deficit until  
20 and after all bid committee and all OCOG net operating revenues, surplus,  
21 reserves, contingencies, receivables, funds and other available assets and security  
22 have been fully expended.

1                   (3) Any financial commitments of the State under this Section or  
2 this Act will be satisfied exclusively by recourse to the Olympic Games and  
3 Paralympic Games Trust Fund.

4                   (4) Any financial commitments of the State under this Section or  
5 this Act shall be subordinate to a similar, prior financial commitment by the  
6 applicant city to first pay \$250,000,000 toward amounts that would give rise to a  
7 State indemnification obligation or a net financial deficit payment obligation on  
8 the State's part.

9                   (5) Any financial commitments of the State under this Section or  
10 this Act shall not exceed \$150,000,000 in the aggregate.

11                  (c) A games support contract may contain any additional provisions the  
12 Governor requires in order to carry out the purposes of this Act, and to meet the  
13 requirements of a site selection organization.

14 Section 15. Execution of contracts.

15                  (a) The Governor, or his or her designee, on behalf of the State, may  
16 execute such games support contracts as may be required by the site selection  
17 organizations in connection with the bid committee's bid to host the games.

18                  (b) The bid committee shall provide any information reasonably requested  
19 by the State, with copies to the leaders of both houses of the General Assembly, to  
20 assist in reviewing any games support contracts.

21                  (c) Subject to Section 10(b) of this Act, the Governor, or his or her  
22 designee, on behalf of the State may agree in a games support contract, that the

1 State will fulfill its obligations under a games support contract to provide the  
2 State indemnification obligation and to be liable for any net financial deficit.  
3 (d) With respect to the games, (1) any liability, any potential liability, and  
4 financial commitments or liability of the State shall be limited to the State  
5 indemnification obligation and net financial deficit payment obligation described  
6 in this Act and shall not exceed \$150,000,000 in the aggregate; (2) any financial  
7 commitments of the State will be satisfied exclusively by recourse to the Olympic  
8 Games and Paralympic Games Trust Fund in accordance with this Act; and (3)  
9 notwithstanding any other provision of this Act, no agreement entered into  
10 pursuant to this Act may obligate the State to pay any part of the cost of acquiring  
11 any interest in real or personal property or otherwise financially obligate the State,  
12 other than the State indemnification obligation and the net financial deficit  
13 payment obligation specifically provided for in this Act.

14 Section 20. Olympic Games and Paralympic Games Trust Fund.

15 (a) The Olympic Games and Paralympic Games Trust Fund is created as a  
16 special fund in the State Treasury.

17 (b) The State may choose to fund the Olympic Games and Paralympic  
18 Games Trust Fund in any manner it considers appropriate, and at such time or  
19 times the State determines necessary. It is the intent of this General Assembly that  
20 the funding mechanism for the Fund will be determined at the time of the  
21 selection of the host city for the games by the site selection organization, and then  
22 only if the applicant city is selected as the host city.

1 (c) The moneys in the Olympic Games and Paralympic Games Trust Fund  
2 may be used only for the sole purpose of fulfilling the obligations of the State  
3 under a joinder agreement or games support contract to provide adequate security  
4 as described in this Act.

5 (d) No additional State funds shall be deposited into the Olympic Games  
6 and Paralympic Games Trust Fund once the Governor determines that the fund  
7 has achieved, or is reasonably expected to otherwise accrue, a sufficient balance  
8 to provide adequate security, acceptable to the site selection organization, to  
9 demonstrate the State's ability to fulfill its obligations to satisfy the State  
10 indemnification obligation and any net financial deficit payment obligation.

11 (e) If the applicant city is selected as the host city for the games, the  
12 Olympic Games and Paralympic Games Trust Fund shall be maintained until a  
13 determination by the Governor is made that the State's obligations to satisfy the  
14 State indemnification obligation and to be liable for any net financial deficit are  
15 satisfied and concluded, at which time the fund shall be terminated.

16 (f) Upon the termination of the Olympic Games and Paralympic Games  
17 Trust Fund, all sums earmarked, transferred, or contained in the fund, along with  
18 any investment earnings retained in the fund, shall immediately revert to the  
19 General Revenue Fund.

20 Section 25. Fund as security; liability.

21 (a) Any moneys deposited, transferred, or otherwise contained in the  
22 Olympic Games and Paralympic Games Trust Fund shall be, upon appropriation

1 by the General Assembly, used for the sole purpose of providing adequate  
2 security, acceptable to the site selection organizations, to demonstrate the State's  
3 ability to satisfy its State indemnification obligation and to be liable for any net  
4 financial deficit. The security may be provided by moneys contained in the Fund  
5 as provided in Section 20, or by insurance coverage, letters of credit, or other  
6 acceptable secured instruments purchased or secured by the moneys, or by any  
7 combination thereof. In no event may the liability of the State under the joinder  
8 agreement, all games support contracts, any other agreements related to the  
9 conduct of the games, and all financial obligations of the State otherwise arising  
10 under this Act, exceed \$150,000,000 in the aggregate.

11 (b) Obligations authorized by this Act shall be payable solely from the  
12 Olympic Games and Paralympic Games Trust Fund. Neither the full faith and  
13 credit nor the taxing power of the State are or may be pledged for any payment  
14 under any obligation authorized by this Act.

15 Section 30. State payment obligation subordinated. The security provided  
16 pursuant to this Act may not be accessed to cover any general liability arising  
17 from the State indemnification obligation or any net financial deficit payment  
18 obligation by the State under the joinder agreement or any games support contract  
19 until, in the following order:

20 (1) All bid committee and all OCOG net operating revenues, surplus,  
21 reserves, contingencies, receivables, funds and other available assets and security  
22 have been fully expended; and

1 (2) The applicant city has paid \$250,000,000 for amounts that would  
2 give rise to a State indemnification obligation or a net financial deficit payment  
3 obligation on the State's part.

4 Section 35. Insurance. The bid committee and the OCOG shall list the  
5 State and the applicant city as additional insureds on any policy of insurance  
6 purchased by the bid committee or the OCOG to be in effect in connection with  
7 the preparation for and conduct of the games.

8 Section 40. Bid committee responsibilities.

9 ~~The bid committee and the OCOG may not engage in any conduct that~~  
10 reflects unfavorably upon the State, the applicant city, or the games, or that is  
11 contrary to law or to the rules and regulations of the site selection organizations.

Deleted: (a)

12 Section 45. Authority of State agencies. All agencies of the State are  
13 authorized, but are not required, to make and enter into agreements with the bid  
14 committee and the OCOG to provide the bid committee and the OCOG with:

Deleted: ¶  
(b) By June 1, 2007, the bid committee shall provide evidence acceptable to the State and the applicant city that the bid committee has cash in an amount not less than \$20,000,000. Any liability insurance carried by the bid committee shall identify the applicant city and the State as additional insureds.

15 (1) Public services as are customarily performed or available from the  
16 agency that may be needed by the bid committee or the OCOG to host the games  
17 at the normal cost for those services.

18 (2) Access to and use of any real and personal property owned or  
19 controlled by the agency as may be needed by the bid committee or the OCOG to  
20 host the games.

21 Section 95. The State Finance Act is amended by adding Sections 5.675  
22 and 6z-69 as follows:

1 (30 ILCS 105/5.675 new)

2 Sec. 5.675 The Olympic Games and Paralympic Games Trust Fund.

3 (30 ILCS 105/6z-69 new)

4 Sec. 6z-69 Appropriations from the Olympic Games and Paralympic  
5 Games Trust Fund.

6 The Olympic Games and Paralympic Games Trust Fund is created as a  
7 special fund in the State treasury. Subject to appropriation, all money in the  
8 Olympic Games and Paralympic Games Trust Fund must be used to make  
9 payments required under the Olympic Games and Paralympic Games (2016) Act.

10 Section 97. Inoperability.

11 (a) If the applicant city terminates its candidacy to become the United  
12 States host city candidate for the games, then this Act is inoperable upon that  
13 termination.

14 (b) If the site selection organizations do not select the applicant city as the  
15 host city for the games on or before December 1, 2009, then this Act is inoperable  
16 on and after that date.

17 Section 99. Effective date. This Act takes effect upon becoming law.

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8 behalf of this State setting out representations and assurances by the State in  
9 connection with the selection of the applicant city as the host city for the games.

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20 indemnify the site selection organizations against claims of, and liabilities to,  
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23 Section 10. Joinder Agreement; Games Support Contract.

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5 candidature agreements.

6 (2) Develop a plan acceptable to the site selection organization for  
7 exercising appropriate oversight of the conduct of the bid committee and the  
8 OCOG and monitoring performance of their obligations under the candidature  
9 agreements, and certify at least annually to the site selection organization that in  
10 the course of exercising that oversight and monitoring that performance, nothing,  
11 other than matters specifically described in that certification, has come to the  
12 State's attention that would indicate either of the following:

13 (A) That the conduct of the bid committee or the OCOG to  
14 the date of certification has departed materially from the requirements of the site  
15 selection organization regarding the conduct of the bid committee and the OCOG;  
16 or

17 (B) That the bid committee or the OCOG has failed to  
18 perform, or act in accordance with, its obligations under the candidature  
19 agreements.

20 (3) Agree that the State will review, execute and deliver such  
21 appropriate candidature agreements as the site selection organizations may  
22 require.

1 (4) Provide or cause to be provided all of the State government  
2 funding, facilities, and other resources specified in the bid committee's bid to host  
3 the games, as the same may be modified by the USOC with the prior approval of  
4 the State.

5 (5) Solely by means of the funding mechanism established by this  
6 Act, be liable with the bid committee, the OCOG and the applicant city to the  
7 IOC, the IPC and the USOC for:

8 (A) The State indemnification obligation; and

9 (B) Any net financial deficit.

10 The State's liability shall be subject to the terms of Section 30 of  
11 this Act.

12 (b) The Governor may agree to execute a joinder agreement, other  
13 games support contracts, candidature agreements and other contracts or  
14 agreements related to the conduct of the games only if the Governor determines  
15 all of the following conditions exist:

16 (1) The State's assurances and obligations under the agreements or  
17 contracts are reasonable.

18 (2) The State shall not be obligated to make any payments with  
19 respect to the State indemnification obligation or any net financial deficit until  
20 and after all bid committee and all OCOG net operating revenues, surplus,  
21 reserves, contingencies, receivables, funds and other available assets and security  
22 have been fully expended.

1                   (3) Any financial commitments of the State under this Section or  
2 this Act will be satisfied exclusively by recourse to the Olympic Games and  
3 Paralympic Games Trust Fund.

4                   (4) Any financial commitments of the State under this Section or  
5 this Act shall be subordinate to a similar, prior financial commitment by the  
6 applicant city to first pay \$250,000,000 toward amounts that would give rise to a  
7 State indemnification obligation or a net financial deficit payment obligation on  
8 the State's part.

9                   (5) Any financial commitments of the State under this Section or  
10 this Act shall not exceed \$150,000,000 in the aggregate.

11                  (c) A games support contract may contain any additional provisions the  
12 Governor requires in order to carry out the purposes of this Act, and to meet the  
13 requirements of a site selection organization.

14 Section 15. Execution of contracts.

15                  (a) The Governor, or his or her designee, on behalf of the State, may  
16 execute such games support contracts as may be required by the site selection  
17 organizations in connection with the bid committee's bid to host the games.

18                  (b) The bid committee shall provide any information reasonably requested  
19 by the State, with copies to the leaders of both houses of the General Assembly, to  
20 assist in reviewing any games support contracts.

21                  (c) Subject to Section 10(b) of this Act, the Governor, or his or her  
22 designee, on behalf of the State may agree in a games support contract, that the

1 State will fulfill its obligations under a games support contract to provide the  
2 State indemnification obligation and to be liable for any net financial deficit.

3 (d) With respect to the games, (1) any liability, any potential liability, and  
4 financial commitments or liability of the State shall be limited to the State  
5 indemnification obligation and net financial deficit payment obligation described  
6 in this Act and shall not exceed \$150,000,000 in the aggregate; (2) any financial  
7 commitments of the State will be satisfied exclusively by recourse to the Olympic  
8 Games and Paralympic Games Trust Fund in accordance with this Act; and (3)  
9 notwithstanding any other provision of this Act, no agreement entered into  
10 pursuant to this Act may obligate the State to pay any part of the cost of acquiring  
11 any interest in real or personal property or otherwise financially obligate the State,  
12 other than the State indemnification obligation and the net financial deficit  
13 payment obligation specifically provided for in this Act.

14 Section 20. Olympic Games and Paralympic Games Trust Fund.

15 (a) The Olympic Games and Paralympic Games Trust Fund is created as a  
16 special fund in the State Treasury.

17 (b) The State may choose to fund the Olympic Games and Paralympic  
18 Games Trust Fund in any manner it considers appropriate, and at such time or  
19 times the State determines necessary. It is the intent of this General Assembly that  
20 the funding mechanism for the Fund will be determined at the time of the  
21 selection of the host city for the games by the site selection organization, and then  
22 only if the applicant city is selected as the host city.

1 (c) The moneys in the Olympic Games and Paralympic Games Trust Fund  
2 may be used only for the sole purpose of fulfilling the obligations of the State  
3 under a joinder agreement or games support contract to provide adequate security  
4 as described in this Act.

5 (d) No additional State funds shall be deposited into the Olympic Games  
6 and Paralympic Games Trust Fund once the Governor determines that the fund  
7 has achieved, or is reasonably expected to otherwise accrue, a sufficient balance  
8 to provide adequate security, acceptable to the site selection organization, to  
9 demonstrate the State's ability to fulfill its obligations to satisfy the State  
10 indemnification obligation and any net financial deficit payment obligation.

11 (e) If the applicant city is selected as the host city for the games, the  
12 Olympic Games and Paralympic Games Trust Fund shall be maintained until a  
13 determination by the Governor is made that the State's obligations to satisfy the  
14 State indemnification obligation and to be liable for any net financial deficit are  
15 satisfied and concluded, at which time the fund shall be terminated.

16 (f) Upon the termination of the Olympic Games and Paralympic Games  
17 Trust Fund, all sums earmarked, transferred, or contained in the fund, along with  
18 any investment earnings retained in the fund, shall immediately revert to the  
19 General Revenue Fund.

20 Section 25. Fund as security; liability.

21 (a) Any moneys deposited, transferred, or otherwise contained in the  
22 Olympic Games and Paralympic Games Trust Fund shall be, upon appropriation  
23 by the General Assembly, used for the sole purpose of providing adequate

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1 security, acceptable to the site selection organizations, to demonstrate the State's  
2 ability to satisfy its State indemnification obligation and to be liable for any net  
3 financial deficit. The security may be provided by moneys contained in the Fund  
4 as provided in Section 20, or by insurance coverage, letters of credit, or other  
5 acceptable secured instruments purchased or secured by the moneys, or by any  
6 combination thereof. In no event may the liability of the State under the joinder  
7 agreement, all games support contracts, any other agreements related to the  
8 conduct of the games, and all financial obligations of the State otherwise arising  
9 under this Act, exceed \$150,000,000 in the aggregate.

10 (b) Obligations authorized by this Act shall be payable solely from the  
11 Olympic Games and Paralympic Games Trust Fund. Neither the full faith and  
12 credit nor the taxing power of the State are or may be pledged for any payment  
13 under any obligation authorized by this Act.

14 Section 30. State payment obligation subordinated. The security provided  
15 pursuant to this Act may not be accessed to cover any general liability arising  
16 from the State indemnification obligation or any net financial deficit payment  
17 obligation by the State under the joinder agreement or any games support contract  
18 until, in the following order:

19 (1) All bid committee and all OCOG net operating revenues, surplus,  
20 reserves, contingencies, receivables, funds and other available assets and security  
21 have been fully expended; and

1           (2) The applicant city has paid \$250,000,000 for amounts that would  
2 give rise to a State indemnification obligation or a net financial deficit payment  
3 obligation on the State's part.

4           Section 35. Insurance. The bid committee and the OCOG shall list the  
5 State and the applicant city as additional insureds on any policy of insurance  
6 purchased by the bid committee or the OCOG to be in effect in connection with  
7 the preparation for and conduct of the games.

8           Section 40. Bid committee responsibilities.

9           The bid committee and the OCOG may not engage in any conduct that  
10 reflects unfavorably upon the State, the applicant city, or the games, or that is  
11 contrary to law or to the rules and regulations of the site selection organizations.

12           Section 45. Authority of State agencies. All agencies of the State are  
13 authorized, but are not required, to make and enter into agreements with the bid  
14 committee and the OCOG to provide the bid committee and the OCOG with:

15           (1) Public services as are customarily performed or available from the  
16 agency that may be needed by the bid committee or the OCOG to host the games  
17 at the normal cost for those services.

18           (2) Access to and use of any real and personal property owned or  
19 controlled by the agency as may be needed by the bid committee or the OCOG to  
20 host the games.

21           Section 95. The State Finance Act is amended by adding Sections 5.675  
22 and 6z-69 as follows:

23           (30 ILCS 105/5.675 new)

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1           Sec. 5.675 The Olympic Games and Paralympic Games Trust Fund.

2           (30 ILCS 105/6z-69 new)

3           Sec. 6z-69 Appropriations from the Olympic Games and Paralympic

4 Games Trust Fund.

5           The Olympic Games and Paralympic Games Trust Fund is created as a  
6 special fund in the State treasury. Subject to appropriation, all money in the  
7 Olympic Games and Paralympic Games Trust Fund must be used to make  
8 payments required under the Olympic Games and Paralympic Games (2016) Act.

9           Section 97. Inoperability.

10           (a) If the applicant city terminates its candidacy to become the United  
11 States host city candidate for the games, then this Act is inoperable upon that  
12 termination.

13           (b) If the site selection organizations do not select the applicant city as the  
14 host city for the games on or before December 1, 2009, then this Act is inoperable  
15 on and after that date.

16           Section 99. Effective date. This Act takes effect upon becoming law.

## Yan, Tianran

---

**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@ex.cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Friday, April 03, 2009 9:09 PM  
**To:** jmurray@chicago2016.org; kcooke@chicago2016.org; chip\_hardt@mckinsey.com  
**Cc:** sbensen@chicago2016.org; ASM Chair  
**Subject:** Re: City Night Facebook



City Night  
facebook (4.89 KB).

Sender: msegobiano@cityofchicago.org  
Subject: Re: City Night Facebook  
Message-Id: <49D67AED0200009D0005888B@mail2.cityofchicago.org>  
Recipient: jmurray@chicago2016.org  
Recipient: kcooke@chicago2016.org  
Recipient: sbensen@chicago2016.org

## Yan, Tianran

---

**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@ex.cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
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**Subject:** Re: City Night Facebook



City Night  
facebook (4.89 KB).

Sender: msegobiano@cityofchicago.org  
Subject: Re: City Night Facebook  
Message-Id: <49D67AED0200009D0005888B@mail2.cityofchicago.org>  
Recipient: chip\_hardt@mckinsey.com

## Yan, Tianran

---

**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Friday, April 03, 2009 9:09 PM  
**To:** jmurray@chicago2016.org; kcooke@chicago2016.org; chip\_hardt@mckinsey.com  
**Cc:** sbensen@chicago2016.org; ASM Chair  
**Subject:** Re: City Night Facebook

Goit it now, To use the term 'facebook' today, without context, is VERY confusing. Clarity should be the order of the day.

Specifically! How long should this be? One paragraph, two....one page or two?

-----Original Message-----

**From:** <Chip\_Hardt@mckinsey.com>  
**To:** kcooke <kcooke@chicago2016.org>  
**Cc:** sbensen <sbensen@chicago2016.org>  
**Cc:** Chair, ASM <asmchair@cityofchicago.org>  
**To:** Segobiano, Michael <msegobiano@cityofchicago.org>

**Sent:** 4/3/2009 8:49:01 PM  
**Subject:** Re: City Night Facebook

Yes, this is the printed "facebook" for the IOC. We believe strongly she should be included because she is attending City Night. It is a very brief bio and photo. No one will get friended!

-----  
Sent from my BlackBerry Wireless Handheld

----- Original Message -----

**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** 04/03/2009 08:29 PM EST  
**To:** <kcooke@chicago2016.org>  
**Cc:** <sbensen@chicago2016.org>; ASM Chair <asmchair@cityofchicago.org>; Chip Hardt  
**Subject:** Re: City Night Facebook

Facebook is a social networking site, the First Lady does not currently do this. To make this urgent request begs many questions. There is zero context in this request, hence its inappropriateness. Is someone looking simply for a bio?

-----Original Message-----

**From:** Kevann Cooke <kcooke@chicago2016.org>  
**Cc:** Bensen, Sam <sbensen@chicago2016.org>  
**To:** Segobiano, Michael <msegobiano@cityofchicago.org>  
**Cc:** <Chip\_Hardt@mckinsey.com>

**Sent:** 4/3/2009 8:19:20 PM  
**Subject:** Re: City Night Facebook

Calm down. I know everybody is under a lot of pressure. Chip is working around the clock to get this project done. He needs our support. We're all on the same team:-)

----- Original Message -----

**From:** Michael Segobiano <msegobiano@cityofchicago.org>  
**To:** Kevann Cooke; chardt\_bb  
**Cc:** Michael Segobiano; Sam Bensen; ASM Chair <asmchair@cityofchicago.org>  
**Sent:** Fri Apr 03 20:01:59 2009  
**Subject:** Re: City Night Facebook

This late request is completely inappropriate and should have been made much sooner. We will do what we can.

-----Original Message-----

From: <Chip\_Hardt@mckinsey.com>  
To: Cooke, Kevann <kcooke@chicago2016.org>  
Cc: Segobiano, Michael <msegobiano@chicago2016.org>  
Cc: Bensen, Sam <sbensen@chicago2016.org>

Sent: 4/3/2009 4:36:06 PM  
Subject: Re: City Night Facebook

I also need pictures, please

From:  
"Kevann Cooke" <kcooke@chicago2016.org>  
To:  
"Sam Bensen" <sbensen@chicago2016.org>, "Michael Segobiano"  
<msegobiano@chicago2016.org>  
Cc:  
<Chip\_Hardt@mckinsey.com>  
Date:  
04/03/2009 03:59 PM  
Subject:  
City Night Facebook

Chip is preparing the Facebook for City Night and needs short bios (name, company affiliation, board directorships) for Shirley Ryan and Maggie Daley.

Sam ? Can you forward Shirley Ryan's bio to Chip.

Sego ? Can you forward Maggie Daley's bio to Chip.

I apologize for the short notice but he needs them right away (before the end of today).  
Thanks.

+=====  
This message may contain confidential and/or privileged information. If you are not the addressee or authorized to receive this for the addressee, you must not use, copy, disclose or take any action based on this message or any information herein. If you have received this message in error, please advise the sender immediately by reply e-mail and delete this message. Thank you for your cooperation.  
+=====

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+=====  
This message may contain confidential and/or privileged information. If you are not the addressee or authorized to receive this for the addressee, you must not use, copy, disclose or take any action based on this message or any information herein. If you have received this message in error, please advise the sender immediately by reply e-mail and delete this message. Thank you for your cooperation.  
+=====

Yan, Tianran

---

**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Monday, March 16, 2009 10:21 PM  
**To:** jmurray@chicago2016.org  
**Subject:** Fw: Art Institute and IOC visit



Art Institute and  
IOC visit (...)



ATT00303.txt (3  
KB)

the AM

I will be meeting on City Night and unable to participate fully in

e-mail, and any attachment thereto, is strictly prohibited. If you have received this e-mail in error, please respond to the individual sending the message, and permanently delete the original and any copy of any e-mail and printout thereof.

## Yan, Tianran

---

**From:** Fort, Stephen W - (CHI) [SFort@tcco.com]  
**Sent:** Monday, March 16, 2009 9:30 PM  
**To:** msegobiano@cityofchicago.org  
**Subject:** Re: Art Institute and IOC visit

Sure. Let me offer 9 as the best time. The rest of my day is shot

Stephen W. Fort  
Vice President  
General Manager  
Turner Construction Company, Chicago  
Phone (312)327-2813  
Mobile (312)560-5888

----- Original Message -----

**From:** Michael Segobiano <msegobiano@cityofchicago.org>  
**To:** Fort, Stephen W - (CHI)  
**Sent:** Mon Mar 16 21:27:57 2009  
**Subject:** Re: Art Institute and IOC visit

Steve, any chance we can meet on Tuesday to discuss and finalize this opportunity? Thanks.

-----Original Message-----

**From:** "Fort, Stephen W - (CHI)" <SFort@tcco.com>  
**To:** Segobiano, Michael <msegobiano@cityofchicago.org>

**Sent:** 3/13/2009 8:50:24 AM  
**Subject:** Re: Art Institute and IOC visit

Just let me know

Stephen W. Fort  
Vice President  
General Manager  
Turner Construction Company, Chicago  
Phone (312)327-2813  
Mobile (312)560-5888

----- Original Message -----

**From:** Michael Segobiano <msegobiano@cityofchicago.org>  
**To:** Fort, Stephen W - (CHI)  
**Sent:** Thu Mar 12 21:14:40 2009  
**Subject:** Re: Art Institute and IOC visit

Thanks much Steve. We will try to make that work. I will be back in touch.

-----Original Message-----

**From:** "Fort, Stephen W - (CHI)" <SFort@tcco.com>  
**To:** Segobiano, Michael <msegobiano@cityofchicago.org>  
**Cc:** Cameron, Chantell M - (CHI) <CCameron@tcco.com>  
**Cc:** Canellis, Nicholas L - (CHI) <NCanellis@tcco.com>

**Sent:** 3/12/2009 5:34:33 PM  
**Subject:** RE: Art Institute and IOC visit

Michael

Sorry about getting back to you at this point in the day. I would offer that tomorrow afternoon around 2 would work in our offices at 55 E Monroe.

Please let me know if that works and who will be attending

Thanks

Steve

Stephen W. Fort  
Vice President  
General Manager  
Turner Construction Company  
Chicago

Turner was named one of Chicago's 101 Best and Brightest Companies to Work for

-----Original Message-----

From: Fort, Stephen W - (CHI)  
Sent: Thursday, March 12, 2009 9:13 AM  
To: 'msegobiano@cityofchicago.org'  
Subject: Art Institute and IOC visit

Mike

John Diciurcio mentioned you were interested in getting together to coordinate the IOC EC visit and our work at the Art Institute. As a means of intro I run Turners office in Illinois and can provide whatever assistance you need. My number is 312-327-2813.

Would you like to connect today by phone?

Stephen W. Fort  
Vice President  
General Manager  
Turner Construction Company, Chicago  
Phone (312)327-2813  
Mobile (312)560-5888

-----  
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## Yan, Tianran

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**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@ex.cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Friday, January 30, 2009 9:45 AM  
**To:** lhealey@chicago2016.org; lmastandrea@chicago2016.org  
**Cc:** ksummers@chicago2016.org; msegobiano@chicago2016.org; psandusky@chicago2016.org; tfarmer@chicago2016.org  
**Subject:** Re: forgot to ask you something



forgot to ask you  
something (...)

Sender: msegobiano@cityofchicago.org  
Subject: Re: forgot to ask you something  
Message-Id: <4982CC0C0200009D0005025B@mail2.cityofchicago.org>  
Recipient: msegobiano@cityofchicago.org

## Yan, Tianran

---

**From:** MicrosoftExchange329e71ec88ae4615bbc36ab6ce41109e@ex.cityofchicago.org on behalf of Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Friday, January 30, 2009 9:45 AM  
**To:** lhealey@chicago2016.org; lmastandrea@chicago2016.org  
**Cc:** ksummers@chicago2016.org; msegobiano@chicago2016.org; psandusky@chicago2016.org; tfarmer@chicago2016.org  
**Subject:** Re: forgot to ask you something



forgot to ask you  
something (...)

Sender: msegobiano@cityofchicago.org

Subject: Re: forgot to ask you something

Message-Id: <4982CC0C0200009D0005025B@mail2.cityofchicago.org>

Recipient: ksummers@chicago2016.org

Recipient: lhealey@chicago2016.org

Recipient: lmastandrea@chicago2016.org

Recipient: msegobiano@chicago2016.org

Recipient: psandusky@chicago2016.org

Recipient: tfarmer@chicago2016.org

## Yan, Tianran

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**Sent:** Friday, January 30, 2009 9:45 AM  
**To:** lhealey@chicago2016.org; lmastandrea@chicago2016.org  
**Cc:** ksummers@chicago2016.org; msegobiano@chicago2016.org; psandusky@chicago2016.org; tfarmer@chicago2016.org  
**Subject:** Re: forgot to ask you something

You got it

-----Original Message-----

**From:** Lori Healey <lhealey@chicago2016.org>  
**Cc:** Kurt Summers <ksummers@chicago2016.org>  
**To:** Linda Mastandrea <lmastandrea@chicago2016.org>  
**Cc:** Michael Segobiano <msegobiano@chicago2016.org>  
**Cc:** PatrickSandusky <psandusky@chicago2016.org>  
**Cc:** Tom Farmer <tfarmer@chicago2016.org>

**Sent:** 1/30/2009 9:31:52 AM  
**Subject:** RE: forgot to ask you something

I have asked that a master schedule of events be put together for the Mayor's calendar rather than doing it piecemeal. Segobiano, can you touch base with Tom Farmer (who keeps the master schedule of events) to identify everything in the next few months we might want to get on the Mayor's schedule? WSC, Olympic week, etc. We'll have more luck that way

**From:** Linda Mastandrea  
**Sent:** Thursday, January 29, 2009 5:15 PM  
**To:** Lori Healey  
**Subject:** forgot to ask you something

Lori,

The May 7 event on Daley Plaza I mentioned.....US Paralympics would like it if the mayor could be there to speak. What are the chances mid day on May 7 that he could do so? Can you make a call or direct me on who to talk to about it?

Thanks,

lm

LINDA MASTANDREA

DIRECTOR

PARALYMPIC SPORT AND ACCESSIBILITY

CHICAGO 2016

T: 312.861.4823

F: 312.861.4801

M: 773.875.4674

200 E. Randolph

Suite 2016

Chicago, IL 60601

[lmastandrea@chicago2016.org](mailto:lmastandrea@chicago2016.org)

[www.chicago2016.org](http://www.chicago2016.org)

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## Yan, Tianran

---

**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Thursday, May 14, 2009 2:46 PM  
**To:** Arian Herckis  
**Cc:** lhealey@chicago2016.org  
**Subject:** Fwd: ANOCA and Mayor Daley



ANOCA and Mayor Daley (8.47 KB...)  
ATT00252.txt (1 KB)  
HTML.htm (7 KB)

Arian, here are the details on the ANOCA conference. Pat Ryan does not yet know whether he is flying private or commercial at this point. As soon as I know I will explore options with you. thanks.

## Yan, Tianran

---

**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Thursday, May 14, 2009 2:46 PM  
**To:** Arian Herckis  
**Cc:** lthealey@chicago2016.org  
**Subject:** Fwd: ANOCA and Mayor Daley



ANOCA and Mayor  
Daley (8.47 KB...

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**Yan, Tianran**

---

**From:** Mukila Maitha [mmaitha@chicago2016.org]  
**Sent:** Thursday, May 14, 2009 1:33 PM  
**To:** Michael Segobiano  
**Cc:** Michael Kontos  
**Subject:** ANOCA and Mayor Daley

Hello Michael,

Here is the information on ANOCA:

1) Dates: July 5-7<sup>th</sup>. Opening reception July 5<sup>th</sup> evening. Abuja, Nigeria

2) Event Description: ANOCA (Association of the National Olympic Committees of Africa) will hold its 2009 General Assembly in Abuja Nigeria from July 5th to July 7th 2009. All **17** African International Olympic Committee (IOC) members are invited to this event, along with National Olympic Committee leaders from all **53** African countries and senior IOC representatives.

3) African IOC members invited:

North Africa: El-Moutawakel, El-Guerrouj, Mzali, Sabet, El-wani, Larfaoui

West Africa: Diack, Hayatou, Palenfo, Diallo, Allen

East Africa: Nyangweso, Keino

Southern Africa: Ramsamy, Fredericks, Chamunda

4) IOC Senior Staff invited: Jacques Rogge, Tommy A.G. Sithole

5) Nigerian President Umaru Musa Yar'Adua invited

6) Chicago 2016 Delegation lead: Patrick Ryan

Thanks!

MUKILA MAITHA  
INTERNATIONAL RELATIONS  
CHICAGO 2016

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**Yan, Tianran**

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**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Wednesday, March 18, 2009 4:09 PM  
**To:** JODI KAWADA; Kate Sansone  
**Cc:** lhealey@chicago2016.org  
**Subject:** Fwd: Official Welcome Scripts



Official Welcome Scripts (87.7...



ATT00177.txt (264 B)



EC Opening remarks 031709 v3.3



Part.002 (79 B)

Please review and edit Mayor's opening

remarks, thanks.

**Yan, Tianran**

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**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Wednesday, March 18, 2009 4:09 PM  
**To:** JODI KAWADA; Kate Sansone  
**Cc:** lhealey@chicago2016.org  
**Subject:** Fwd: Official Welcome Scripts



Official Welcome  
Scripts (87.7...

Please review and edit Mayor's opening remarks, thanks.

**Yan, Tianran**

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**From:** George Hirthler [george@hirthler.com]  
**Sent:** Tuesday, March 17, 2009 9:29 AM  
**To:** Mike Segobiano  
**Cc:** Lori Healey  
**Subject:** Official Welcome Scripts



EC Opening ATT00174.txt (95 B)  
emarks 031709 v3.3

Mike:

We may be cutting more before Friday, but here's revisions from yesterday.

Who's running point on getting the script approved by the POTUS?

Best--G

## Evaluation Commission Official Welcome, 031709 v3.2

### Pat Ryan

- Madame Chair, Distinguished Members of the Evaluation Commission
- We are honored by your presence in Chicago today
- Welcome to the City of Big Shoulders, the City That Works
- A city that has been dreaming about hosting the Olympic and Paralympic Games non-stop for the last three years.
- Our entire community is inspired to have you here
- While Chicago welcomes more than 45 million people for business, culture, sport and our popular lakefront festivals every year, this is a truly remarkable moment for us
- And we sincerely want you to enjoy Chicago's warm hospitality while you are with us
- Our days together will be long, but just beyond these walls, there's an entire city that wants to embrace you
- And we do hope you take whatever moments you can spare to experience it
  
- Before we continue our official welcome, let me take a minute to address the circumstances we find ourselves in
- None of us imagined our world would be facing such trying economic times when we hosted you in our city
- We were hoping for something better
- But as you will hear throughout your visit, Chicago 2016 stands before you in full confidence of our ability to deliver the Games as planned, with service levels uncompromised, even in the face of these uncertain economic times
- Our confidence is built on the fact that the starting point for our planning was the framework of the Olympic Games Study Commission
- And it is also built on the extensive contingency planning we did from the outset
- We placed an overriding emphasis on mitigating risk in every phase of our plan and financial model from the very beginning
- Now, I don't want to delay our official welcome any longer, but I wanted you to know that you hear a series of very strong assurances from us this week.
  
- In a few minutes, you will hear from Bob Ctvrtlik, our Vice Chairman of International Relations and the USOC's VP International, from Chicago Mayor Richard M Daley, and you'll hear personal greetings from a good friend of ours who could not be with us today, President Barack Obama.
  
- Ladies and Gentlemen: Our first priority is to deliver magnificent sport competitions in the summer of 2016 against the backdrop of our distinct and beautiful lakefront setting
- We believe we offer a unique stage for sport and the Games ... a stage that will allow us to create an electric atmosphere ... that will lift the dramatic competitive achievements of the athletes to that rare plateau known only to the Olympics

- In this setting, the stories of the heroes that emerge will capture the imagination of the world ... touch hearts everywhere ... unite us all in the spirit of Olympic friendship ... and lift the Olympic Movement to new heights
- That is our dream ... and our motivation for welcoming you here today.
- If you distill the content of our plans down to their essence, you will find that Chicago's bid for the 2016 Olympic and Paralympic Games is based on three overriding themes
  - A vision for reaching out to the world in friendship through sport
  - A concept for delivering a spectacular Games experience for all participants in the stunning setting of our lakefront parklands
  - A legacy of inspiring young people to reach for a better life by turning to Olympic and Paralympic sport
- As we move through our presentations this week, we hope each of those themes will resonate with you
- And among them, I hope the theme of friendship takes on real form as you get to meet and interact with our team
- We recognize that friendships, like good partnerships, are based on an ability to listen, to learn and to build trust
- We also recognize that America has not always been good at listening—and that we haven't always listened well to the voices of the Olympic Movement
- That's why it was important for Chicago 2016 to be developed as a non-traditional U.S. bid
- We have intentionally sought to change the ways in which we partner with each other—and with you: to be innovative and open to new ideas ... in order to ensure that if we're successful in this bid—we will stage the greatest Games possible and produce the greatest results possible for the Olympic and Paralympic Movements
- And so today, as we humbly present our bid to you—we want you to know that we are as interested in listening as we are in talking.
- We are enormously proud of the work we've done in preparing our bid
- But we recognize that the level of expertise represented on your side of the table ... offers insights, experiences, knowledge and wisdom that can lead to significant improvements and enhancements in our vision and planning
- We come to you today as a candidate city—as candidates for a long-term partnership with you—with hearts and minds open to your counsel and guidance
- And I hope you sense that the planning behind the presentations embodies the potential of a fresh start in the friendships between America and the Olympic Movement
- Now, before I close, I'd like to tell you a personal story about the first time the Olympics inspired me
- When I was 11 years old and just starting to take an interest in athletics, a young high-school student from California captured the imagination of the country when he made the U.S. Olympic Team as our decathlon champion.
- Only 17, Bob Mathias made the long journey to the London Olympics to compete against some of the greatest athletes in the world.

- A fascinating story emerged from the Games.
- Weather delays meant Mathias had to compete into the night and throw the javelin into the dark because there were no lights at the Olympic stadium.
- They pulled cars onto the track and pointed their headlights across the infield.
- That night, the boy beat all the men.
- Bob Matthias became the youngest Olympic decathlon champion in history—and sent a bolt of true Olympic inspiration back home to me—and millions of others.
- He went on to win the decathlon in Helsinki by more than 900 points—a feat unequalled to this day
- President Eisenhower named Mathias America’s Good Will Ambassador ... and in 1954 and ’55 he visited more than 40 countries on behalf of the United States.
- He became a symbol of America’s friendship with the world as he toured
- The stature he achieved in that role filled my generation with a sense of respect for the power of Olympians
- One of my goals in Chicago 2016 will be to find a way to put our Olympians and Paralympians back on that high-plateau as international ambassadors of friendship
  
- And now I’d like to introduce someone who has been a great friend and a strong partner for me in helping run and direct this bid, the Olympian Bob Ctvrtlik.

### **Bob Ctvrtlik**

- Thanks Pat
- Madame Chair, Distinguished Members of the Commission, dear friends and colleagues
- As many of you know, I led the USOC’s year-long domestic selection process
- That process mirrored your bid process in scope and detail and all key milestones, although it was compressed to a shorter timeframe
- We thought it would be best to evaluate and choose a US Applicant City through the framework you employ
- And I want thank you today for allowing us to use your 2012 bid city materials as our guideposts in that process
  
- Over the years, I had been to Chicago a number of times, but like most of my colleagues on the USOC’s evaluation team, I didn’t really know the city very well
- And when we first got here—and on each of our subsequent visits—we were surprised—again and again—by the qualities of this city
- Surprised by the beauty of its lake front parklands—and their incredible size
- Surprised that so many of Chicago’s finest attractions—its cultural institutions, public places, restaurants and bars, hotels, theatres, shopping—are all concentrated right here in the heart of the city
- Surprised by how easy it is to get around downtown—how many great places you can walk to
- Surprised by the diversity of the population and the languages spoken here and by how welcoming and hospitable the people are

- Surprised by the charm of the neighborhoods, which sustain so many different cultural traditions, and the passion of the people for sport
- But most of all, we were surprised at how Chicago had all the right ingredients—to play host to the Olympic and Paralympic Games
- We didn't have to construct an Olympic Park because Chicago already had a series of lakefront parklands where the Games could be staged
- We didn't have to make major infrastructure investments because Chicago already had an infrastructure capable of hosting the Games
- We saw the potential for a spectacular Games experience because all that the city had to offer was right outside the hotels where the Olympic Family would stay
- This would truly be a Games integrated into the very heart of the city—not 10 or 20 or 30 minutes away—but in the true historic center of Chicago
- Indeed, Chicago had a great deal to offer already
- But what it offered above and beyond everything else was leadership
- And not just great government leadership that can get things done
- But leadership embodied in the alignment of public-private partnerships between civic, business, community, cultural and educational leaders
- The ability to form strong partnerships is the foundation of how Chicago works
- Chicago has reinvented itself in many ways over the last 20 years under Mayor Daley, who has lifted the city to a world-class level
- Part of the secret of his success has been his ability to form very effective public-private partnerships
- And Chicago 2016 is one of the best examples of how such partnerships work here
- While the city has put in place \$500 million in guarantees for the Games, the bid committee has raised \$50 million in corporate and individual contributions to pay for the bid
- The partnership between the USOC and Chicago 2016 is the best we have ever had with a bid city—or an OCOG—by far
- And Chicago's vision and concept for the Games is based on a true international partnership with you and the Olympic Family
- As you will hear, the plan itself is based on ideas embodied in the Olympic Games Study Commission
- It's a plan that is responsible to the community, to sport, and to the athletes
- It's a plan that puts 78% of the sports in existing or purpose-built temporary venues
- It is a plan that would serve the Olympic Movement's interests by reducing the major non-OCOG expenditures to one project—the Olympic Village
- It's a plan that ensures that everything else could be delivered out of marketing revenues and contributions
- It's a plan that makes immense sense in these tough economic times
- Before I close let me relay one more story that surprised us about Chicago
- This city has quite a rich Olympic history—which we will tell you about during this week
- Let me start at the beginning

- You may know that Baron Pierre de Coubertin came to Chicago for the 1893 for the World's Columbian Exposition
- On that visit, his second to the city, Coubertin stayed at the Chicago Athletic Association, a building that to this day overlooks Grant Park, where President Obama celebrated his election and where we would host Archery and Rowing in 2016
- Coubertin took a carriage down Michigan Avenue every day to reach the pavilions and fairgrounds at Jackson Park and the Midway to Washington Park, where we plan to host athletics, aquatics, hockey and a major celebration site.
- Coubertin met with William Rainey Harper, founding President of the University of Chicago, and obviously later inspired him to form a bid committee ... because Harper became Chairman of Chicago's 1904 Olympic Bid and OCOG
- It's clear in his writings that Coubertin loved Chicago back then and wanted the city to host the Games—which the IOC awarded to Chicago
- Alas, the president of the United States at the time, Theodore Roosevelt, accepted the move of the Games to St Louis to be part of the next World's Fair.
- And so history took a different path.
- But we have a new president today, and he has been a strong supporter of this bid from the beginning
- Now, I have the honor of introducing the man who has led Chicago to its place of prominence in the world today
- He is the founder of our bid, a great leader who has helped us envision the full possibilities of bringing the Games to our city and to our country
- Mayor Richard M Daley

#### **Mayor Daley**

- Madame Chair, Distinguished Members, Ladies and Gentlemen, I am honored to offer you an official welcome to Chicago.
- We have been dreaming about this day for more than three years.
- It was in the spring of 2006 when I began evaluating the possibilities of bidding for the Games and thinking through the opportunities.
- By the time I was finished that early assessment, I was convinced that the Games would benefit Chicago and that Chicago could benefit the Olympic Movement
- My analysis made me wonder why every major city in the world does not have an Olympic bid on its agenda.
- To paraphrase one of your Celebrate Humanity messages, Olympic cities do great things.
- Pat and I have traveled to many Olympic cities—to Barcelona, Athens, London and Beijing.
- We have seen the transforming power of the Olympic Movement at work.
- While there are always challenges, there is no question that Olympic cities reach for greatness on the global stage ... and envision the possibilities of a better future.
- Olympic cities teach the values of Olympic sport—excellence, friendship and respect—to their children and motivate their schools and cultural institutions to develop human capital that holds great promise.

- Olympic cities transform their urban landscapes and make significant investments in sustainable legacies, improving the quality of life for all their residents.
- Olympic cities develop sport and promote health and well-being by personifying the core values of the Olympic Movement for the world.
- Olympic cities welcome the youth of the world into their hearts and homes—for the Olympic and Paralympic Games—and showcase the joy of international hospitality.
- To be an Olympic City is to inspire your country and the global community, and to touch the world with a message of hope and create a more peaceful world
- And this is why Chicago aspires to be the 2016 Olympic City.
- No other force in the world can match the transforming power you grant to your host cities.
- It is a force for good
- Above all else, I want the Games to break down the barriers that are keeping kids from sport in our urban centers—and in urban centers across this country
- Less than a third of kids in urban centers worldwide participate in sport today—compared to 80 percent in our wealthier neighborhoods
- Only 15 percent of young girls in urban centers take up sport
- And the numbers are declining—on a global scale
- Today, you will hear about the urban youth sport initiative we have developed through World Sport Chicago
- It is succeeding right now in drawing kids to Olympic sport in our city
- And it has the potential—if Chicago becomes your host partner—in sweeping across our country as a new model of urban sport for kids
- As a mayor who seeks solutions that can deliver a better life for the citizens of his city ... especially the next generations ... solutions that can be applied to every city ... I see the inspiration of Olympic and Paralympic sport as one of the greatest lifelines we can offer our kids
- We can do things with the Games in Chicago that will deliver benefits to the Olympic Movement—and children in urban centers everywhere—for generations to come
- And that is why I want to say to today that we will deliver on all of our commitments and promises.
- If you grant us the privilege of hosting the Games, Chicago will exceed your expectations
- Our plan is realistic—modest in its construction demands compared to recent Games—and it is fully deliverable, even in these challenging times
- We have reduced risk, as you will hear, through careful contingency planning
- Our city has invested billions already in infrastructure that will serve the Games.
- We have no new infrastructure to construct specifically for the Games.
- And we will have an unprecedented level of support from our country
- I say this with a sense of confidence because we are meeting at a historic moment in American history.
- A time of unprecedented change and reinvention in our nation.
- This moment has been shaped by the vision of a young man from Chicago

- A man who shares our belief that the Olympics and Paralympics can and should open doors to more young people in our city and across our nation
- In Chicago, you will have an opportunity to leverage the power of this change—and the ideals of a new dawn of hope—to elevate Olympic and Paralympic sport to a new level in this country
- President Barack Obama and I share a common belief that all children should be given an equal opportunity at life no matter what their background.
- We believe that sport for young people should be a national priority.
- And if Chicago is elected, the Olympic and Paralympic Games will be a national priority for our country.
- We believe that by hosting the Olympic and Paralympic Games, we can inspire young generations to take up sport as never before
- This president believes in sport because of what basketball meant to him growing up—and still means to him today
- He also believes in the power of the Olympic Movement to give the United States a fresh opportunity to reach out and build bridges of friendship with the world and to welcome the world back to our country
- So, ladies and gentlemen, in that spirit of hope and change, it is now my honor to present to you a message from the President of the United States, Barack Obama.

*(Run President Obama video)*

- Chair El Moutawakel, Distinguished Members of the Evaluation Commission, Ladies and Gentlemen:
- While I could not be with you in person today, I am honored to have the chance to address you.
- I wanted you to know that I recognize the importance of your visit to Chicago and hold in high esteem the work that you are doing on behalf of the Olympic Movement
- As I'm sure Mayor Daley has told you, I have been an advocate of Chicago's bid for the Olympic and Paralympic Games from the beginning
- Many key players in my administration are from Chicago—and each and every one of them supported the bid before we left for Washington—and continue to support it from here
- You can count on this White House and this federal government to serve as committed partners in Chicago's dream of bringing the Games back to the United States
- We will deliver all that is necessary to ensure the success of the Games
- I support the bid because I believe in the power of sport to transform lives, lift spirits and unify people in friendship
- We face a number of crises across our world today, but everywhere that sport is played, young people discover their capabilities and learn to work on teams
- They find hope and inspiration that leads to dreams
- And whether they become a shooting star or a role player, sport helps them build a positive self-image
- And Olympic sport instills the highest set of aspirations of all

- I have long admired the work of the Olympic Games in inspiring young people around the world to take up sport
- In unifying our world in its great celebration of humanity, the Olympic Games empower us—for a few brief moments—to focus on the things we share in common, rather than the things that divide us
- And in those moments, we all recognize that we can live together and build a better world
- If Chicago is selected as host for 2016, we will ensure that the Olympic and Paralympic Games are a national priority for our nation
- We will open an Olympic Office in the White House to serve the Games.
- Sport and health for young people will be a priority in my administration regardless, but if we can harness the power of the Olympic dream to motivate young people, we will!
- As I have said before, I see the Olympic and Paralympic Games in 2016 as an opportunity for America to reach out and renew our bonds of friendship around the world—and to welcome the world back to our shores with open arms
- Before this campaign ends, I hope I have the chance to meet each of you and convey my gratitude for the work you're doing on behalf of international sport for our world
- Thank you

**Pat Ryan:**

- Madame Chair, this concludes our opening remarks
- I hope the character of our innovative approach to bidding was clear to you in this presentation—from the way the USOC followed your bid process to the ways in which our president expressed his support for the Olympic Movement.
- We welcome your response and will gladly answer any questions you may have

**Yan, Tianran**

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**From:** Michael Segobiano [msegobiano@cityofchicago.org]  
**Sent:** Monday, March 09, 2009 4:08 PM  
**To:** DBolger@chicago2016.org; lhealey@chicago2016.org  
**Subject:** Fw: Dan Uslan BIO



Dan Uslan BIO  
(51.1 KB)

This gentlemen would very much like to be considered for the Committee, as you know, Michigan Ave Magazine is providing us with a lot of free coverage/advertising in the April issue.

I would greatly appreciate your serious consideration for adding him to the Committee.

Thanks.

**Yan, Tianran**

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**From:** Daniel Uslan [Daniel.Uslan@michiganavemag.com]  
**Sent:** Tuesday, February 10, 2009 11:18 AM  
**To:** msegobiano@cityofchicago.org  
**Subject:** Dan Uslan BIO

Michael...

Great news. We had a great meeting with Valerie Waller and Joe Ahern last week and I think we are on our way with an excellent story in our April issue.

As you suggested I am attaching my Bio for consideration as member of the 2016 Olympic Committee.

Is there anything else you need from me?

-Dan

Dan Uslan  
Midwest President & Publisher  
Michigan Avenue Magazine

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**DANIEL J. USLAN**

**BIOGRAPHY**

Dan Uslan is the President & Publisher of Michigan Avenue Magazine - a luxury, lifestyle publication that mirrors the spirit of the vibrant city of Chicago. Uslan also serves as President of Midwest Operations for the parent company, Niche Media LLC.

Uslan was recruited to Niche Media after eight years with Morris Visitor Publications, publishers of Where Magazine, Best Read Guides, Quick Guides, Where GuestBook (formerly Guest Informant), Where Maps and other publications targeted to travelers and tourists. He joined Morris in 2000 as Chicago Publisher. He was then promoted to Regional Vice President, and finally to Senior Vice President of Sales for the USA, where he managed over 160 employees. During his term, the company grew its revenue and staff by over 300 percent.

Prior to Morris Visitor Publications, Uslan served as Vice President of the Thomson Newspaper's new media division (Flywheel Media). He started as Group Publisher of Entertainment Print Products. Uslan was credited with returning the fledgling Coverstory brand to profitability in less than one year and was quickly promoted to Vice President.

Prior to joining Thomson, Uslan was Director of New Product Sales for Waterspout Communications, publishers of the five largest Jewish weekly newspapers in the USA. He was the top revenue-generating salesperson in his region for each of his eight years.

Uslan is involved as a philanthropist and volunteer in everything from the American Cancer Society to local charities. He serves on the Board of Directors of The Chicago Convention and Tourism Bureau, the Executive Board of The Greater North Michigan Avenue Association and The Educational Foundation of the Illinois Hotel and Lodging Association. He founded and managed "Havinagala," now an annual Jewish Family Services fundraising event for children of single parent families, co-sponsored by California Pizza Kitchen. Since its inception, Havinagala has raised more than 1.4 million dollars. Dan's wife, Sharon, serves as a volunteer docent for the Chicago Architecture Foundation, which serves over 150,000 tourists each year.

Uslan is a graduate of the State University of New York and a fellow of McGill University's Bronfman School of Business in Montreal, Quebec. Dan lives with his wife, Sharon, in the River North area of downtown Chicago.

Contact

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**Yan, Tianran**

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**From:** David Bolger [dbolger@chicago2016.org]  
**Sent:** Thursday, September 03, 2009 1:04 PM  
**To:** Lori Healey; Jessica Fairchild; Doug Arnot; Michael Kontos; George Hirthler; Richard Ludwig; Kurt Summers; csullivan email forward; Michael Segobiano; Valerie Waller; John Murray; Patrick Sandusky; dseibel; Patrick Ryan  
**Cc:** tcisewski\_bb  
**Subject:** FW: EC response draft

Attached is the latest draft of proposed responses to the IOC EC report. Our goal is to finalize language by noon tomorrow so that it can be translated, laid-out, and prepared for submission to the IOC by Sunday evening.

It is a short document (we are limited to 4 pages) so please review and provide comments by replying all as quickly as possible.

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**From:** Tom Cisewski [mailto:tcisewski@yahoo.com]  
**Sent:** Thursday, September 03, 2009 12:56 PM  
**To:** David Bolger  
**Cc:** Jessica Fairchild; Lori Healey  
**Subject:** Re: EC response draft

Latest revisions to financial guarantee attached.

TC

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**From:** Tom Cisewski <tcisewski@cognagora.com>  
**To:** David Bolger <dbolger@chicago2016.org>  
**Cc:** Jessica B. Fairchild <jfairchild@chicago2016.org>; Lori Healey <lhealey@chicago2016.org>  
**Sent:** Thursday, September 3, 2009 1:49:47 PM  
**Subject:** EC response draft

Dave,

Transport and temp venue risk modifications included in attached.

Tom

---

**From:** David Bolger <dbolger@chicago2016.org>  
**To:** tcisewski\_bb <tcisewski@cognagora.com>  
**Sent:** Thursday, September 3, 2009 1:39:59 PM  
**Subject:**

Only change is in para 2 of response on Financial Guarantee

**DAVID P. BOLGER**  
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## **Introduction**

Chicago 2016 is pleased to welcome the publication of the International Olympic Committee's Evaluation Commission Report. We thank the commission for its hard work and diligence in this process, which has helped us to refine and strengthen our plan. We are particularly gratified that the report recognizes our vision and overall concept for hosting the Games and delivering a spectacular Games experience for the athletes of the world.

Every step of the way, the IOC has pushed us to be an even better, stronger bid. Our April discussions with the Evaluation Commission highlighted issues in our plan, and we believe the progress we have made on each issue demonstrates our ability to be a good partner: to listen, to follow the IOC's direction and to strengthen our plan. This document offers information and details on the additional work we have done. Thank you for the opportunity to share these improvements with you.

## **OCOG Structure and Transition**

*Evaluation Commission Report: " The roles and responsibilities of the Federal Government and the State of Illinois have been clearly defined. However, a clearer delineation of roles and responsibilities between the City and the OCOG would be required to ensure that the OCOG would not be overburdened operationally and financially by the delivery of Games infrastructure or by the management of diverse programmes not directly linked to the delivery of the event."*

Chicago 2016 agrees that clear delineation of roles and responsibilities is critical to successful delivery of the Games. Chicago's plan places responsibility for delivery of the Games clearly upon the OCOG, with support as appropriate from the Federal Government, the State of Illinois, and the City of Chicago.

Under Illinois law, the primary legal and fiduciary responsibility of the OCOG Board of Directors is to the OCOG, and therefore to the delivery of the Games. A significant majority of the Board members will be required to be independent.

The OCOG's Chairman & CEO will be Patrick G. Ryan, who holds the same position with the Bid Committee, and it is planned that senior managers from the Bid Committee will continue in comparable roles in the OCOG.

## **Financial Guarantee**

*"Chicago 2016 has not provided a full guarantee covering a potential economic shortfall of the OCOG, as requested by the IOC."*

We are in the final stage of securing Chicago City Council approval for the City of Chicago to sign the standard Host City Contract on October 1, 2009. We currently expect that this approval will be obtained on September 9, 2009.

Upon the signing of the standard Host City Contract, the City of Chicago will be providing the IOC's required full guarantee covering a potential economic shortfall of the OCOG, indemnification of the IOC, and the City's guarantee of the OCOG's commitment to deliver the Olympic Village, including the provision of any financing which may be required to support the Village development.

Chicago's strong credit rating of AA- is protected and enhanced by the OCOG's plan to purchase in excess of \$1.4 billion of insurance protecting the OCOG budget, and additional insurance protecting the construction of the Village and venues.

## **Joint Marketing Programme Agreement**

*Evaluation Commission report: "The City of Chicago and USOC have agreed on a joint marketing programme agreement, the content of which, at the time of the visit, did not fully comply with IOC requirements."*

*"According to the terms of the Joint Marketing Programme Agreement agreed between USOC and Chicago 2016, USOC has requested to keep the telecommunications category until 2012. The Commission notes that a telecommunications company is an important operations partner for the OCOG and expressed its concern that should the telecommunications category not be available, potential operations challenges could arise."*

We are pleased to have now received the IOC's approval of our Joint Marketing Programme Agreement with the USOC, which also addresses the IOC concern relating to the telecommunications category.

## Transportation

*Evaluation Commission report: " These integrated traffic policies would more than double peak commuter traffic demands on Chicago's Metra rail system, with the system expected to take approximately 2/3 of the overall 2016 Olympic rail traffic. Such an increase would be a major challenge given the magnitude of Chicago's general rail infrastructure and rolling stock upgrade needs."*

During the EC visit, we failed to address this issue adequately. Chicago 2016 recognizes that Games demands on the Metra rail system would increase significantly as currently projected. The Games transportation plan relies on the significant expansion of METRA passenger train capacity that will result from the CREATE initiative, referenced in table 15.6.3 of the bid book. This initiative adds four high-density, shared freight routes through the city, freeing capacity on track currently shared with Metra.

Metra currently has funding authorization for an additional \$1.4 billion in rail cars. The US government and the American Public Transit Association have a proven track record of efficiently loaning transit resources to support Olympic transport. As a result, we are confident that we will have access to the additional rail cars and personnel needed to carry expected spectator loads on Metra.

We agree with the Evaluation Commission that Chicago's rail systems would benefit from increased capital funding. As stated in the EC report, approximately USD 9 billion will be invested by 2016 to upgrade transport infrastructure, particularly rail transport. USD 3.6 billion has been allocated to replace and supplement rail rolling stock. Additionally, the Olympic Games in the US have historically served as a stimulus to accelerate transportation infrastructure improvements for the host city. These improvements, complete in time for the Games, would be one of the great long term benefits of hosting a Games in Chicago. Salt Lake City, a much smaller city, received well over USD 1 billion in new or accelerated funding for transportation infrastructure.

## **Temporary Venues**

*Evaluation Commission report: "The emphasis on major temporary or scaled down venues increases the element of risk to the OCOG in regard to the planning, costing and delivery of the venues."*

Chicago 2016 carefully heeded the IOC concerns noted in the Games Study Commission, and has made a concerted effort to plan our construction maximizing the use of temporary venues. Our venue plan relies heavily on state of the art existing facilities. Our permanent facilities have been scaled to meet Chicago's legacy needs. The OCOG will draw on the international sports facility industry's extensive experience of delivering superb permanent/temporary hybrid venues.

By assuming the responsibility for delivering venues, the OCOG ensures that the technical requirements of sport and Games constituents are never compromised, and that less costly and more environmentally sensitive facilities are delivered on-time and on-budget.

**Yan, Tianran**

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**From:** David Bolger [dbolger@chicago2016.org]  
**Sent:** Wednesday, September 02, 2009 6:29 AM  
**To:** Patrick Ryan; Patrick Sandusky; John Murray; Valerie Waller; Mark Mitten; Vinita Kumar; Doug Arnot; tcisewski\_bb; Susan Jones; Richard Ludwig; Cassandra Francis; Linda Mastandrea; wscherr; Lori Igleski; Kevann Cooke; Michael Segobiano; Michael Kontos; Mike Roberts; Robert Fasulo; csullivan email forward; Bob Accarino; Jessica Fairchild; Scott Myers; Elizabeth Brown; Jones, Matt (US - Chicago); Kurt Summers; Lori Healey; George Hirthler; Scott Leff  
**Subject:** FW: UNDER EMBARGO - 2016 Evaluation Commission Report - CHICAGO  
**Importance:** High

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**From:** Helen Stewart [mailto:helen.stewart@olympic.org]  
**Sent:** Wednesday, September 02, 2009 6:27 AM  
**To:** David Bolger  
**Cc:** Nancy BALTU - USOC; James L. EASTON -; Anita L. DEFRANTZ -  
**Subject:** UNDER EMBARGO - 2016 Evaluation Commission Report - CHICAGO  
**Importance:** High

Dear Dave,

Following our circular dated 14 August 2009 (CAN/C/238/JSB/2009/mak), please find enclosed the following documents, which are **UNDER EMBARGO** until 2 p.m. Swiss time on 2 September.

2016 Evaluation Commission Report introduction  
2016 Evaluation Commission Report - Chicago  
2016 Evaluation Commission Report - Chicago summary

Best regards,

**Helen STEWART**  
Head City Relations  
Olympic Games Department

INTERNATIONAL OLYMPIC COMMITTEE  
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1007 Lausanne, Switzerland

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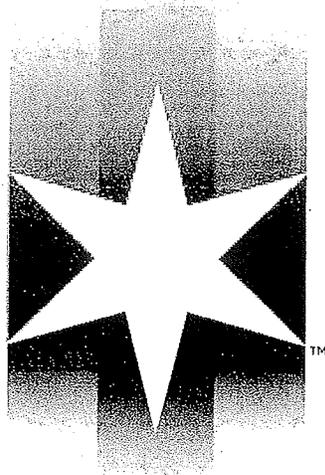
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Keeping the pulse: Virtual Olympic Congress [www.2009congress.olympic.org](http://www.2009congress.olympic.org)



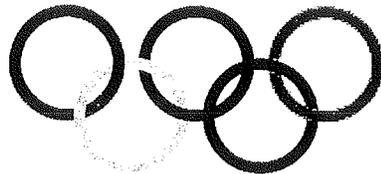
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CHICAGO



CHICAGO 2016

CANDIDATE CITY



# CHICAGO

## VISION, LEGACY, COMMUNICATIONS AND OVERALL CONCEPT OF THE GAMES

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Chicago proposes to hold the 2016 Olympic Games from 22 July to 7 August.

Chicago aspires to bring the world together for a spectacular experience, with athletic competition and cultural celebration woven into the setting of the city's public gardens and parks, centred on the shores of Lake Michigan, leaving a sustainable urban, sport, social and environmental legacy for the community.

Chicago presents a concentrated Games plan with 22 competition venues, the Olympic Village and many hotels inside an 8 km radius of the city centre. Outside the 8 km radius would be: tennis (13 km), modern pentathlon (29 km), shooting (55 km) and equestrian (84 km). In addition, and for IF technical reasons, road cycling and mountain bike events would take place 256 km and 293 km away respectively, in the State of Wisconsin.

Chicago's vision is "Let Friendship Shine" and a "Spectacular Experience in the Heart of the City". This is in line with the city's long-term planning strategy based on the vision of Daniel Burnham, the architect of the 1909 Plan of Chicago and the planner of the World's Columbian Exposition in 1893, a festival organised using temporary venues.

The Games concept would also include other elements such as celebration sites and cultural activities, turning the centre of the city into an Olympic playground. The lakefront setting of venues, live sites, parklands, and cultural institutions and activities should help create a festive atmosphere in a city that has good experience in hosting lakefront festivals.

With this objective, and as the city does not need large new sports venues, Chicago 2016 aspires to conceive and achieve a sustainable venue construction project to meet the city's need for accessible community sports facilities. Therefore, the Games concept is mostly based on using temporary venues in the McCormick Place exhibition centre adjacent to the Olympic Village for 11 sports and the

IBC/MPC and 15 demountable or scaled-down venues such as the Olympic Stadium, main swimming pool, tennis, beach volleyball and shooting.

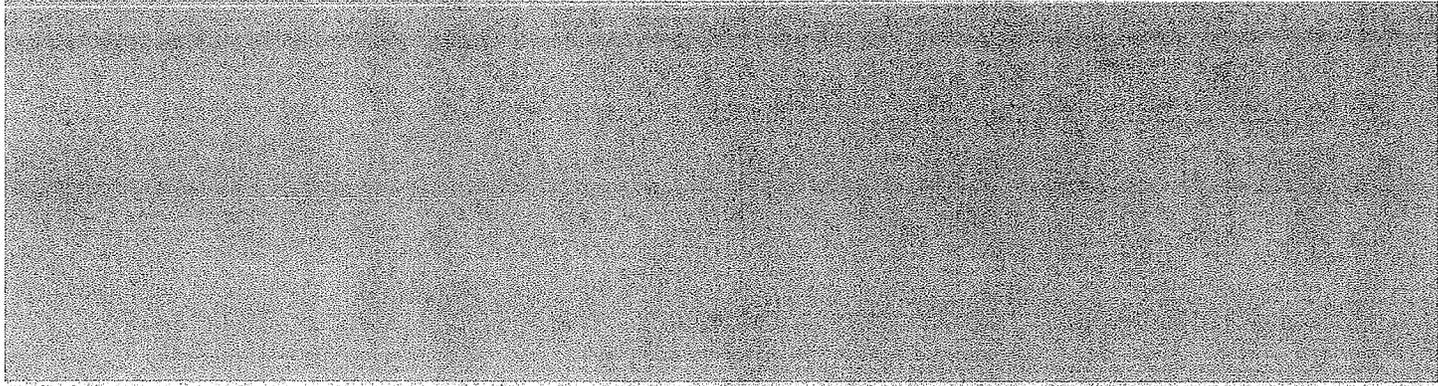
Understanding that venues need to be state-of-the-art during the 60 days of the Games, Chicago 2016 has embarked on a thorough study, including financial implications, to demonstrate that the Games could be sustainable.

This concept is in line with the IOC Games Study Commission recommendation to "build a new venue only if there is a legacy need" and would certainly have a positive impact on legacy but would mean greater financial responsibility for the OCOG which would be required to finance and deliver a significant part of the project.

During the seven years leading up to the Olympic Games, Chicago intends, through this vision, to achieve the following objectives:

- Create a cultural programme based on a festival of sport and humanity, in which the dissemination and promotion of Olympic values and the role and benefits of sport in society would be integrated into Chicago's extensive, existing festivals and special events.
- Advance sport for all by providing opportunities for young people and the urban population to be active in sport, through the continuation of the park district calendar of events and the newly-formed World Sport Chicago, initiated by the bid.
- Preserve and advance the natural environment with a "Blue-Green Games" programme of environmental education and conservation initiatives.

In addition, a USD 10 million fund from seven foundations has been established, to promote economic and community development in Chicago, particularly in neighbourhoods close to proposed venues.



## POLITICAL AND ECONOMIC CLIMATE AND STRUCTURE

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With these programmes Chicago aims to become a model for other cities and for the Olympic Movement. In this respect, Chicago has engaged with Mayors from other US cities and aims to expand this network to cities throughout the world to showcase its urban programme.

The United States Olympic Committee (USOC) has a national schools and communities' education programme to promote the Olympic values which reaches four million children annually. Chicago 2016 would complement this initiative by working with the Olympic taskforce of the US Conference of Mayors to promote Olympic education to young people around the country.

Chicago intends to use the opportunity of the Olympic Games to showcase and implement the programmes described above. However, a clear delineation of roles and responsibilities and good cooperation would be required between all stakeholders in order to ensure that the OCOG would not be over-burdened operationally and financially by these programmes.

A youth camp is proposed for 1,000 people, with approximately 800 coming from abroad.

There has been significant involvement of the USOC and athletes in the planning of the project and its legacy aims.

### Communications programme

Chicago proposes a comprehensive communications plan to run until 2016. During the seven years it would emphasize key thematic elements of the Olympic Movement. It would also tell a story about the benefits the Games bring to a host city.

### Population

The population of the United States of America (USA) is currently 300 million. There are 8 million people in the Chicago Metropolitan Area and 3 million in the City of Chicago.

### Political structure/responsibility

The USA is a Federal Republic with an executive president as the head of government. The President is elected for a four-year term, and can be re-elected only once. The political structure is defined by the United States Constitution.

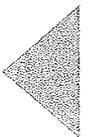
Under the USA Constitution, power is divided between national, state and city levels of government with most decision-making responsibility for services and infrastructure given to the states, in this case the State of Illinois.

The City would be the principal governmental delivery authority, taking primary financial responsibility for the Games, in cooperation with the OCOG.

There is also strong financial and delivery reliance on public/private partnerships which is the model which is commonly used in the USA.

### Economy

The US economy is the largest in the world, with a 2007 GDP of approximately USD 13.8 trillion (source: World Bank). Chicago 2016 states that the 2006 GDP for the Chicago Metropolitan Area was approximately USD 500 billion and that the estimated average annual inflation rate between 2010 and 2016 is 2.5%.



# CHICAGO



## Support

The Chicago bid enjoys the support of major political parties at federal, state and local government level, and of the Chicago business community. The Federal Government, the States of Illinois and Wisconsin (the site for cycling) and the Chicago City Government have provided commitments in support of the bid, as have the co-host cities.

During the Commission's visit, the presence of senior national government officials demonstrated the Federal Government's strong support and cooperation to deliver the Games, including the formation of an "Olympic Office" in the White House.

The union movement in Chicago is supportive of the bid and, with Chicago 2016, has signed a Memorandum of Understanding to facilitate all construction work and other services required to host the Games.

## Opinion poll

The public opinion poll commissioned by the IOC shows the following levels of support for hosting the 2016 Olympic Games: 67% support in Chicago and 61% nationally.

During its visit, the Commission met with a local group, at its request, to hear its concerns regarding holding the 2016 Games in Chicago.

## LEGAL ASPECTS

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### Guarantees

All guarantees required by the IOC were provided, with the exception of a guarantee for the financing of the Olympic Village. In addition, the overall shortfall guarantee contains an upper limit.

Chicago 2016, the City of Chicago and the USOC had made a number of legal submissions to the IOC regarding the application of the Host City Contract which were not accepted by the IOC.

### Legislation

The Games would be supported by existing legislation. The City of Chicago "Olympic Approvals Ordinances 2007 and 2009" provide the city commitments for the Games but limit any guarantee to cover financial loss to USD 500 million.

The State of Illinois "2016 Olympic and Paralympic Games Act" supports the organisation of the Games and provides a further financial guarantee of USD 250 million. It states that the City of Chicago, in cooperation with the OCOG, would have the primary responsibility for the organisation of the Games.

### OCOG structure and transition

The OCOG would be established as an Illinois not-for-profit corporation and would qualify as a charitable organisation. The OCOG Board would be composed of 32 members, including the IOC Members in the United States and members appointed by the key stakeholders: the OCOG, the City of Chicago and the USOC. The proposal involves ten members of the board being nominated by the OCOG Chairman and seven members by the Mayor of Chicago, both of whom would also serve as board members. This representation leaves some doubt as to the ultimate responsibility for delivery of the Games.

Chicago 2016 states that the current Chairman and CEO of the bid would serve as the initial OCOG Chairman and CEO.

## CUSTOMS AND IMMIGRATION FORMALITIES

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### Entry into the country

Entry into the United States of America (USA) would be guaranteed with a valid passport and an Olympic Identity/Accreditation Card, in accordance with IOC requirements. In addition, accredited persons with HIV/AIDS would be issued with a waiver allowing entry to the USA.

The USA authorities and the OCOG are aware that athletes and sports officials may visit the USA for sports competitions and training well before the Games and are also aware of the test event programme. An existing programme, the "Olympic Leader Travel Program", created by USOC in collaboration with the national governmental authorities, would facilitate entry to the USA.

### Work permits

The systems used for visa applications during the 2002 Salt Lake City Olympic Games would be put into place. The Secretary of State would appoint Olympic coordinators in US diplomatic posts around the world to enhance the systems for entry and for granting work permits for Olympic-related personnel.

### Importation of goods

The USA Tariff Suspension and Trade Act 2000 would allow for the import, use and export of goods and consumables for the Games without tax or other duties.

These regulations would apply for test events and any other Games-related early entries into the USA.

## ENVIRONMENT AND METEOROLOGY

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### Plans and actions

Chicago's Olympic-related environmental plans and actions are based and build upon a strong set of existing city policies and programmes, including several emission reduction programmes. City plans have resulted in the significant expansion of green spaces, retrofitting of buildings for energy-efficiency, and green building codes required for any new structures.

Chicago's "Blue-Green Games" vision has objectives with regard to climate, as well as a "low-carbon" Games with all electricity needs coming from renewable sources and offsets for carbon emissions, for example from air travel; resource conservation, including green procurement programmes; and sustainable legacy, together with the creation of environmental education initiatives and a Sports and Environment Institute, for sharing innovations, ideas and plans with other cities and sports organisations.

There are also plans for water conservation and access, including a Global Water Access initiative for developing countries. The Commission noted that the OCOG's proposed involvement and partnerships in regard to this initiative are yet to be arranged and would require close consultation with the IOC and other members of the Olympic movement.

Some existing park areas would be used for permanent venues for passive and active recreation. The building of only six new permanent venues for the Games and the extensive use of temporary facilities would reduce environmental impact.



# CHICAGO

## FINANCE

### OCOG budget

Chicago proposes a balanced OCOG budget, with revenue and expenditure of approximately USD 3.8 billion. This includes capital investments of USD 162.2 million, mainly for competition and training venues.

The IOC contribution and TOP sponsorship income represent 27% of Chicago's total revenue.

The domestic sponsorship programme for the Olympic and Paralympic Games, managed in a joint venture between the OCOG and the NOC, is expected to total USD 1.83 billion in gross revenue, generating USD 1.31 billion in the OCOG budget (35% of revenue).

Ticket sales and licensing revenues total USD 876 million (23% of revenue) while donations amount to USD 246 million or 6% of revenue.

Major expenditure items are venue operations, amounting to USD 1.06 billion (28% of expenditure), Games workforce at USD 509 million (13%), technology at USD 463 million (12%), administration at USD 273 million (7%) and transport at USD 226 million (6%).

The expenditure budget includes a contingency of USD 450 million which represents 12% of expenditure.

### Non-OCOG budget

The non-OCOG capital investment budget amounts to USD 1.03 billion, including USD 977 million for the Olympic Village and USD 54 million for competition venues.

As the bid does not envisage any incremental investment for the Olympic and Paralympic Games, no figures have been provided on the other items that follow a natural cost growth path (airport, roads and railways, accommodation, medical, etc.). The Commission nevertheless points out that significant investment in upgrading transport infra-

Although there is close integration of Games-related environmental plans with long-term city strategies for urban environment and sustainability improvement, the delineation of roles and responsibilities for delivery and monitoring of environment and sustainability measures by the OCOG, government agencies and other proposed entities, would need to be clearly defined.

The USA has not signed the Kyoto Protocol, but Chicago has officially adopted Protocol goals and is committed to cutting carbon emissions by 25% (below 1990 levels) by 2020.

### Air and water quality

Air quality levels meet World Health Organization (WHO) guideline values. Drinking water also meets WHO standards.

### Meteorology

Average meteorological conditions (temperatures, humidity, wind and rain) are satisfactory. While the Commission expressed some concern that the average wind strengths, which increase in the afternoon (e.g. approximately 18 km per hour at 3 p.m. at the "Games Centre" zone), could result in the disruption of several sports or disciplines – archery, rowing/canoe kayak flat water; tennis and open swimming – in particular wind-exposed venues, it should be noted that the respective IFs have approved the venues.

structure and rolling stock would be required for the Games, which has not been identified in the non-OCOG budget.

With the exception of the Environmental Management Systems (USD 6.4 million), the non-OCOG operations budget items have not been indicated but have been committed to by the respective government agencies or institutions.

### Financial guarantees

The City of Chicago, through the 2016 Olympic and Paralympic Games Governmental Cooperation Agreement, and the State of Illinois, through the 2016 Olympic and Paralympic Games Act, have guaranteed to provide all security, medical and other government-related services at no charge to the OCOG.

At national level, the Games would be designated as a National Special Security Event which guarantees that personnel, equipment and resources necessary to ensure the security of the Games would be provided free of charge to the OCOG.

The Chicago Park District has agreed to provide its parks and venues free of charge for the Games.

At the time of the visit, contrary to IOC requirements, Chicago 2016 had not provided a full guarantee covering any potential economic shortfall of the OCOG which includes refunds to the IOC for advances in payment or other contributions made by the IOC to the OCOG which the IOC may have to reimburse to third parties in the event of any contingency such as full or partial cancellation of the Olympic Games.

Instead, the City of Chicago and the State of Illinois have provided up to USD 500 million and USD 250 million shortfall guarantees respectively for the Games.

### Additional comments

A significant OCOG expenditure budget of USD 3.8 billion is proposed due to an extensive construction programme of permanent and temporary venues, which is supported by an ambitious marketing programme. Chicago 2016 is confident that the strength of the local and national business communities would enable it to reach its commercial target.

The budget has been well prepared with a great amount of detail. Assumptions are well supported and documented.

While the structure of responsibilities and the heavy financial reliance on the OCOG to deliver the infrastructure requires it to generate significant revenues and early cash flow, the Commission recognizes the strong revenue generating capability and the commitments shown by the business community.

The budget is ambitious but achievable.



# CHICAGO

## MARKETING

### Joint Marketing Programme Agreement

The City of Chicago and USOC have agreed on a joint marketing programme agreement, the content of which, at the time of the visit, did not fully comply with IOC requirements.

### Billboards and advertising

Guarantees have been secured for 95% of outdoor advertising sites until mid 2015. The formula to calculate rates included in the binding contracts with advertisers is generally based on the average price for the 2010 to 2012 period, plus 7% inflation for each of the years 2013 to 2016, which does not completely follow IOC requirements.

### Rights protection

The United States has extensive existing legislation that protects Olympic intellectual property rights.

The City of Chicago also has existing legislation that would protect against ambush marketing during the Games. The City is committed to forming an Olympic Brand Protection Commission to assist the OCOG. Furthermore, the 2016 Olympic and Paralympic Games Governmental Cooperation Agreement includes a commitment by the City's governmental partners to cooperate to prevent ambush marketing and illegal street vending before and during the period of the Games.

The State of Illinois 2016 Olympic and Paralympic Games Act would also be of assistance in regard to brand protection processes.

### Ticketing

Chicago's ticketing structure, with a total of 8.9 million tickets, would provide 51% of all competition tickets at less than USD 50. The average ticket price, across all competition events, would be USD 71.

Ticketing revenue estimates are USD 705 million for the Olympic Games and USD 30 million for the Paralympic Games, based on a sales rate of 85% for the Olympic Games. Based on past experience, and in comparison with other sports ticket pricing in Chicago and the USA, these revenue targets are considered achievable.

### Local sponsorship and licensing

The domestic sponsorship programme would be managed in a Joint Venture between the OCOG and the NOC.

The bid has set ambitious targets for local sponsorship at USD 1.83 billion in gross revenue, netting USD 1.31 billion after USOC's share, marketing and sales expenses and IOC royalties.

Licensed merchandise revenue is set at USD 152 million. A further USD 17 million is projected from a coin programme.

There is a very strong tradition of sponsorship and licensing in the Chicago and US markets. Given the large ticket market and the major and committed corporate community in Chicago, the marketing plan and revenue targets appear to be ambitious but achievable. Nevertheless, the extensive marketing programme would have to be efficiently implemented to support the OCOG's significant expenditure budget.

## SPORT AND VENUES

### Sports concept

Chicago proposes a compact Olympic Games concept with 20 venues within 10 km of the Olympic Village. Nineteen venues would be within 10 minutes and four venues within 10 – 20 minutes of the Olympic Village. The majority of the proposed 31 venues would be located along the lakefront, close to the city centre.

Travel distances from Olympic Village	N° of competition venues
< 10 km	20
11–20 km	3
21–30 km	1
31–40 km	0
41–50 km	0
51–100 km	2 (equestrian and shooting*)
> 100 km	1 (cycling)
<b>TOTAL</b> (not including 4 preliminary football venues)	<b>27</b>

\* Note: New shooting venue proposed during the Commission's visit, 55 km from the Olympic Village.

The venues are grouped into five zones: Lake Michigan Sports Complex, South Shore Olympic Park, Douglas Park District, Lincoln Park and the Olympic Waterfront.

Furthest from the Olympic Village and outside the Chicago city area would be Tempel Farm (equestrian – 84 km), road cycling (256 km) and mountain bike (293 km), both in Wisconsin. These two cycling events would be located outside the city area due to the IF's technical requirements. During the Commission's visit, a new proposal for the shooting venue was presented, which has been approved by the IF. This venue would be 55 km (45 minutes) from the Olympic Village.

30 training venues are proposed: 17 new and 13 existing, the majority of which are within an 8 km radius of the city centre.

### Venue construction status

Chicago proposes a total of 31 venues: 15 existing with no permanent work required (including 8 venues in the McCormick Place exhibition centre); one to be built irrespective of the Olympic Games; six new additional permanent venues (built only if Chicago is elected and scaled down after the Games); and nine temporary venues.

Venue construction status	N° of competition venues
Existing (no permanent work required)	15
Existing (permanent work required)	0
Planned (irrespective of the Games)	1
Additional permanent (Games dependent) to be scaled down after the Games	6
Additional temporary (Games dependent)	9*
<b>TOTAL</b> (including 4 preliminary football venues)	<b>31</b>

\* Note: The new shooting venue is a temporary venue.

Four new permanent venues would be completed by 2015 and two by April 2016. The majority of temporary venues would be completed no later than 2015 with two in 2016, which could present an increased risk with regard to the organisation of test events.

