

**Samarias, Joseph**

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**From:** Norton, Jeremiah  
**Sent:** Sunday, October 12, 2008 10:10 PM  
**To:** Nason, David  
**Subject:** What else would you add here

**CEO Talking Points**

- [REDACTED] (b) (5)
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

**Samarias, Joseph**

---

**From:** Nason, David  
**Sent:** Sunday, October 12, 2008 10:15 PM  
**To:** Norton, Jeremiah  
**Subject:** Re: What else would you add here

(b)(5)

**From:** Norton, Jeremiah  
**To:** Nason, David  
**Sent:** Sun Oct 12 22:10:09 2008  
**Subject:** What else would you add here

**CEO Talking Points**

- (b)(5)
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

**Samarias, Joseph**

---

**From:** Norton, Jeremiah  
**Sent:** Sunday, October 12, 2008 10:36 PM  
**To:** Nason, David  
**Subject:** RE: What else would you add here (DJ edits)

**CEO Talking Points**

- (b) (5) [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

**From:** Nason, David  
**Sent:** Sunday, October 12, 2008 10:15 PM  
**To:** Norton, Jeremiah  
**Subject:** Re: What else would you add here

(b) (5) [REDACTED]

**From:** Nason, David  
**Sent:** Sunday, October 12, 2008 10:15 PM  
**To:** Norton, Jeremiah  
**Subject:** Re: What else would you add here

(b) (5)

**From:** Norton, Jeremiah  
**To:** Nason, David  
**Sent:** Sun Oct 12 22:10:09 2008  
**Subject:** What else would you add here

### CEO Talking Points

- (b) (5)

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

[REDACTED]

**Samarias, Joseph**

---

**From:** Nason, David  
**Sent:** Sunday, October 12, 2008 10:49 PM  
**To:** Norton, Jeremiah  
**Subject:** Re: What else would you add here (DJ edits)

(b) (5) I am going to get some sleep. I will be in real early tomorrow. Call if u need me

**From:** Norton, Jeremiah  
**To:** Nason, David  
**Sent:** Sun Oct 12 22:36:08 2008  
**Subject:** RE: What else would you add here (DJ edits)

**CEO Talking Points**

- (b) (5)
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

**From:** Nason, David  
**Sent:** Sunday, October 12, 2008 10:15 PM  
**To:** Norton, Jeremiah  
**Subject:** Re: What else would you add here

(b) (5)

**From:** Norton, Jeremiah  
**To:** Nason, David  
**Sent:** Sun Oct 12 22:10:09 2008  
**Subject:** What else would you add here

### CEO Talking Points

- (b) (5)

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(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

**Samarias, Joseph**

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**From:** Norton, Jeremiah  
**Sent:** Sunday, October 12, 2008 11:01 PM  
**To:** Foley, Trip  
**Subject:** FW: What else would you add here (DJ edits)

**From:** Norton, Jeremiah  
**Sent:** Sunday, October 12, 2008 10:36 PM  
**To:** Nason, David  
**Subject:** RE: What else would you add here (DJ edits)

**CEO Talking Points**

- [REDACTED] (b) (5)
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]
- [REDACTED]

**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 12:09 AM  
**To:** Hoyt, RobertDisabled ; Foley, TripDisabled ; Schaffer, Laurie; Albrecht, Stephen; Knepper, JohnDisabled ; Jaconi, Kristen; 'JefferyR@state.gov'; Fromer, KevinDisabled ; Davis, MicheleDisabled ; Ryan, TonyDisabled ; Nason, DavidDisabled ; Stoltzfoos, JeffreyDisabled ; Mueller, KingDisabled ; Zuccarelli, JenniferDisabled ; Via, StaffordDisabled ; Wilson, Ken (Contractor)Disabled  
**Cc:** Valdeon, LindsayDisabled ; Norton, JeremiahDisabled ; Jester, Dan (Contractor)Disabled  
**Subject:** Re: For Review: Program Description and Talking Points for 3pm Meeting

Can someone send the term sheet?

**From:** Hoyt, Robert  
**To:** Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Sent:** Mon Oct 13 00:05:12 2008  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

Trip, nice job and thanks for the fast turnaround.

(b) (5)

A few minor comments in the attached redline.

<<Program Description.doc>>

---

**From:** Foley, Trip  
**Sent:** Sunday, October 12, 2008 11:41 PM  
**To:** Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Hoyt, Robert; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** For Review: Program Description and Talking Points for 3pm Meeting

Attached for your review is (1) the Program Description and (2) Talking Points for the 3pm meeting. Please provide any comments to Lindsay Valdeon by 9.00 am tomorrow (Monday) morning.

Thank you,

Trip

<< File: Program Description.doc >> << File: CEO Talking Points.doc >>



**Samarias, Joseph**

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 1:17 AM  
**To:** Albrecht, Stephen; Hoyt, RobertDisabled ; Wilkinson, JimDisabled ; Schaffer, Laurie; Knepper, JohnDisabled ; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, KevinDisabled ; Davis, MicheleDisabled ; Ryan, TonyDisabled ; Nason, DavidDisabled ; Stoltzfoos, JeffreyDisabled ; Mueller, KingDisabled ; Zuccarelli, JenniferDisabled ; Via, StaffordDisabled ; Wilson, Ken (Contractor)Disabled ; Kashkari, Neel  
**Cc:** Valdeon, LindsayDisabled ; Norton, JeremiahDisabled ; Jester, Dan (Contractor)Disabled  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

(b) (5)

**From:** Albrecht, Stephen  
**Sent:** Monday, October 13, 2008 12:22 AM  
**To:** Hoyt, Robert; Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

A few more minor things

<< File: Program Description (2).doc >>

**From:** Hoyt, Robert  
**Sent:** Monday, October 13, 2008 12:05 AM  
**To:** Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
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(b) (5)

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**From:** Foley, Trip  
**Sent:** Sunday, October 12, 2008 11:41 PM  
**To:** Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Hoyt, Robert; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
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Trip

<< File: Program Description.doc >> << File: CEO Talking Points.doc >>

**Samarias, Joseph**

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 1:23 AM  
**To:** Albrecht, Stephen; Hoyt, RobertDisabled ; Wilkinson, JimDisabled ; Schaffer, Laurie; Knepper, JohnDisabled ; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, KevinDisabled ; Davis, MicheleDisabled ; Ryan, TonyDisabled ; Nason, DavidDisabled ; Stoltzfoos, JeffreyDisabled ; Mueller, KingDisabled ; Zuccarelli, JenniferDisabled ; Via, StaffordDisabled ; Wilson, Ken (Contractor)Disabled ; Kashkari, Neel  
**Cc:** Valdeon, LindsayDisabled ; Norton, JeremiahDisabled ; Jester, Dan (Contractor)Disabled  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

(b) (5)

**From:** Albrecht, Stephen  
**Sent:** Monday, October 13, 2008 12:22 AM  
**To:** Hoyt, Robert; Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

A few more minor things

<< File: Program Description (2).doc >>

**From:** Hoyt, Robert  
**Sent:** Monday, October 13, 2008 12:05 AM  
**To:** Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
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(b) (5)

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**From:** Foley, Trip  
**Sent:** Sunday, October 12, 2008 11:41 PM  
**To:** Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Hoyt, Robert; Wilson, Ken (Contractor)  
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Thank you,

Trip

<< File: Program Description.doc >> << File: CEO Talking Points.doc >>

**Samarias, Joseph**

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**From:** Schaffer, Laurie  
**Sent:** Monday, October 13, 2008 2:28 AM  
**To:** Foley, TripDisabled ; Albrecht, Stephen; Hoyt, RobertDisabled ; Wilkinson, JimDisabled ; Knepper, JohnDisabled ; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, KevinDisabled ; Davis, MicheleDisabled ; Ryan, TonyDisabled ; Nason, DavidDisabled ; Stoltzfoos, JeffreyDisabled ; Mueller, KingDisabled ; Zuccarelli, JenniferDisabled ; Via, StaffordDisabled ; Wilson, Ken (Contractor)Disabled ; Kashkari, Neel  
**Cc:** Valdeon, LindsayDisabled ; Norton, JeremiahDisabled ; Jester, Dan (Contractor)Disabled  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

(b) (5)

*Laurie Schaffer*

---

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 1:17 AM  
**To:** Albrecht, Stephen; Hoyt, Robert; Wilkinson, Jim; Schaffer, Laurie; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor); Kashkari, Neel  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

(b) (5)

---

**From:** Albrecht, Stephen  
**Sent:** Monday, October 13, 2008 12:22 AM  
**To:** Hoyt, Robert; Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

A few more minor things.

<< File: Program Description (2).doc >>

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**Sent:** Monday, October 13, 2008 12:05 AM  
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**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
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(b) (5)

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<< File: Program Description.doc >>

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**From:** Foley, Trip

**Sent:** Sunday, October 12, 2008 11:41 PM

**To:** Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Hoyt, Robert; Wilson, Ken (Contractor)

**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)

**Subject:** For Review: Program Description and Talking Points for 3pm Meeting

Attached for your review is (1) the Program Description and (2) Talking Points for the 3pm meeting. Please provide any comments to Lindsay Valdeon by 9:00 am tomorrow (Monday) morning.

Thank you,

Trip

<< File: Program Description.doc >> << File: CEO Talking Points.doc >>

## **Samarias, Joseph**

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**Subject:** Meeting with CEOs of Financial Institutions  
**Location:** Large Conference Room

**Start:** Mon 10/13/2008 3:00 PM  
**End:** Mon 10/13/2008 4:00 PM  
**Show Time As:** Free

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Required Attendees:** Matera, Cheryl; Taylor, Andrea; Valdeon, Lindsay; Smith, Taiya; Gathers, Shirley; Wilkinson, Jim

Added by CW 10/12/08

**Participants:**  
HMP  
Bernanke  
Bair

Treasury Staff??

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 6:41 AM  
**To:** 'Rita.C.Proctor@frb.gov'; 'Bair, Sheila C.'; Villarreal, Jesse  
**Cc:** West, ChristalDisabled  
**Subject:** Meeting with Meeting of CEOs of Financial Institutions  
  
**Importance:** High

HMP will be hosting a Meeting today, Monday, October 13th with the CEOs of 9 Financial Institutions. Please confirm your attendance.

**Monday, October 13th**  
**3:00 pm - 4:00 pm**  
**Treasury - Large Conference Room**

**Participants:**

HMP  
Bernanke  
Bair

Thank you!  
cw



**Samarias, Joseph**

---

**From:** Kaplan, Joel [Joel\_D.\_Kaplan@who.eop.gov]  
**Sent:** Monday, October 13, 2008 7:03 AM  
**To:** Wilkinson, JimDisabled  
**Subject:** RE:

are all 9 ceo's in for later today?

is it one meeting. or 9 meetings?

**From:** Jim.Wilkinson@do.treas.gov [mailto:Jim.Wilkinson@do.treas.gov]  
**Sent:** Monday, October 13, 2008 6:56 AM  
**To:** Gillespie, Edward W.; Kaplan, Joel; Hennessey, Kelth; Perino, Dana M.; Fratto, Tony  
**Subject:**

Good morning...FYI, Futures up 380.

**James R. Wilkinson**  
**Chief of Staff**  
**Department of the Treasury**  
**(202) 622-1906**  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:14 AM  
**To:** Wilkinson, Jim  
**Subject:** Canu call me

I forgot to ask abt the ceo calls

**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:15 AM  
**To:** Davis, Michele  
**Subject:** RE: Canu call me

Happy to call...but I don't have any details at all...I didn't get a chance to ask Hank how they went...

-----Original Message-----

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:14 AM  
**To:** Wilkinson, Jim  
**Subject:** Canu call me

I forgot to ask abt the ceo calls

**Samarias, Joseph**

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:17 AM  
**To:** Wilkinson, Jim  
**Subject:** RE: Canu call me

I don't even know who the 9 companies are. Do you?

-----Original Message-----

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:15 AM  
**To:** Davis, Michele  
**Subject:** RE: Canu call me

Happy to call...but I don't have any details at all...I didn't get a chance to ask Hank how they went...

-----Original Message-----

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:14 AM  
**To:** Wilkinson, Jim  
**Subject:** Canu call me

I forgot to ask abt the ceo calls

**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:17 AM  
**To:** Davis, Michele  
**Subject:** RE: Canu call me

No clue...let me get a list...

-----Original Message-----

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:17 AM  
**To:** Wilkinson, Jim  
**Subject:** RE: Canu call me

I don't even know who the 9 companies are. Do you?

-----Original Message-----

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:15 AM  
**To:** Davis, Michele  
**Subject:** RE: Canu call me

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-----Original Message-----

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:14 AM  
**To:** Wilkinson, Jim  
**Subject:** Canu call me

I forgot to ask abt the ceo calls

**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:18 AM  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Subject:** Big 9

Can someone tell Michele Davis, Fromer and me who the "Big 9" are? What are the specific companies?

**James R. Wilkinson**  
**Chief of Staff**  
**Department of the Treasury**  
**(202) 622-1906**  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Nason, David  
**Sent:** Monday, October 13, 2008 7:18 AM  
**To:** Wilkinson, Jim  
**Subject:** Re: Big 9

Call my cell (b) (6)

**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Big 9

Can someone tell Michele Davis, Fromer and me who the "Big 9" are? What are the specific companies?

James R. Wilkinson  
Chief of Staff  
Department of the Treasury  
(202) 622-1906  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:28 AM  
**To:** Hoyt, RobertDisabled ; Foley, TripDisabled ; Wilkinson, JimDisabled ; Schaffer, Laurie; Albrecht, Stephen; Knepper, JohnDisabled ; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, KevinDisabled ; Ryan, TonyDisabled ; Nason, DavidDisabled ; Stoltzfoos, JeffreyDisabled ; Mueller, KingDisabled ; Zuccarelli, JenniferDisabled ; Via, StaffordDisabled ; Wilson, Ken (Contractor)Disabled ; McLaughlin, BrooklyDisabled  
**Cc:** Valdeon, LindsayDisabled ; Norton, JeremiahDisabled ; Jester, Dan (Contractor)Disabled  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

We'll use this program description as the basis for our press release – as we edit to add context, etc, we'll circulate today for clearance

---

**From:** Hoyt, Robert  
**Sent:** Monday, October 13, 2008 12:05 AM  
**To:** Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
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**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
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<< File: Program Description.doc >> << File: CEO Talking Points.doc >>



**Samarias, Joseph**

---

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:29 AM  
**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

JPMorgan  
Bank America  
Citi  
Wells Fargo  
Bank of NY  
State Street  
Goldman Sach  
Morgan Stanley  
Merrill Lynch

**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Big 9

Can someone tell Michele Davis, Fromer and me who the "Big 9" are? What are the specific companies?

James R. Wilkinson  
Chief of Staff  
Department of the Treasury  
(202) 622-1906  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

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**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:29 AM  
**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

JPMorgan  
Bank America  
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Bank of NY  
State Street  
Goldman Sach  
Morgan Stanley  
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**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Blg 9

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Chief of Staff  
Department of the Treasury  
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[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** McLaughlin, Brookly  
**Sent:** Monday, October 13, 2008 7:31 AM  
**To:** Davis, Michele  
**Cc:** Zuccarelli, Jennifer  
**Subject:** Re: For Review: Program Description and Talking Points for 3pm Meeting

Want me to start on that? Will be in in about 15 mins.

**From:** Davis, Michele  
**To:** Hoyt, Robert; Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor); McLaughlin, Brookly  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Sent:** Mon Oct 13 07:28:09 2008  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

We'll use this program description as the basis for our press release -- as we edit to add context etc. we'll circulate today for clearance

---

**From:** Hoyt, Robert  
**Sent:** Monday, October 13, 2008 12:05 AM  
**To:** Foley, Trip; Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

Trip, nice job and thanks for the fast turnaround

(b) (5)

A few minor comments in the attached redline

<< File: Program Description.doc >>

---

**From:** Foley, Trip  
**Sent:** Sunday, October 12, 2008 11:41 PM  
**To:** Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Hoyt, Robert; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** For Review: Program Description and Talking Points for 3pm Meeting

Attached for your review is (1) the Program Description and (2) Talking Points for the 3pm meeting. Please provide any comments to Lindsay Valdeon by 9:00 am tomorrow (Monday) morning.

Thank you,

Trip

<< File: Program Description.doc >> << File: CEO Talking Points.doc >>

**Samarias, Joseph**

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:31 AM  
**To:** Norton, Jeremiah  
**Subject:** RE: Big 9

Thanks – who is private?

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:29 AM  
**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

JPMorgan  
Bank America  
Citi  
Wells Fargo  
Bank of NY  
State Street  
Goldman Sach  
Morgan Stanley  
Merrill Lynch

**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Big 9

Can someone tell Michele Davis, Fromer and me who the "Big 9" are? What are the specific companies?

**James R. Wilkinson**  
**Chief of Staff**  
**Department of the Treasury**  
**(202) 622-1906**  
**[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)**

**Samarias, Joseph**

---

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:32 AM  
**To:** Davis, Michele  
**Subject:** Re: Big 9

All 9 are publicly traded

**From:** Davis, Michele  
**To:** Norton, Jeremiah  
**Sent:** Mon Oct 13 07:31:16 2008  
**Subject:** RE: Big 9  
Thanks – who is private?

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:29 AM  
**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

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**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:33 AM  
**To:** Norton, Jeremiah  
**Subject:** RE: Big 9

Thanks so much.

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:29 AM  
**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

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**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
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**Samarias, Joseph**

---

**From:** Davis, Michele  
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Thanks -- I was confused by the "private" term sheet floating around

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**Subject:** Re: Big 9

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[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:34 AM  
**To:** Davis, Michele  
**Subject:** Re: Big 9

In the next wave – all the private banks in the country need to know how they can access program

**From:** Davis, Michele  
**To:** Norton, Jeremiah  
**Sent:** Mon Oct 13 07:32:43 2008  
**Subject:** RE: Big 9  
Thanks – I was confused by the "private" term sheet floating around.

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:32 AM  
**To:** Davis, Michele  
**Subject:** Re: Big 9

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**From:** Davis, Michele  
**To:** Norton, Jeremiah  
**Sent:** Mon Oct 13 07:31:16 2008  
**Subject:** RE: Big 9  
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**From:** Norton, Jeremiah  
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**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

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**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Big 9

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**(202) 622-1906**  
**[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)**

**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:34 AM  
**To:** 'Kaplan, Joel'; 'Hennessey, Keith'; Fratto, Tony; 'Gillespie, Edward W.'; Fratto, Tony; 'Perino, Dana M.'; 'cosjbb'  
**Subject:** Big 9

Not for media use...but last night on the call I referred to the "Big 9" financial firms which are being called in today to meet at Treasury on the equity purchase today at 3 pm...thought you might want to know who those firms are. They are:

JPMorgan  
Bank America  
Citi  
Wells Fargo  
Bank of NY  
State Street  
Goldman Sachs  
Morgan Stanley  
Merrill Lynch

James R. Wilkinson  
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Department of the Treasury  
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[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 7:35 AM  
**To:** Norton, Jeremiah  
**Subject:** RE: Big 9

Of course, I get that -- I just got confused seeing it last night, thinking for some reason we needed that for this afternoon's meeting. Sorry

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:34 AM  
**To:** Davis, Michele  
**Subject:** Re: Big 9

In the next wave -- all the private banks in the country need to know how they can access program

**From:** Davis, Michele  
**To:** Norton, Jeremiah  
**Sent:** Mon Oct 13 07:32:43 2008  
**Subject:** RE: Big 9  
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**Sent:** Monday, October 13, 2008 7:32 AM  
**To:** Davis, Michele  
**Subject:** Re: Big 9

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**To:** Norton, Jeremiah  
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**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:29 AM  
**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

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**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Big 9

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[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:37 AM  
**To:** Nason, David  
**Subject:** RE: Big 9

jeremiah just sent...thx...

**From:** Nason, David  
**Sent:** Monday, October 13, 2008 7:18 AM  
**To:** Wilkinson, Jim  
**Subject:** Re: Big 9

Call my cell. (b) (6)

**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Big 9

Can someone tell Michele Davis, Fromer and me who the "Big 9" are? What are the specific companies?

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**Department of the Treasury**  
**(202) 622-1906**  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 7:38 AM  
**To:** 'Kaplan, Joel'  
**Subject:** RE:

will be a large meeting but also expecting smaller breakout meetings to make the case...you are coming at 10 am right? That's when this is going to be finalized...

**From:** Kaplan, Joel [mailto:Joel\_D.\_Kaplan@who.eop.gov]  
**Sent:** Monday, October 13, 2008 7:03 AM  
**To:** Wilkinson, Jim  
**Subject:** RE:

are all 9 ceo's in for later today?

is it one meeting, or 9 meetings?

**From:** Jim.Wilkinson@do.treas.gov [mailto:Jim.Wilkinson@do.treas.gov]  
**Sent:** Monday, October 13, 2008 6:56 AM  
**To:** Gillespie, Edward W.; Kaplan, Joel; Hennessey, Keith; Perino, Dana M.; Fratto, Tony  
**Subject:**

Good morning...FYI, Futures up 380.

**James R. Wilkinson**  
**Chief of Staff**  
**Department of the Treasury**  
**(202) 622-1906**  
**[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)**



**Samarias, Joseph**

---

**From:** Wingate, Heather [wingateh@citi.com]  
**Sent:** Monday, October 13, 2008 7:53 AM  
**To:** Nason, DavidDisabled ; Stoltzfoos, JeffreyDisabled ; Fromer, KevinDisabled ; Mason, JebDisabled  
**Subject:** Invite to our CEO. Quick question.

Can you all answer this question below re the meeting our CEO was invited to attend this afternoon with Sec Paulson?

If easier to call (b) (6)

Thanks,

HW

-----Original Message-----

**From:** Kaden, Lewis [CCC] <kadenl@citi.com>  
**To:** Calio, Nicholas [CCC-GOVAFF] <calion@citi.com>; Wingate, Heather [CCC-GOVAFF] <wingateh@citi.com>  
**Sent:** Mon Oct 13 07:50:52 2008  
**Subject:**

Can you find out soon as possible what Paulson invite to VP for meeting at Treasury this afternoon is about. If this is a briefing of industry group, I don't think VP can go back to DC. If it is something else we need to know.

Thanks

Lew

**Samarias, Joseph**

---

**From:** Kaplan, Joel [Joel\_D\_Kaplan@who.eop.gov]  
**Sent:** Monday, October 13, 2008 8:00 AM  
**To:** Wilkinson, JimDisabled  
**Subject:** Re:

Yes

----- Original Message -----

**From:** Jim.Wilkinson@do.treas.gov <Jim.Wilkinson@do.treas.gov>  
**To:** Kaplan, Joel  
**Sent:** Mon Oct 13 07:38:03 2008  
**Subject:** RE:

will be a large meeting but also expecting smaller breakout meetings to make the case...you are coming at 10 am right? That's when this is going to be finalized...

---

**From:** Kaplan, Joel [mailto:Joel\_D\_Kaplan@who.eop.gov]  
**Sent:** Monday, October 13, 2008 7:03 AM  
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**Subject:** RE:

are all 9 ceo's in for later today?

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**From:** Jim.Wilkinson@do.treas.gov [mailto:Jim.Wilkinson@do.treas.gov]  
**Sent:** Monday, October 13, 2008 6:56 AM  
**To:** Gillespie, Edward W.; Kaplan, Joel; Hennessey, Keith; Perino, Dana M.; Fratto, Tony  
**Subject:**

Good morning...FYI, Futures up 380.

James R. Wilkinson  
Chief of Staff  
Department of the Treasury  
(202) 622-1906  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Stoltzfoos, Jeffrey  
**Sent:** Monday, October 13, 2008 8:19 AM  
**To:** Nason, David; Fromer, Kevin; Mason, Jeb; Wilkinson, Jim; West, Christal  
**Subject:** RE: Invite to our CEO. Quick question.

Heather just called me on this. Apparently, Vickram is trying to decide whether to come to DC or send someone in his place.

I did not offer any additional information to Heather, but I did let her know that we would call her or someone else within Citi to discuss.

-----Original Message-----

**From:** Wingate, Heather [mailto:wingateh@citi.com]  
**Sent:** Monday, October 13, 2008 7:53 AM  
**To:** Nason, David; Stoltzfoos, Jeffrey; Fromer, Kevin; Mason, Jeb  
**Subject:** Invite to our CEO. Quick question.

Can you all answer this question below re the meeting our CEO was invited to attend this afternoon with Sec Paulson?

If easier to call (b) (6)

Thanks,

HW

-----Original Message-----

**From:** Kaden, Lewis [CCC] <kadenl@citi.com>  
**To:** Calio, Nicholas [CCC-GOVAFF] <calion@citi.com>; Wingate, Heather [CCC-GOVAFF] <wingateh@citi.com>  
**Sent:** Mon Oct 13 07:50:52 2008  
**Subject:**

Can you find out soon as possible what Paulson invite to VP for meeting at Treasury this afternoon is about. If this is a briefing of industry group, I don't think VP can go back to DC. If it is something else we need to know.

Thanks

Lew

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 8:20 AM  
**To:** Stoltzfoos, Jeffrey; Nason, David; Fromer, Kevin; Mason, Jeb; Wilkinson, Jim  
**Subject:** RE: Invite to our CEO. Quick question.

Nick Calio just called me and I told him that what I told Thain's office - that he should come and that no other information would be given out ahead of time...and that everyone had confirmed their attendance with HMP last night.

-----Original Message-----

**From:** Stoltzfoos, Jeffrey  
**Sent:** Monday, October 13, 2008 8:19 AM  
**To:** Nason, David; Fromer, Kevin; Mason, Jeb; Wilkinson, Jim; West, Christal  
**Subject:** RE: Invite to our CEO. Quick question.

Heather just called me on this. Apparently, Vickram is trying to decide whether to come to DC or send someone in his place.

I did not offer any additional information to Heather, but I did let her know that we would call her or someone else within Citi to discuss.

-----Original Message-----

**From:** Wingate, Heather [mailto:wingateh@citi.com]  
**Sent:** Monday, October 13, 2008 7:53 AM  
**To:** Nason, David; Stoltzfoos, Jeffrey; Fromer, Kevin; Mason, Jeb  
**Subject:** Invite to our CEO. Quick question.

Can you all answer this question below re the meeting our CEO was invited to attend this afternoon with Sec Paulson?

If easier to call (b) (6)

Thanks,  
HW

-----Original Message-----

**From:** Kaden, Lewis [CCC] <kadenl@citi.com>  
**To:** Calio, Nicholas [CCC-GOVAFF] <calion@citi.com>; Wingate, Heather [CCC-GOVAFF] <wingateh@citi.com>  
**Sent:** Mon Oct 13 07:50:52 2008  
**Subject:**

Can you find out soon as possible what Paulson invite to VP for meeting at Treasury this afternoon is about. If this is a briefing of industry group, I don't think VP can go back to DC. If it is something else we need to know.

Thanks

Lew

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 8:48 AM  
**To:** Via, Stafford  
**Subject:** RE.

It's in the calendar as well. I've already been talking with all of the offices, so y'all don't need to worry about that.

Citi: Pandit - YES  
JP Morgan: Dimon  
BofA: Lewis  
Wells Fargo: Kovacevich  
Merrill Lynch: Thain  
Morgan Stanley: Mack  
GS: Blankfein  
Bank of NY: Kelly  
State Street Bank: Logue

We do need to figure out logistics. I think we need someone down outside at the gate and just inside the door to direct them up to the 3rd floor. Also, we can use the Small Conference Room and Diplomatic Reception Room for Hold Rooms if needed.

Let me know.  
Thanks  
CW

-----Original Message-----

**From:** Via, Stafford  
**Sent:** Monday, October 13, 2008 8:38 AM  
**To:** West, Christal  
**Subject:**

Hey, can you send me the list of nine?

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 8:51 AM  
**To:** 'Rita.C.Proctor@frb.gov'  
**Subject:** RE: Meeting with Meeting of CEOs of Financial Institutions

Citi: Pandit  
JP Morgan: Dimon  
BofA: Lewis  
Wells Fargo: Kovacevich  
Merrill Lynch: Thain  
Morgan Stanley: Mack  
GS: Blankfein  
Bank of NY: Kelly  
State Street Bank: Logue

-----Original Message-----

**From:** Rita.C.Proctor@frb.gov [mailto:Rita.C.Proctor@frb.gov]  
**Sent:** Monday, October 13, 2008 8:19 AM  
**To:** West, Christal  
**Subject:** Re: Meeting with Meeting of CEOs of Financial Institutions

Chairman Bernanke will attend the CEO meeting.

Do you have the attendance list for the financial institutions.

Rita  
\*\*\*\*\*  
Rita C. Proctor  
Assistant to the Chairman  
The Honorable Ben S. Bernanke  
Federal Reserve Board  
Eccles Board Building  
20th and C Street, N.W.  
Washington, DC 20551  
Phone: 202-452-3201  
Fax: 202-452-6499  
rita.c.proctor@frb.gov

Christal.West@do.  
treas.gov

10/13/2008 06:41  
AM

Rita.C.Proctor@frb.gov,  
SBair@FDIC.gov,  
JVillarreal@FDIC.gov

To

cc

Christal.West@do.treas.gov

Subject

Meeting with Meeting of CEOs of  
Financial Institutions

HMP will be hosting a Meeting today, Monday, October 13th with the CEOs of 9 Financial Institutions. Please confirm your attendance.

Monday, October 13th  
3:00 pm - 4:00 pm  
Treasury - Large Conference Room

Participants:

HMP  
Bernanke  
Bair

Thank you!  
cw

**Samarias, Joseph**

---

**From:** Fromer, Kevin  
**Sent:** Monday, October 13, 2008 9:15 AM  
**To:** 'Wingate, Heather'  
**Subject:** RE: Invite to our CEO. Quick question.

Heather, I believe Nick has just spoken with Secy's office.

-----Original Message-----

**From:** Wingate, Heather [mailto:wingateh@citi.com]  
**Sent:** Monday, October 13, 2008 7:53 AM  
**To:** Nason, David; Stoltzfoos, Jeffrey; Fromer, Kevin; Mason, Jeb  
**Subject:** Invite to our CEO. Quick question.

Can you all answer this question below re the meeting our CEO was invited to attend this afternoon with Sec Paulson?

If easier to call (b) (6)

Thanks,

HW

-----Original Message-----

**From:** Kaden, Lewis [CCC] <kadenl@citi.com>  
**To:** Calio, Nicholas [CCC-GOVAFF] <calion@citi.com>; Wingate, Heather [CCC-GOVAFF] <wingateh@citi.com>  
**Sent:** Mon Oct 13 07:50:52 2008  
**Subject:**

Can you find out soon as possible what Paulson invite to VP for meeting at Treasury this afternoon is about. If this is a briefing of industry group, I don't think VP can go back to DC. If it is something else we need to know.

Thanks

Lew



**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:19 AM  
**To:** 'Brenda Meredith@bankofamerica.com'; 'Kornetz, Julie (Office of Chairman and CEO)'; 'stacie.kruk@morganstanley.com'; 'nancy.falcon@jpmchase.com'; 'klamara@statestreet.com'; 'kathleen.m.myhre@bnymellon.com'; 'Julie Becht (julie.becht@gs.com)'; 'fonsecaj@citi.com'; 'ashtonjm@wellsfargo.com'  
**Cc:** West, ChristalDisabled  
**Subject:** Meeting with Secretary Paulson: TODAY - Monday, October 13th  
**Importance:** High

I have spoken with most of you on the phone, but this is to confirm today's Meeting with Secretary Paulson and Chairman Bernanke.

**Monday, October 13th**  
**3:00 pm - 4:00 pm**  
**Treasury Department - Large Conference Room (Room 3327)**

**Drop-off Location:**  
15th Street and Hamilton Place (it is a light - across the street from Hotel Washington)  
Hamilton Place is NOT a thru street  
They should proceed on foot down Hamilton Place to the Gate for entrance to the building  
They will need to show photo id (drivers license is perfect)

Please let me know if you have any questions/concern. I can be reached at (202) 622-1100.

Thank you very much!  
Christal

Christal West  
Office of Secretary Henry M. Paulson, Jr.  
(202) 622-1100  
[Christal.West@do.treas.gov](mailto:Christal.West@do.treas.gov)

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:20 AM  
**To:** 'nancy.falco@jpmchase.com'  
**Subject:** FW: Meeting with Secretary Paulson: TODAY - Monday, October 13th  
  
**Importance:** High

Sorry Nancy - added an extra letter to your name the first time!

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:19 AM  
**To:** 'Brenda.Meredith@bankofamerica.com'; 'Kornetz, Julie (Office of Chairman and CEO)'; 'stacie.kruk@morganstanley.com'; 'nancy.falco@jpmchase.com'; 'kamara@statestreet.com'; 'kathleen.m.myhre@bny Mellon.com'; 'Julie Becht (julie.becht@gs.com)'; 'fonsecaj@citi.com'; 'ashtonjm@wellsfargo.com'  
**Cc:** West, Christal  
**Subject:** Meeting with Secretary Paulson: TODAY - Monday, October 13th  
**Importance:** High

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They will need to show photo id (drivers license is perfect)

Please let me know if you have any questions/concern. I can be reached at (202) 622-1100.

Thank you very much!  
Christal

Christal West  
Office of Secretary Henry M. Paulson, Jr.  
(202) 622-1100  
[Christal.West@do.treas.gov](mailto:Christal.West@do.treas.gov)

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:34 AM  
**To:** 'Brenda.Meredith@bankofamerica.com'  
**Subject:** FW: Meeting with Secretary Paulson: TODAY - Monday, October 13th  
**Importance:** High

Good Morning Brenda - I have not been able to reach anyone in your office (assuming you're closed for the holiday), but I need to get Mr. Lewis's DOB and SSN for clearance into the building. Please call me as soon as you can.

Thank you!

cw

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:19 AM  
**To:** 'Brenda.Meredith@bankofamerica.com'; 'Kornetz, Julie (Office of Chairman and CEO)'; 'stacie.kruk@morganstanley.com'; 'nancy.falcon@jpmchase.com'; 'klamara@statestreet.com'; 'kathleen.m.myhre@bnymellon.com'; 'Julie Becht (julie.becht@gs.com)'; 'forsecadj@citi.com'; 'ashtonjm@wellsfargo.com'  
**Cc:** West, Christal  
**Subject:** Meeting with Secretary Paulson: TODAY - Monday, October 13th  
**Importance:** High

I have spoken with most of you on the phone, but this is to confirm today's Meeting with Secretary Paulson and Chairman Bernanke.

**Monday, October 13th**

**3:00 pm - 4:00 pm**

**Treasury Department - Large Conference Room (Room 3327)**

**Drop-off Location:**

15th Street and Hamilton Place (it is a light - across the street from Hotel Washington)

Hamilton Place is NOT a thru street

They should proceed on foot down Hamilton Place to the Gate for entrance to the building

They will need to show photo id (drivers license is perfect)

Please let me know if you have any questions/concern. I can be reached at (202) 622-1100.

Thank you very much!

Christal

Christal West

Office of Secretary Henry M. Paulson, Jr.

(202) 622-1100

[Christal.West@do.treas.gov](mailto:Christal.West@do.treas.gov)

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(202) 622-1100  
[Christal.West@do.treas.gov](mailto:Christal.West@do.treas.gov)

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:43 AM  
**To:** 'Brenda.Meredith@bankofamerica.com'  
**Subject:** FW: Meeting with Secretary Paulson: TODAY - Monday, October 13th

**Importance:** High

I just spoke with Mr. Lewis's wife and have his DOB and SSN and am faxing her the information below.

Thank you!

CW

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:34 AM  
**To:** 'Brenda.Meredith@bankofamerica.com'  
**Subject:** FW: Meeting with Secretary Paulson: TODAY - Monday, October 13th  
**Importance:** High

Good Morning Brenda - I have not been able to reach anyone in your office (assuming you're closed for the holiday), but I need to get Mr. Lewis's DOB and SSN for clearance into the building. Please call me as soon as you can.

Thank you!

CW

---

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**Sent:** Monday, October 13, 2008 9:19 AM  
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**Cc:** West, Christal  
**Subject:** Meeting with Secretary Paulson: TODAY - Monday, October 13th  
**Importance:** High

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Please let me know if you have any questions/concern. I can be reached at (202) 622-1100.

Thank you very much!

Christal

Christal West

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:44 AM  
**To:** 'dclewis@carolina.rr.com'  
**Subject:** FW: Meeting with Secretary Paulson: TODAY - Monday, October 13th  
  
**Importance:** High

Thank you for your help. I will fax this to you as well. Please let me know if you need anything else.  
Thanks!  
Christal

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:19 AM  
**To:** 'Brenda.Meredith@bankofamerica.com'; 'Kornetz, Julie (Office of Chairman and CEO)'; 'stacie.kruk@morganstanley.com'; 'nancy.falcon@jpmchase.com'; 'klamara@statestreet.com'; 'kathleen.m.myhre@bnymellon.com'; 'Julie Becht (julie.becht@gs.com)'; 'fonsecaj@citi.com'; 'ashtonjm@wellsfargo.com'  
**Cc:** West, Christal  
**Subject:** Meeting with Secretary Paulson: TODAY - Monday, October 13th  
**Importance:** High

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Christal

Christal West  
Office of Secretary Henry M. Paulson, Jr.  
(202) 622-1100  
[Christal.West@do.treas.gov](mailto:Christal.West@do.treas.gov)

**Samarias, Joseph**

---

**From:** Valdeon, Lindsay  
**Sent:** Monday, October 13, 2008 9:50 AM  
**To:** Foley, Trip  
**Subject:** RE:

Ok - did anyone ever comment on the CEO talking points? Albrecht/Hoyt/Schaffer and Jaconi chimed in on the program description but that's all.

-----Original Message-----

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 9:49 AM  
**To:** Valdeon, Lindsay  
**Subject:**

May have an updated page for 10am

---

Trip Foley  
Department of the Treasury  
202-622-1258  
[trip.foley@do.treas.gov](mailto:trip.foley@do.treas.gov)

**Samarias, Joseph**

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 9:51 AM  
**To:** Foley, TripDisabled ; Wilkinson, JimDisabled ; Schaffer, Laurie; Albrecht, Stephen; Knepper, JohnDisabled ; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, KevinDisabled ; Ryan, TonyDisabled ; Nason, DavidDisabled ; Stoltzfoos, JeffreyDisabled ; Mueller, KingDisabled ; Zuccarelli, JenniferDisabled ; Via, StaffordDisabled ; Hoyt, RobertDisabled ; Wilson, Ken (Contractor)Disabled  
**Cc:** Valdeon, LindsayDisabled ; Norton, JeremiahDisabled ; Jester, Dan (Contractor)Disabled  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

(b) (5)

[REDACTED]

---

**From:** Foley, Trip  
**Sent:** Sunday, October 12, 2008 11:41 PM  
**To:** Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Hoyt, Robert; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** For Review: Program Description and Talking Points for 3pm Meeting

Attached for your review is (1) the Program Description and (2) Talking Points for the 3pm meeting. Please provide any comments to Lindsay Valdeon by 9:00 am tomorrow (Monday) morning.

Thank you,

Trip

<< File: Program Description.doc >> << File: CEO Talking Points.doc >>



**Samarias, Joseph**

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**From:** Albrecht, Stephen  
**Sent:** Monday, October 13, 2008 9:54 AM  
**To:** Foley, Trip  
**Cc:** Valdeon, Lindsay  
**Subject:** RE: For Review: Program Description and Talking Points for 3pm Meeting

(b) (5)

---

**From:** Foley, Trip  
**Sent:** Sunday, October 12, 2008 11:41 PM  
**To:** Wilkinson, Jim; Schaffer, Laurie; Albrecht, Stephen; Knepper, John; Jaconi, Kristen; 'Reuben Jeffery (JefferyR@state.gov)'; Fromer, Kevin; Davis, Michele; Ryan, Tony; Nason, David; Stoltzfoos, Jeffrey; Mueller, King; Zuccarelli, Jennifer; Via, Stafford; Hoyt, Robert; Wilson, Ken (Contractor)  
**Cc:** Valdeon, Lindsay; Norton, Jeremiah; Jester, Dan (Contractor)  
**Subject:** For Review: Program Description and Talking Points for 3pm Meeting

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Thank you,

Trip

<< File: Program Description.doc >> << File: CEO Talking Points.doc >>

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 9:54 AM  
**To:** Villarreal, Jesse  
**Cc:** Via, Stafford  
**Subject:** RE: Meeting with Meeting of CEOs of Financial Institutions

Just have her buzz at the gate - she's been cleared for the day

-----Original Message-----

**From:** Villarreal, Jesse O. [mailto:JVillarreal@FDIC.gov]  
**Sent:** Monday, October 13, 2008 9:51 AM  
**To:** West, Christal  
**Subject:** Re: Meeting with Meeting of CEOs of Financial Institutions

Running late with all the traffic. Will somebody be outside to let her in?  
Y

-----Original Message-----

**From:** Christal.West@do.treas.gov <Christal.West@do.treas.gov>  
**To:** Rita.C.Proctor@frb.gov <Rita.C.Proctor@frb.gov>; Bair, Sheila C.; Villarreal, Jesse O.  
**CC:** Christal.West@do.treas.gov <Christal.West@do.treas.gov>  
**Sent:** Mon Oct 13 06:41:27 2008  
**Subject:** Meeting with Meeting of CEOs of Financial Institutions

HMP will be hosting a Meeting today, Monday, October 13th with the CEOs of 9 Financial Institutions. Please confirm your attendance.

Monday, October 13th  
3:00 pm - 4:00 pm  
Treasury - Large Conference Room

**Participants:**  
HMP  
Bernanke  
Bair

Thank you!  
cw

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 10:21 AM  
**To:** Via, Stafford  
**Subject:** RE:

Yes, Hamilton

-----Original Message-----

**From:** Via, Stafford  
**Sent:** Monday, October 13, 2008 10:21 AM  
**To:** West, Christal  
**Subject:** Re:

Are they coming in the south gate I assume?

----- Original Message -----

**From:** West, Christal  
**To:** Via, Stafford  
**Sent:** Mon Oct 13 08:47:58 2008  
**Subject:** RE:

It's in the calendar as well. I've already been talking with all of the offices, so y'all don't need to worry about that.

Citi: Pandit - YES  
JP Morgan: Dimon  
BoFA: Lewis  
Wells Fargo: Kovacevich  
Merrill Lynch: Thain  
Morgan Stanley: Mack  
GS: Blankfein  
Bank of NY: Kelly  
State Street Bank: Logue

We do need to figure out logistics. I think we need someone down outside at the gate and just inside the door to direct them up to the 3rd floor. Also, we can use the Small Conference Room and Diplomatic Reception Room for Hold Rooms if needed.

Let me know.  
Thanks  
CW

-----Original Message-----

**From:** Via, Stafford  
**Sent:** Monday, October 13, 2008 8:38 AM  
**To:** West, Christal  
**Subject:**

Hey, can you send me the list of nine?

**Samarinas, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 10:55 AM  
**To:** 'Rita.C.Proctor@frb.gov'; 'Bair, Sheila C.'; Villarreal, Jesse; Dugan, John C;  
'Timothy.Geithner@ny.frb.org'; 'Tanshel.Pointer@ny.frb.org'; Taylor, Annie D  
**Cc:** West, ChristalDisabled  
**Subject:** Principals Briefing - Today, Monday, October 13th 2:15 pm  
**Importance:** High

There will be Principals only Meeting today prior to the 3:00 pm Meeting with CEOs. CEO Meeting information below as well.

**Principals Meeting**  
**2:15 pm - 3:00 pm**  
**Hank's Office (Room 3330)**

Please confirm attendance.  
Thank you!  
CW

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 6:41 AM  
**To:** 'Rita.C.Proctor@frb.gov'; Bair, Sheila C.; Villarreal, Jesse  
**Cc:** West, Christal  
**Subject:** Meeting with Meeting of CEOs of Financial Institutions  
**Importance:** High

HMP will be hosting a Meeting today, Monday, October 13th with the CEOs of 9 Financial Institutions. Please confirm your attendance.

**Monday, October 13th**  
**3:00 pm - 4:00 pm**  
**Treasury - Large Conference Room**

## **Samarias, Joseph**

---

**Subject:** Principals Briefing for CEO Meeting  
**Location:** Secretary's Office

**Start:** Mon 10/13/2008 2:15 PM  
**End:** Mon 10/13/2008 3:00 PM  
**Show Time As:** Tentative

**Recurrence:** (none)

**Meeting Status:** Not yet responded

**Required Attendees:** Matera, Cheryl; Taylor, Andrea; Valdeon, Lindsay; Smith, Taiya; Gathers, Shirley; Wilkinson, Jim; Hoyt, Robert; Ryan, Tony; Nason, David; Norton, Jeremiah

Added by CW 10/13/08

### **Participants:**

HMP  
 Bernanke  
 Geithner  
 Bair  
 Dugan

**\*\*Please let me know what Treasury Staff need to be included\*\***

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 10:55 AM  
**To:** 'Rita.C.Proctor@frb.gov'; 'Bair, Sheila C.'; Villarreal, Jesse; Dugan, John C; 'Timothy.Geithner@ny.frb.org'; 'Tanshel.Pointer@ny.frb.org'; Taylor, Annie D  
**Cc:** West, Christal  
**Subject:** Principals Briefing - Today, Monday, October 13th 2:15 pm  
**Importance:** High

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**Hank's Office (Room 3330)**

Please confirm attendance.  
 Thank you!  
 CW

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 6:41 AM  
**To:** 'Rita.C.Proctor@frb.gov'; Bair, Sheila C.; Villarreal, Jesse  
**Cc:** West, Christal  
**Subject:** Meeting with Meeting of CEOs of Financial Institutions  
**Importance:** High

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**Monday, October 13th**  
**3:00 pm - 4:00 pm**  
**Treasury - Large Conference Room**

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 10:59 AM  
**To:** 'Stefanik, Elise M.'; 'Kaplan, Joel'  
**Subject:** FW: Principals Briefing - Today, Monday, October 13th 2:15 pm

**Importance:** High

Joel should attend this Meeting.

Thanks!

cw

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 10:55 AM  
**To:** 'Rita.C.Proctor@frb.gov'; 'Bair, Sheila C.'; Villarreal, Jesse; Dugan, John C; 'Timothy.Gelthner@ny.frb.org'; 'Tanshel.Pointer@ny.frb.org'; Taylor, Annie D  
**Cc:** West, Christal  
**Subject:** Principals Briefing - Today, Monday, October 13th 2:15 pm  
**Importance:** High

There will be Principals only Meeting today prior to the 3:00 pm Meeting with CEOs.

**Principals Meeting**

**2:15 pm - 3:00 pm**

**Hank's Office (Room 3330)**

Please confirm attendance.

Thank you!

cw

**Samarias, Joseph**

---

**From:** Fromer, Kevin  
**Sent:** Monday, October 13, 2008 11:08 AM  
**To:** 'Meyer, Daniel P.'  
**Subject:** FW: Big 9

Kevin I. Fromer  
Assistant Secretary for Legislative Affairs  
U.S. Department of the Treasury  
202.622.1900/202.622.0534 FAX  
[kevin.fromer@do.treas.gov](mailto:kevin.fromer@do.treas.gov)

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:29 AM  
**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

JPMorgan  
Bank America  
Citi  
Wells Fargo  
Bank of NY  
State Street  
Goldman Sach  
Morgan Stanley  
Merrill Lynch

**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah  
**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Big 9

Can someone tell Michele Davis, Fromer and me who the "Big 9" are? What are the specific companies?

**James R. Wilkinson**  
**Chief of Staff**  
**Department of the Treasury**  
**(202) 622-1906**  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)



## Samarias, Joseph

---

**From:** Zuccarelli, Jennifer  
**Sent:** Monday, October 13, 2008 11:11 AM  
**To:** \_DL\_TARP; \_DL\_FYI; Albrecht, Stephen; Broome, MeredithDisabled ; Cvitan, Sandra; Davis, MicheleDisabled ; Foley, TripDisabled ; Forsell, CourtneyDisabled ; Hong, Austin; Jaconi, Kristen; Jester, Dan (Contractor)Disabled ; Kane, LaurenDisabled ; Mason, JebDisabled ; McCormick, DavidDisabled ; McDonnell, TaraDisabled ; McLaughlin, BrooklyDisabled ; Mueller, KingDisabled ; Nason, DavidDisabled ; Norton, JeremiahDisabled ; Pedroni, Michael; Robertson, William; Rutherford, Matthew; Ryan, TonyDisabled ; Schaffer, Laurie; Schultheiss, Heidilynne; Shafran, Steven; Stoltzfoos, JeffreyDisabled ; McDonnell, TaraDisabled ; Ugoletti, Mario; Via, StaffordDisabled ; Wheeler, Seth; Wilson, Ken (Contractor)Disabled  
**Subject:** WSJ.com - Tsy Meeting With Paulson, Top Banking CEOs

WSJ: Paulson Calls 3 PM Meeting Of Top Banking Heads -Sources

Dow Jones International News Service via Dow Jones

By Aaron Lucchetti and Damian Paletta  
OF THE WALL STREET JOURNAL

U.S. Treasury Secretary Henry Paulson has called the heads of the top U.S. banks to a meeting Monday in Washington, people familiar with the matter said.

The 3 p.m. EDT meeting is being called while most of the banking chiefs are in Washington D.C. for meetings of the World Bank and the International Monetary Fund. Banking executives invited to attend include Ken Lewis, CEO of Bank of America (BAC), Jamie Dimon, CEO of J.P. Morgan Chase (JPM), Lloyd Blankfein, CEO of Goldman Sachs Group (GS); John Mack, CEO of Morgan Stanley (MS); and Vikram Pandit, CEO of Citigroup (C).

While details of the meeting are unclear, one person familiar with the matter said Paulson is expected to discuss details of his new plan to take equity stakes in financial firms, among other points. Treasury is working to finalize details of its plans to stabilize the financial markets sector.

(This story and related background material will be available on The Wall Street Journal Web site, WSJ.com.)

-By Aaron Lucchetti and Damian Paletta, The Wall Street Journal;  
[damian.paletta@wsj.com](mailto:damian.paletta@wsj.com)

## Samarias, Joseph

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 11:11 AM  
**To:** 'Kaplan, Joel'; 'Hennessey, Keith'; 'Perino, Dana M.'; Fratto, Tony; 'Gillespie, Edward W.'  
**Subject:** FW: WSJ.com - Tsy Meeting With Paulson, Top Banking CEOs

**From:** Zuccarelli, Jennifer  
**Sent:** Monday, October 13, 2008 11:11 AM  
**To:** \_DL\_TARP; \_DL\_FYI; Albrecht, Stephen; Broome, Meredith; Cvitan, Sandra; Davis, Michele; Foley, Trip; Forsell, Courtney; Hong, Austin; Jaconi, Kristen; Jester, Dan (Contractor); Kane, Lauren; Mason, Jeb; McCormick, David; McDonnell, Tara; McLaughlin, Brookly; Mueller, King; Nason, David; Norton, Jeremiah; Pedroni, Michael; Robertson, William; Rutherford, Matthew; Ryan, Tony; Schaffer, Laurie; Schultheiss, Heidilynne; Shafran, Steven; Stoltzfoos, Jeffrey; McDonnell, Tara; Ugoletti, Mario; Via, Stafford; Wheeler, Seth; Wilson, Ken (Contractor)  
**Subject:** WSJ.com - Tsy Meeting With Paulson, Top Banking CEOs

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-By Aaron Lucchetti and Damian Paletta, The Wall Street Journal,  
[damian.paletta@wsj.com](mailto:damian.paletta@wsj.com)

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 11:21 AM  
**To:** 'ashtonjm@wellsfargo.com'  
**Subject:** RE: Meeting with Secretary Paulson: TODAY - Monday, October 13th

sure thing - thank you!!

**From:** ashtonjm@wellsfargo.com [mailto:ashtonjm@wellsfargo.com]  
**Sent:** Monday, October 13, 2008 11:20 AM  
**To:** West, Christal  
**Subject:** RE: Meeting with Secretary Paulson: TODAY - Monday, October 13th

Thank you for your help this morning, Christal

Regards,

Janée Ashton  
Dick Kovacevich's Office  
(415) 396-7017

This message may contain confidential and/or privileged information. If you are not the addressee or authorized to receive this for the addressee, you must not use, copy, disclose, or take any action based on this message or any information herein. If you have received this message in error, please advise the sender immediately by reply e-mail and delete this message. Thank you for your cooperation.

**From:** Christal.West@do.treas.gov [mailto:Christal.West@do.treas.gov]  
**Sent:** Monday, October 13, 2008 6:19 AM  
**To:** Brenda.Meredith@bankofamerica.com; Julie\_Kornetz@ml.com; stacie.kruk@morganstanley.com; nancy.falcon@jpmchase.com; klamara@statestreet.com; kathleen.m.myhre@bnymellon.com; julie.becht@gs.com; fonsecaj@citi.com; Ashton, Janee M.  
**Cc:** Christal.West@do.treas.gov  
**Subject:** Meeting with Secretary Paulson: TODAY - Monday, October 13th  
**Importance:** High

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Thank you very much!  
Christal

Christal West  
Office of Secretary Henry M. Paulson, Jr.  
(202) 622-1100  
[Christal.West@do.treas.gov](mailto:Christal.West@do.treas.gov)

**Samarias, Joseph**

---

**From:** Cam Fine [Cam.Fine@icba.org]  
**Sent:** Monday, October 13, 2008 11:29 AM  
**To:** Mason, JebDisabled  
**Subject:** FW: WSJ.com story About Tsy Meeting With Paulson, Top Banking CEOs

I guess my invitation got lost in the mail –we do represent 5,000 banks with over one trillion in assets. ☺ A little financial humor Jeb – laugh a little.

**From:** Paletta, Damian [mailto:Damian.Paletta@wsj.com]  
**Sent:** Monday, October 13, 2008 11:10 AM  
**To:** Paletta, Damian  
**Subject:** WSJ.com story About Tsy Meeting With Paulson, Top Banking CEOs

=WSJ: Paulson Calls 3 PM Meeting Of Top Banking Heads -Sources

Dow Jones International News Service via Dow Jones

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-By Aaron Lucchetti and Damian Paletta, The Wall Street Journal;  
[damian.paletta@wsj.com](mailto:damian.paletta@wsj.com)

Damian Paletta  
The Wall Street Journal.  
202-862-9241 (office)  
202-580-5707 (cell)

**Samarias, Joseph**

---

**From:** Davenport, Karin  
**Sent:** Monday, October 13, 2008 11:32 AM  
**To:** \_DL\_FYI  
**Subject:** AP - Treasury, Fed to meet with leading financial firms to finalize rescue plan details.

Treasury, Fed to meet with leading financial firms to finalize rescue plan details.  
By MARTIN CRUTSINGER  
AP Economics Writer  
13 October 2008  
15:24 GMT  
Associated Press Newswires  
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WASHINGTON (AP) - Officials from the Treasury Department and the Federal Reserve are scheduled to meet later Monday with top executives from financial firms to work out details of the \$700 billion plan aimed at thawing frozen bank lending that is stifling the economy.

Treasury Department spokeswoman Brookly McLaughlin said the meeting would take place at the White House. She said the talks were aimed at finalizing details on the financial market stability plan.

The plan could include the government taking partial ownership in banks and purchasing bad debt from financial companies. McLaughlin said leading financial market participants would participate in the discussions with Treasury and Fed officials.

**Samarias, Joseph**

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**From:** West, Christal  
**Sent:** Monday, October 13, 2008 11:33 AM  
**To:** Via, Stafford; Foley, Trip; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines  
**Subject:** 3:00 pm Meeting  
  
**Importance:** High

I have cleared all 9 CEOs into the system (and confirmed with TAC that they received it). I'll also take a list down to the Hamilton Entrance Agent just as back-up.

Parker and Gaines will help escort. One will be posted outside at the gate and the other inside to direct them upstairs.

Let me know where we stand with hold rooms.

Anything else I'm forgetting?

Thanks!  
cw

**Samarias, Joseph**

---

**From:** Davenport, Karin  
**Sent:** Monday, October 13, 2008 12:01 PM  
**To:** \_DL\_FYI  
**Subject:** AP - Administration calls major banks to Washington meeting on implementing \$700B rescue plan

**Administration calls major banks to Washington meeting on implementing \$700B rescue plan**

**By MARTIN CRUTSINGER**

**AP Economics Writer**

**1287 words**

**13 October 2008**

**11:53**

**Associated Press Newswires**

**English**

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WASHINGTON (AP) - The Bush administration summoned executives from leading financial firms to a meeting Monday to work out details of the \$700 billion plan aimed at thawing frozen bank lending that is stifling the economy.

Treasury Department spokeswoman Brookly McLaughlin said officials from the Treasury Department and the Federal Reserve would participate in the meeting at the Treasury Department. The discussions are aimed at finalizing details on a financial market stability plan.

The administration's plan to implement the rescue package Congress passed on Oct. 3 could include the government taking partial ownership in banks and purchasing bad debt from financial companies.

President Bush said the plan will help banks gain access to capital and unfreeze credit markets.

"These are tough times for our economies yet we can be confident that we can work our way through these challenges and America will continue to work closely with the other nations to coordinate our response to this global financial crisis," Bush said following a meeting with Italian Premier Silvio Berlusconi.

The discussions in Washington came as Europe took swift, unified action to thaw frozen lending and get the global economy moving again.

Stock markets around the world rose. The Dow Jones industrials gained more than 500 points in a rebound from days of staggering losses. European markets rallied following Asia's lead in response to the widespread government initiatives.

The administration's interim bailout package chief, Neel Kashkari, said the government is moving quickly to implement the rescue program, including consulting with private law firms on how to buy stakes in banks to boost their cash reserves.

He spoke as The Bank of England, the European Central Bank and the Swiss National Bank jointly announced they would work together to provide unlimited short-term funds to make money available to ease the credit freeze. The Bank of Japan said it was considering a similar move.

To assist the European banks, the Fed said it was taking actions to assure enough U.S. dollar funds were available to meet demand.

"The government cannot just leave people on their own to be buffeted about," said British Prime Minister Gordon Brown.

European governments said they are putting nearly \$2 trillion on the line to protect the continent's banks through guarantees and other emergency measures.

The Bush administration welcomed the moves in Europe, saying what was needed now was a strong effort to demonstrate the resolve of governments to deal with the problems.



"We must all act decisively, individually and collectively, according to our needs, to secure stability and growth for the world economic and financial order," Treasury Secretary Henry Paulson said in statement. His prepared remarks to the closing session of the 185-nation International Monetary Fund and World Bank were read by Assistant Treasury Secretary Clay Lowery. Aides said Paulson was too busy working on the rescue program to attend the closing day of the three-day discussions.

The administration on Monday announced the selection of a team of interim managers, picked an outside firm to help run the program and tapped Federal Reserve Chairman Ben Bernanke to head up the oversight board guarding against conflicts of interest.

Kashkari, the assistant Treasury secretary who is interim head of the program, said officials were developing the guidelines that will govern the purchase of bad assets and had consulted with six specialist law firms on how the government will take partial ownership of banks.

After those consultations, Kashkari said Treasury had chosen Simpson Thatcher & Bartlett LLP to move forward to help the government structure the stock purchase program.

"We are moving quickly -- but methodically -- and I am confident we are building the foundation for a strong, decisive and effective program," Kashkari said in a speech Monday to the Institute of International Bankers.

Kashkari, however, provided few details about how the program will actually buy bad assets and ownership shares in banks. He focused mainly on the nuts and bolts of getting the program running.

He said five veteran government officials had been chosen as interim heads of key components of the program including Tom Bloom, currently the chief financial officer at the Office of the Comptroller of the Currency, to serve as the chief financial officer for the rescue program.

Kashkari said seven policy teams at Treasury had been created to focus on the different aspects of the program including buying bad assets such as mortgage-backed securities.

Kashkari announced that investment consultancy Ennis Knupp & Associates had been chosen as the private firm that will help Treasury review proposals from asset management companies. He said that 70 companies had made bids to become the master custodian firm and that a final selection of the winning firm would be announced by Tuesday.

He said more than 100 companies had submitted bids to become one of the five to 10 firms that will operate the program to buy and manage the bad assets from financial firms.

Kashkari's speech Monday marked his first public appearance since being selected a week ago to run the program.

Paulson said during weekend meetings with global financial powers that his department was working around the clock to carry out the plan. His comments were meant to convince investors that the world's largest economy is moving quickly to get lending restarted and avert what could be a deep and painful global recession.

Those dire concerns sent markets around the world reeling last week, giving the Dow Jones industrial average its worst week on record. Since peaking a year ago, the Dow is now down 40.3 percent. U.S. stocks have lost \$8.4 trillion in value over the past year.

Throughout the weekend, the administration worked to restore confidence, using the annual meetings of the 185-nation International Monetary Fund and World Bank to send a message that global finance officials will do what it takes to resolve the crisis.

The Group of Seven major industrial countries issued a five-point action plan that pledged to do everything from preventing major banks from failing to unfreezing credit markets.

The Bush administration over the past six weeks has taken over the nation's two biggest mortgage finance firms, Fannie Mae and Freddie Mac, rescued American International Group, the world's biggest insurance company, and won congressional approval of a \$700 billion rescue package for the entire financial system.

As the bailout bill rushed through Congress, Paulson stressed that the major aim was to buy bad assets, primarily mortgage-backed securities, from financial institutions. The hope was that taking those bad loans off the books would encourage banks to return to more normal lending operations and unclog credit flows -- the economy's lifeblood.

Paulson said Friday that the government also would use some of the money to buy stakes in banks. The goal is to give banks the resources to resume lending at more normal levels.

That about-face has left the administration trying to decide how much to devote to buying bad assets and how much to use for stock purchases.

Lawmakers who pushed to include the stock purchase program in the rescue bill over initial administration objections say the stock purchases can start much faster than the effort to buy bad assets and help restore market confidence sooner.

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**Samarias, Joseph**

---

**From:** Fromer, Kevin  
**Sent:** Monday, October 13, 2008 12:17 PM  
**To:** 'Meyer, Daniel P.'  
**Subject:** RE: Big 9

I couldn't tell if you were on and just started blabbing.

I just sent the list over with the assignments we discussed.

**From:** Meyer, Daniel P. [mailto:Daniel\_P.\_Meyer@who.eop.gov]  
**Sent:** Monday, October 13, 2008 12:03 PM  
**To:** Fromer, Kevin  
**Subject:** RE: Big 9

I just got on the call. Did you cover leg already?

**From:** Kevin.Fromer@do.treas.gov [mailto:Kevin.Fromer@do.treas.gov]  
**Sent:** Monday, October 13, 2008 11:08 AM  
**To:** Meyer, Daniel P.  
**Subject:** FW: Big 9

Kevin I. Fromer  
Assistant Secretary for Legislative Affairs  
U.S. Department of the Treasury  
202.622.1900/202.622.0534 FAX  
[kevin.fromer@do.treas.gov](mailto:kevin.fromer@do.treas.gov)

**From:** Norton, Jeremiah  
**Sent:** Monday, October 13, 2008 7:29 AM  
**To:** Wilkinson, Jim; Jester, Dan (Contractor); Nason, David  
**Cc:** Fromer, Kevin; Davis, Michele  
**Subject:** Re: Big 9

JPMorgan  
Bank America  
Citi  
Wells Fargo  
Bank of NY  
State Street  
Goldman Sachs  
Morgan Stanley  
Merrill Lynch

**From:** Wilkinson, Jim  
**To:** Jester, Dan (Contractor); Nason, David; Norton, Jeremiah

**Cc:** Fromer, Kevin  
**Sent:** Mon Oct 13 07:17:36 2008  
**Subject:** Big 9

Can someone tell Michele Davis, Fromer and me who the "Big 9" are? What are the specific companies?

**James R. Wilkinson**  
**Chief of Staff**  
**Department of the Treasury**  
**(202) 622-1906**  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Fromer, Kevin  
**Sent:** Monday, October 13, 2008 12:20 PM  
**To:** 'Meyer, Daniel P.'  
**Subject:** RE: Big 9

Cool thanks

Kevin I. Fromer  
Assistant Secretary for Legislative Affairs  
U.S. Department of the Treasury  
202.622.1900/202.622.0534 FAX  
[kevin.fromer@do.treas.gov](mailto:kevin.fromer@do.treas.gov)

**From:** Meyer, Daniel P. [mailto:Daniel\_P.\_Meyer@who.eop.gov]  
**Sent:** Monday, October 13, 2008 12:20 PM  
**To:** Fromer, Kevin  
**Subject:** RE: Big 9

I'm glad you blabbed because I wasn't on. I did get on late (just before you said you were jumping off early) and mentioned the need for Joel and Keith to help with calls. It sounded like you may have already pitched them on it earlier in the call because they immediately responded favorably.

**From:** Kevin.Fromer@do.treas.gov [mailto:Kevin.Fromer@do.treas.gov]  
**Sent:** Monday, October 13, 2008 12:17 PM  
**To:** Meyer, Daniel P.  
**Subject:** RE: Big 9

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Assistant Secretary for Legislative Affairs  
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[kevin.fromer@do.treas.gov](mailto:kevin.fromer@do.treas.gov)

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Bank of NY  
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Morgan Stanley  
Merrill Lynch

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James R. Wilkinson  
Chief of Staff  
Department of the Treasury  
(202) 622-1906  
[jim.wilkinson@do.treas.gov](mailto:jim.wilkinson@do.treas.gov)

**Samarias, Joseph**

---

**From:** Davenport, Karin  
**Sent:** Monday, October 13, 2008 12:26 PM  
**To:** \_DL\_FYI  
**Subject:** NYT - Paulson to Meeting With Top Banking Executives

Paulson to Meeting With Top Banking Executives  
October 13, 2008, 11:58 am

Secretary Henry M. Paulson Jr. and officials of the Federal Reserve plan to meet Monday afternoon with top executives from big financial institutions to discuss the government's plan to try to stabilize the credit markets.

"Treasury and the Fed are meeting today with leading financial market participants to finalize details on a financial market stabilization initiative," a Treasury spokeswoman, Jennifer Zuccarelli, said in a statement.

Although she did not say who would be attending the meeting, The Wall Street Journal reported that it would include Ken Lewis, chief executive of Bank of America, Jamie Dimon, chief executive of J.P. Morgan Chase, Lloyd Blankfein, chief executive of Goldman Sachs Group; John Mack, chief executive of Morgan Stanley; Vikram Pandit, chief executive of Citigroup; and Robert P. Kelly, chief executive of Bank of New York Mellon.

The meeting is expected to start at 3 p.m. Eastern time.

Earlier in the day, Neel T. Kashkari, the interim assistant Treasury secretary overseeing the \$700 billion bailout of the financial system, outlined the steps the government planned to take. He assured bankers that the government would move quickly.

**Samarias, Joseph**

---

**From:** Cam Fine [Cam.Fine@icba.org]  
**Sent:** Monday, October 13, 2008 12:24 PM  
**To:** Mason, JebDisabled  
**Subject:** Meeting at 3pm today

**Importance:** High

Jeb,

Even though it is a holiday, many, many of my member banks are emailing me and wondering why ICBA is not at the table today. Representing over 5,000 banks with over a trillion dollars in combined assets should get us a seat at the table. Many want to be involved in whatever Treasury plans for equity investments, and have a voice about other issues that may be raised like deposit insurance.

For example, Treasury should consider using a portion of its \$700 billion authority to beef up the FDIC reserve fund so that significant insurance premium costs don't batter the bottom lines of thousands of already weakened community banks. Since community banks fund their balance sheets almost entirely from core deposits, insurance premium increases (like those proposed by the FDIC to replenish the fund) hit community bank institutions disproportionately hard. It does no good to stabilize the problems on Wall Street and create a new crisis on Main Street by having literally thousands of banks just stop extending credit because all of their capital resources are being used up to pay FDIC insurance premiums.

I just returned from 4 days of meetings with over 250 community bankers nationwide. In January, when the new proposed FDIC premium payment schedule kicks in, many community banks project that they will struggle to just break even next year. On top of everything else, if those banks receive just one additional shock it could drive them down -- to nobody's benefit.

So, yes, we should have a seat at the table and discuss this. I can guarantee my members are discussing this with hundreds of members of Congress.

Cam

**Camden Fine**

**President & CEO**

*Independent Community Bankers of America*

1615 L Street NW, Suite 900

Washington, DC 20036-5623

P: 202- 659-8111

F: 202-659-9549

cam.fine@icba.org

[www.icba.org](http://www.icba.org)



**Samarias, Joseph**

---

**From:** Smith, Taiya  
**Sent:** Monday, October 13, 2008 1:21 PM  
**To:** Foley, Trip  
**Cc:** Valdeon, Lindsay  
**Subject:** Any update on the CEO Talkers?

We are waiting for Geitner and Michele, right?

Taiya M. Smith  
Deputy Chief of Staff & Executive Secretary  
U.S. Department of the Treasury  
[taiya.smith@do.treas.gov](mailto:taiya.smith@do.treas.gov)  
(202) 622-6096

**Samarias, Joseph**

---

**From:** Abdelrazek, Rawan  
**Sent:** Monday, October 13, 2008 1:22 PM  
**To:** Valdeon, Lindsay

Let me know if you need help getting people into bldg for 3pm. Ie escorting from gate etc.

**Samarias, Joseph**

---

**From:** Valdeon, Lindsay  
**Sent:** Monday, October 13, 2008 1:23 PM  
**To:** Abdelrazek, Rawan  
**Subject:** RE:

Me? Um...I'm not getting anyone into the building...am I supposed to be? I've been clearing documents all day...

-----Original Message-----

**From:** Abdelrazek, Rawan  
**Sent:** Monday, October 13, 2008 1:22 PM  
**To:** Valdeon, Lindsay  
**Subject:**

Let me know if you need help getting people into bldg for 3pm. Ie escorting from gate etc.

**Samarias, Joseph**

---

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 1:23 PM  
**To:** Smith, Taiya; Stoltzfoos, Jeffrey  
**Cc:** Valdeon, Lindsay  
**Subject:** Re: Any update on the CEO Talkers?

Jeff holds the pen. Please remove me on response.

---

Trip Foley  
Department of the Treasury  
202-622-1258  
[trip.foley@do.treas.gov](mailto:trip.foley@do.treas.gov)

**From:** Smith, Taiya  
**To:** Foley, Trip  
**Cc:** Valdeon, Lindsay  
**Sent:** Mon Oct 13 13:20:41 2008  
**Subject:** Any update on the CEO Talkers?

We are waiting for Geitner and Michele, right?

Taiya M. Smith

Deputy Chief of Staff & Executive Secretary

U.S. Department of the Treasury

[taiya.smith@do.treas.gov](mailto:taiya.smith@do.treas.gov)

(202) 622-6096

**Samarias, Joseph**

---

**From:** Valdeon, Lindsay  
**Sent:** Monday, October 13, 2008 1:23 PM  
**To:** Foley, Trip  
**Subject:** RE: Any update on the CEO Talkers?

Duh How many times have you said that?

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 1:23 PM  
**To:** Smith, Taiya; Stoltzfoos, Jeffrey  
**Cc:** Valdeon, Lindsay  
**Subject:** Re: Any update on the CEO Talkers?

Jeff holds the pen Please remove me on response

---

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Department of the Treasury  
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[trip.foley@do.treas.gov](mailto:trip.foley@do.treas.gov)

**From:** Smith, Taiya  
**To:** Foley, Trip  
**Cc:** Valdeon, Lindsay  
**Sent:** Mon Oct 13 13:20:41 2008  
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We are waiting for Geitner and Michele, right?

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U.S. Department of the Treasury

[taiya.smith@do.treas.gov](mailto:taiya.smith@do.treas.gov)

(202) 622-6096

**Samarias, Joseph**

---

**From:** Calvin.Mitchell@ny.frb.org  
**Sent:** Monday, October 13, 2008 1:37 PM  
**To:** Wilkinson, JimDisabled  
**Subject:** 3:00 pm meeting

Jim,  
Do you have the list of market participants attending the 3 pm meeting? Are you guys confirming yet who's invited?  
Calvin

**Samarias, Joseph**

---

**From:** Wilkinson, Jim  
**Sent:** Monday, October 13, 2008 1:35 PM  
**To:** 'Calvin.Mitchell@ny.frb.org'  
**Subject:** RE: 3:00 pm meeting

Here is the list I was given but you'd have to get with Michele D to find out what we are confirming...

JP Morgan  
Bank of America  
Citi  
Wells Fargo  
BONY  
State Street  
Goldman Sachs  
Morgan Stanley  
Merrill Lynch

**From:** Calvin.Mitchell@ny.frb.org [mailto:Calvin.Mitchell@ny.frb.org]  
**Sent:** Monday, October 13, 2008 1:37 PM  
**To:** Wilkinson, Jim  
**Subject:** 3:00 pm meeting

Jim,  
Do you have the list of market participants attending the 3 pm meeting? Are you guys confirming yet who's invited?  
Calvin

**Samarias, Joseph**

---

**From:** Calvin.Mitchell@ny.frb.org  
**Sent:** Monday, October 13, 2008 1:45 PM  
**To:** Davis, MicheleDisabled ; Smith, Michelle A.,  
**Subject:** 3:00 pm meeting

Hi,  
Are you all confirming participants in this meeting yet?

I'm sure it's busy for you; I know you're dealing with alot of stuff. We've been getting calls as well and wanted to know if we should continue to just send the calls to Treasury.

If you need anything, let me know.

Calvin



**Samarias, Joseph**

---

**From:** Via, Stafford  
**Sent:** Monday, October 13, 2008 1:45 PM  
**To:** West, Christal; Foley, Trip; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines; Hoyt, Robert  
**Cc:** Farrell, Stuart  
**Subject:** RE: 3:00 pm Meeting

Looping in Stuart Farrell who will send detailed list of hold rooms listed by name and room number.  
Thanks.

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 11:33 AM  
**To:** Via, Stafford; Foley, Trip; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines  
**Subject:** 3:00 pm Meeting  
**Importance:** High

I have cleared all 9 CEOs into the system (and confirmed with TAC that they received it). I'll also take a list down to the Hamilton Entrance Agent just as back-up.

Parker and Gaines will help escort. One will be posted outside at the gate and the other inside to direct them upstairs.

Let me know where we stand with hold rooms.

Anything else I'm forgetting?

Thanks!  
cw

**Samarias, Joseph**

---

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 1:47 PM  
**To:** Via, Stafford  
**Cc:** Farrell, Stuart  
**Subject:** Re: 3:00 pm Meeting

Please leave me off that email. Thank you.

---

Trip Foley  
Department of the Treasury  
202-622-1258  
[trip.foley@do.treas.gov](mailto:trip.foley@do.treas.gov)

**From:** Via, Stafford  
**To:** West, Christal; Foley, Trip; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines; Hoyt, Robert  
**Cc:** Farrell, Stuart  
**Sent:** Mon Oct 13 13:44:33 2008  
**Subject:** RE: 3:00 pm Meeting

Looping in Stuart Farrell who will send detailed list of hold rooms listed by name and room number.

Thanks.

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 11:33 AM  
**To:** Via, Stafford; Foley, Trip; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines  
**Subject:** 3:00 pm Meeting  
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Anything else I'm forgetting?

Thanks!

cw

**Samarias, Joseph**

---

**From:** Michelle.A.Smith@frb.gov  
**Sent:** Monday, October 13, 2008 1:52 PM  
**To:** Wilkinson, JimDisabled  
**Subject:** Plus one or two at the ceo mtg?

Or principals only?

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 1:55 PM  
**To:** Via, Stafford; Foley, Trip; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines; Hoyt, Robert  
**Cc:** Farrell, Stuart  
**Subject:** RE: 3:00 pm Meeting

Ok, but plan is for them to come directly to the LCR upon arrival, right? Hold rooms are just for afterwards if needed?

---

**From:** Via, Stafford  
**Sent:** Monday, October 13, 2008 1:45 PM  
**To:** West, Christal; Foley, Trip; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines; Hoyt, Robert  
**Cc:** Farrell, Stuart  
**Subject:** RE: 3:00 pm Meeting

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**From:** West, Christal  
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**To:** Via, Stafford; Foley, Trip; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines  
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Anything else I'm forgetting?

Thanks!  
cw

**Samarias, Joseph**

---

**From:** Berry, Steven (Government Relations) [Steven\_Berry@ml.com]  
**Sent:** Monday, October 13, 2008 1:56 PM  
**To:** Wilkinson, JimDisabled ; Wilkinson, JimDisabled  
**Subject:** Quick Question

Any idea what the topics will be for the 3 PM meeting with the CEO's Thain was asking. Also room number ? I will see Thain in about 15 min. thanks Steve

---

This message w/attachments (message) may be privileged, confidential or proprietary, and if you are not an intended recipient, please notify the sender, do not use or share it and delete it. Unless specifically indicated, this message is not an offer to sell or a solicitation of any investment products or other financial product or service, an official confirmation of any transaction, or an official statement of Merrill Lynch. Subject to applicable law, Merrill Lynch may monitor, review and retain e-communications (EC) traveling through its networks/systems. The laws of the country of each sender/recipient may impact the handling of EC, and EC may be archived, supervised and produced in countries other than the country in which you are located. This message cannot be guaranteed to be secure or error-free. This message is subject to terms available at the following link: [http://www.ml.com/e-communications\\_terms/](http://www.ml.com/e-communications_terms/). By messaging with Merrill Lynch you consent to the foregoing.

---

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 1:58 PM  
**To:** Farrell, Stuart; Via, Stafford; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines; Hoyt, Robert; Alix, Cathy; McCarthy, Peter  
**Subject:** RE: 3:00 pm Meeting

Thanks - are the CEOs being given that information?

---

**From:** Farrell, Stuart  
**Sent:** Monday, October 13, 2008 1:57 PM  
**To:** Via, Stafford; West, Christal; Stoltzfoos, Jeffrey; Heath, Michael; Payne, Parker; Johnson, Gaines; Hoyt, Robert; Alix, Cathy; McCarthy, Peter  
**Subject:** RE: 3:00 pm Meeting

<< File: Conference Room Schedule.doc >>

---

**From:** Via, Stafford  
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Anything else I'm forgetting?

Thanks!  
cw

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:11 PM  
**To:** Foley, Trip; McLaughlin, Brookly  
**Cc:** Heath, Michael  
**Subject:** RE: There are cameras at the gate

No - they can't totally close it - they can only be there to help manage. Mike will have folks down there too.

-----Original Message-----

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 2:10 PM  
**To:** West, Christal; McLaughlin, Brookly  
**Subject:** There are cameras at the gate

Did SS agree to close sidewalk?

---

Trip Foley  
Department of the Treasury  
202-622-1258  
[trip.foley@do.treas.gov](mailto:trip.foley@do.treas.gov)

**Samarias, Joseph**

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**From:** Heath, Michael  
**Sent:** Monday, October 13, 2008 2:13 PM  
**To:** West, Christal; Foley, Trip; McLaughlin, Brookly  
**Subject:** RE: There are cameras at the gate

What we can do is work with the cameras to establish a spot, away from the CEOs, on the Park. We can't close Hamilton and we will never be able to move the press off the grounds unless we close it.

Does that work for everyone?

Michael Heath  
Director of Operations  
United States Department of the Treasury  
Office: (202) 622-0069

-----Original Message-----

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:11 PM  
**To:** Foley, Trip; McLaughlin, Brookly  
**Cc:** Heath, Michael  
**Subject:** RE: There are cameras at the gate

No - they can't totally close it - they can only be there to help manage. Mike will have folks down there too.

-----Original Message-----

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 2:10 PM  
**To:** West, Christal; McLaughlin, Brookly  
**Subject:** There are cameras at the gate

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Trip Foley  
Department of the Treasury  
202-622-1258  
[trip.foley@do.treas.gov](mailto:trip.foley@do.treas.gov)



**Samarias, Joseph**

---

**From:** Valdeon, Lindsay  
**Sent:** Monday, October 13, 2008 2:13 PM  
**To:** Albrecht, Stephen  
**Subject:** 3pm meeting

We will have ready the Program Description, the CEO talking points and both term sheets (fingers crossed). Did you want the Executive Comp memo distributed as well in the meeting?

**Lindsay J. Valdeon**  
U.S. Department of the Treasury  
1500 Pennsylvania Avenue NW  
Washington, DC 20220  
202-622-5780  
[Lindsay.Valdeon@do.treas.gov](mailto:Lindsay.Valdeon@do.treas.gov)

**Samarias, Joseph**

---

**From:** Albrecht, Stephen  
**Sent:** Monday, October 13, 2008 2:15 PM  
**To:** Valdeon, Lindsay  
**Subject:** Re: 3pm meeting

Yes - needs to say draft with the watermarks. Coordinate with Karen and Kristen for final version.

**From:** Valdeon, Lindsay  
**To:** Albrecht, Stephen  
**Sent:** Mon Oct 13 14:13:19 2008  
**Subject:** 3pm meeting

We will have ready the Program Description, the CEO talking points and both term sheets (fingers crossed). Did you want the Executive Comp memo distributed as well in the meeting?

**Lindsay J. Valdeon**

U.S. Department of the Treasury

1500 Pennsylvania Avenue NW

Washington, DC 20220

202 622-5780

[Lindsay.Valdeon@do.treas.gov](mailto:Lindsay.Valdeon@do.treas.gov)

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:16 PM  
**To:** Wilkinson, Jim  
**Subject:** 2:15 pm and 3:00 pm Meetings  
**Importance:** High

What Treasury staff are supposed to be in these Meetings??

**Samarias, Joseph**

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**Subject:** Meeting with CEOs of Financial Institutions  
**Location:** Large Conference Room  
  
**Start:** Mon 10/13/2008 3:00 PM  
**End:** Mon 10/13/2008 4:00 PM  
**Show Time As:** Free  
  
**Recurrence:** (none)  
  
**Meeting Status:** Not yet responded  
  
**Required Attendees:** Matera, Cheryl; Taylor, Andrea; Valdeon, Lindsay; Smith, Talya; Gathers, Shirley; Wilkinson, Jim

Added by CW 10/12/08

Participants:  
HMP  
Bernanke  
Bair

Treasury Staff??

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:19 PM  
**To:** Heath, Michael; Foley, Trip; McLaughlin, Brookly  
**Subject:** RE: There are cameras at the gate

I just talked to Mike - folks are going out to the gates now. No one knew Dimon was getting here that early. Stuart got him in.

-----Original Message-----

**From:** Heath, Michael  
**Sent:** Monday, October 13, 2008 2:13 PM  
**To:** West, Christal; Foley, Trip; McLaughlin, Brookly  
**Subject:** RE: There are cameras at the gate

What we can do is work with the cameras to establish a spot, away from the CEOs, on the Park. We can't close Hamilton and we will never be able to move the press off the grounds unless we close it.

Does that work for everyone?

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Director of Operations  
United States Department of the Treasury  
Office: (202) 622-0069

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**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:11 PM  
**To:** Foley, Trip; McLaughlin, Brookly  
**Cc:** Heath, Michael  
**Subject:** RE: There are cameras at the gate

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-----Original Message-----

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 2:10 PM  
**To:** West, Christal; McLaughlin, Brookly  
**Subject:** There are cameras at the gate

Did SS agree to close sidewalk?

---

Trip Foley  
Department of the Treasury  
202-622-1258  
[trip.foley@do.treas.gov](mailto:trip.foley@do.treas.gov)

**Samarias, Joseph**

---

**From:** McLaughlin, Brookly  
**Sent:** Monday, October 13, 2008 2:19 PM  
**To:** Heath, Michael; West, Christal; Foley, Trip  
**Cc:** Davis, Michele; Zuccarelli, Jennifer  
**Subject:** RE: There are cameras at the gate

Can't we just have someone at the gate do CEO's don't have to stop walking? That's all we need I think is for them to be able to keep walking. I'm not staffing a stake out.

-----Original Message-----

**From:** Heath, Michael  
**Sent:** Monday, October 13, 2008 2:13 PM  
**To:** West, Christal; Foley, Trip; McLaughlin, Brookly  
**Subject:** RE: There are cameras at the gate

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Office: (202) 622-0069

-----Original Message-----

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:11 PM  
**To:** Foley, Trip; McLaughlin, Brookly  
**Cc:** Heath, Michael  
**Subject:** RE: There are cameras at the gate

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-----Original Message-----

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 2:10 PM  
**To:** West, Christal; McLaughlin, Brookly  
**Subject:** There are cameras at the gate

Did SS agree to close sidewalk?

---

Trip Foley  
Department of the Treasury  
202-622-1258  
[trip.foley@do.treas.gov](mailto:trip.foley@do.treas.gov)

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:22 PM  
**To:** Smith, Taiya  
**Cc:** Valdeon, Lindsay  
**Subject:** RE: CEO Talking Points (2).doc

Bob hoyt just gave them to him - not sure how he had them

---

**From:** Smith, Taiya  
**Sent:** Monday, October 13, 2008 2:21 PM  
**To:** West, Christal  
**Cc:** Valdeon, Lindsay  
**Subject:** FW: CEO Talking Points (2).doc

Michele might have a copy with her for the pre-meeting prior to the 3pm, but in case not, here is the document. These look like Hank's TPs for the meeting.

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 2:10 PM  
**To:** Smith, Taiya  
**Cc:** McLaughlin, Brookly; Zuccarelli, Jennifer  
**Subject:** CEO Talking Points (2).doc

<< File: CEO Talking Points (2).doc >> one addition

**Samarias, Joseph**

---

**From:** Smith, Taiya  
**Sent:** Monday, October 13, 2008 2:23 PM  
**To:** West, Christal; Davis, Michele  
**Cc:** Valdeon, Lindsay  
**Subject:** RE: CEO Talking Points (2).doc

Just looping Michele in, so she can determine if Bob handed over the final version. MD- these are the CEO talkers.

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:22 PM  
**To:** Smith, Taiya  
**Cc:** Valdeon, Lindsay  
**Subject:** RE: CEO Talking Points (2).doc

Bob hoyt just gave them to him - not sure how he had them

---

**From:** Smith, Taiya  
**Sent:** Monday, October 13, 2008 2:21 PM  
**To:** West, Christal  
**Cc:** Valdeon, Lindsay  
**Subject:** FW: CEO Talking Points (2).doc

Michele might have a copy with her for the pre-meeting prior to the 3pm, but in case not, here is the document. These look like Hank's TP's for the meeting.

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 2:10 PM  
**To:** Smith, Taiya  
**Cc:** McLaughlin, Brookly; Zuccarelli, Jennifer  
**Subject:** CEO Talking Points (2).doc

<< File: CEO Talking Points (2).doc >> one addition



**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:25 PM  
**To:** Heath, Michael; Payne, Parker, Farrell, Stuart; Johnson, Gaines  
**Subject:** CEOs

**Importance:** High

Please keep me updated as to who arrives.

Thanks!

cw

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:28 PM  
**To:** Payne, Parker; Heath, Michael; Farrell, Stuart; Johnson, Gaines  
**Subject:** RE: CEOs

in the LCR or hold room?

---

**From:** Payne, Parker  
**Sent:** Monday, October 13, 2008 2:27 PM  
**To:** West, Christal; Heath, Michael; Farrell, Stuart; Johnson, Gaines  
**Subject:** Re: CEOs

Ron Logue is here

**From:** West, Christal  
**To:** Heath, Michael; Payne, Parker; Farrell, Stuart; Johnson, Gaines  
**Sent:** Mon Oct 13 14:25:14 2008  
**Subject:** CEOs

Please keep me updated as to who arrives.  
Thanks!  
cw

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:31 PM  
**To:** Farrell, Stuart  
**Subject:** RE: CEOs

thanks!

**From:** Farrell, Stuart  
**Sent:** Monday, October 13, 2008 2:30 PM  
**To:** West, Christal  
**Subject:** Re: CEOs

Richard kovacevich is here according to the secret service

**From:** West, Christal  
**To:** Payne, Parker; Heath, Michael; Farrell, Stuart; Johnson, Gaines  
**Sent:** Mon Oct 13 14:28:23 2008  
**Subject:** RE: CEOs  
in the LCR or hold room?

**From:** Payne, Parker  
**Sent:** Monday, October 13, 2008 2:27 PM  
**To:** West, Christal; Heath, Michael; Farrell, Stuart; Johnson, Gaines  
**Subject:** Re: CEOs

Ron Logue is here

**From:** West, Christal  
**To:** Heath, Michael; Payne, Parker; Farrell, Stuart; Johnson, Gaines  
**Sent:** Mon Oct 13 14:25:14 2008  
**Subject:** CEOs

Please keep me updated as to who arrives.  
Thanks!  
cw

**Samarias, Joseph**

---

**From:** West, Christal  
**Sent:** Monday, October 13, 2008 2:33 PM  
**To:** Farrell, Stuart  
**Subject:** RE: CEOs

ok

---

**From:** Farrell, Stuart  
**Sent:** Monday, October 13, 2008 2:30 PM  
**To:** West, Christal  
**Subject:** Re: CEOs

Richard kovacevich is here according to the secret service

**From:** West, Christal  
**To:** Payne, Parker; Heath, Michael; Farrell, Stuart; Johnson, Gaines  
**Sent:** Mon Oct 13 14:28:23 2008  
**Subject:** RE: CEOs  
in the LCR or hold room?

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**Sent:** Monday, October 13, 2008 2:27 PM  
**To:** West, Christal; Heath, Michael; Farrell, Stuart; Johnson, Gaines  
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**Sent:** Mon Oct 13 14:25:14 2008  
**Subject:** CEOs

Please keep me updated as to who arrives.  
Thanks!  
cw

**Samarias, Joseph**

---

From: West, Christal  
Sent: Monday, October 13, 2008 2:37 PM  
To: Via, Stafford  
Subject: RE:

Rob is doing them

-----Original Message-----

From: Via, Stafford  
Sent: Monday, October 13, 2008 2:35 PM  
To: West, Christal  
Subject: Fw:

----- Original Message -----

From: Heath, Michael  
To: Coffman, Robert; Via, Stafford  
Sent: Mon Oct 13 14:34:55 2008  
Subject:

Some of the CEOs are here and in the LCR. Do we have tent cards?

**Samarias, Joseph**

---

**From:** Davis, Michele  
**Sent:** Monday, October 13, 2008 2:41 PM  
**To:** McLaughlin, Brookly; Heath, Michael; West, Christal; Foley, Trip; Wilkinson, Jim  
**Cc:** Zuccarelli, Jennifer  
**Subject:** Re: There are cameras at the gate

Totally agree.  
Jim- how do we make this happen?

----- Original Message -----

**From:** McLaughlin, Brookly  
**To:** Heath, Michael; West, Christal; Foley, Trip  
**Cc:** Davis, Michele; Zuccarelli, Jennifer  
**Sent:** Mon Oct 13 14:19:19 2008  
**Subject:** RE: There are cameras at the gate

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**Cc:** Heath, Michael  
**Subject:** RE: There are cameras at the gate

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-----Original Message-----

**From:** Foley, Trip  
**Sent:** Monday, October 13, 2008 2:10 PM  
**To:** West, Christal; McLaughlin, Brookly  
**Subject:** There are cameras at the gate