United States Department of State

Washington, D.C. 20520

December 21, 2018

Case No. F-2017-15330
Segments: OIG-0001, H-0004, H-0005, L-0001,
L/EUR-0001, S/ES-0006, S/ES-0007, S/ES-0008,
and S/ES-0009

Mr. Sean A. Dunagan
Judicial Watch
1038 Boltz Drive
Fort Collins, CO   80525

Dear Mr. Dunagan:

I refer to our letter dated October 23, 2018, under the Freedom of Information Act (the "FOIA"), 5
U.S.C. § 552. The Department has located an additional 59 documents responsive to your request, of
which we have determined 20 may be released in full, 32 may be released in part, and 7 must be denied
in full pursuant to FOIA Exemption 5, 5 U.S.C. § 552 (b)(5).

In addition, the remaining two documents located by the Office of the Inspector General ("OIG") (OIG
No. 2018-030/IPS F-2018-01741) have completed the submitter notice process. We have determined
that both may be released in part. This completes the processing of the records located by the OIG.

An enclosure explains the FOIA exemptions and other grounds for withholding material. Where we
have made excisions, the applicable FOIA exemptions are marked on each document. All non-exempt
material that is reasonably segregable from the exempt material is released in the enclosed pages.

If you have any questions, you may contact Assistant U.S. Attorney Scott Sroka, at (202) 252-7113 or
scott.sroka@usdoj.gov. Please be sure to refer to the case number, F-2017-15330, and the civil action
number, 17-cv-02489, in all correspondence about this case.

Sincerely,

Susan Weetman
Chief, Programs and Policies Division
Office of Information Programs and Services

Enclosures: As stated.

<u>The Freedom of Information Act (5 USC 552)</u>

FOIA Exemptions

(b)(1) Information specifically authorized by an executive order to be kept secret in the interest of national defense or foreign policy. Executive Order 13526 includes the following classification categories:

  1.4(a) Military plans, systems, or operations
  1.4(b) Foreign government information
  1.4(c) Intelligence activities, sources or methods, or cryptology
  1.4(d) Foreign relations or foreign activities of the US, including confidential sources
  1.4(e) Scientific, technological, or economic matters relating to national security, including defense against transnational terrorism
  1.4(f) U.S. Government programs for safeguarding nuclear materials or facilities
  1.4(g) Vulnerabilities or capabilities of systems, installations, infrastructures, projects, plans, or protection services relating to US national security, including defense against transnational terrorism
  1.4(h) Weapons of mass destruction

(b)(2) Related solely to the internal personnel rules and practices of an agency

(b)(3) Specifically exempted from disclosure by statute (other than 5 USC 552), for example:

  ARMSEXP   Arms Export Control Act, 50a USC 2411(c)
  CIA PERS/ORG   Central Intelligence Agency Act of 1949, 50 USC 403(g)
  EXPORT CONTROL Export Administration Act of 1979, 50 USC App. Sec. 2411(c)
  FS ACT   Foreign Service Act of 1980, 22 USC 4004
  INA   Immigration and Nationality Act, 8 USC 1202(f), Sec. 222(f)
  IRAN   Iran Claims Settlement Act, Public Law 99-99, Sec. 505

(b)(4) Trade secrets and confidential commercial or financial information

(b)(5) Interagency or intra-agency communications forming part of the deliberative process, attorney-client privilege, or attorney work product

(b)(6) Personal privacy information

(b)(7) Law enforcement information whose disclosure would:
  (A) interfere with enforcement proceedings
  (B) deprive a person of a fair trial
  (C) constitute an unwarranted invasion of personal privacy
  (D) disclose confidential sources
  (E) disclose investigation techniques
  (F) endanger life or physical safety of an individual

(b)(8) Prepared by or for a government agency regulating or supervising financial institutions

(b)(9) Geological and geophysical information and data, including maps, concerning wells

Other Grounds for Withholding

NR Material not responsive to a FOIA request excised with the agreement of the requester

From:	Murphy, Philip D
To:	"ALewin⬚"; Winnick, Seth; "podesta⬚"; Tasharski, Dale N (external); Constantine, Henry C; Melville, James D
Cc:	"REdgar⬚"
Subject:	Re: Re:
Date:	Tuesday, July 2, 2013 9:44:58 AM

B6

RELEASE IN PART B6

Many thx. PM

From: Andy Lewin [mailto:⬚]
Sent: Tuesday, July 02, 2013 03:19 PM
To: Winnick, Seth; Tony Podesta < ⬚ >; Murphy, Philip D; Tasharski, Dale N (external); Constantine, Henry C; Melville, James D
Cc: Rebecca Edgar ⬚
Subject: RE: Re:

Seth –

Please find below a few additional points that Puerto Rico has shared and that will hopefully be useful for the ambassador's call tomorrow. Please let us know if you have any follow up questions, happy to answer them.

Andy

1.   Although the U.S. statutory minimum wage of $7.25 applies in Puerto Rico, labor costs in the island are lower than in U.S. mainland.

2.   There has not been a major labor disruption in Puerto Rico since the state telephone company was privatized in the early 1990s.
> a. On March 2013 the current Administration completed a 40-year concession of Puerto Rico's International Airport without any unrest from the unionized employees of the state corporation that owns such airport.

3. Labor strikes in the private sector are extremely rare; however, when they do arise the government of Puerto Rico customarily engages the parties to resolve any disputes.

4. The University of Puerto Rico, Mayaguez Campus – which is very close to the Ramey Airport Site – is one of the largest engineering schools in the U.S. and for years has been the main supplier of engineers to NASA.

5. If Lufthansa desires, Amgen, the world's largest biotech firm and one of the largest employers in the island, is willing to provide details on the quality of Puerto Rico's workforce.
> a.   Amgen has operations across the globe and can provide guidance on Puerto Rico's labor quality v. other jurisdictions.

6. Puerto Rico offers a framework conducive to investment that is not available in the rest of Latin America, for example:

a.   U.S. federal laws and regulations apply, including FAA regulations.

b.   Puerto Rico has a U.S. district court with jurisdiction over federal cases.

c.   Presence of federal law enforcement agencies such as CBP and FBI.

From: Winnick, Seth [mailto:WinnickS@state.gov]
Sent: Monday, July 01, 2013 2:13 AM
To: Tony Podesta; Murphy, Philip D; Tasharski, Dale N (external); Constantine, Henry C; Melville, James D
Cc: Andy Lewin; Rebecca Edgar
Subject: Re:

Tony,
You have likely already heard that Bob Hormats spoke with Franz on Friday. Phil Murphy will follow-up with a call set for Wednesday this week. The key issue in the Hormats call seemed to be wage rates, the main cost factor in Lufthansa Technik's business. They seem to have some concern about getting squeezed on wages after the investment is made. Any information you all could provide on labor stability, reliability and wage trends in PR for the call Weds would be helpful and would reinforce the impression that the USG is solidly behind this deal and well organized Regards, SW

From: Tony Podesta [mailto:]   B6
Sent: Thursday, June 27, 2013 08:51 PM
To: Winnick, Seth; Murphy, Philip D; Tasharski, Dale N (external); Constantine, Henry C; Melville, James D
Cc: Andy Lewin   ; Rebecca Edgar
Subject: RE:

My thanks as well.
Attached is a presentation the Puerto Rico Ports Authority made to JetBlue/Lufthansa.
It gives a good overview of the Ramey Airport and Puerto Rico's proposal to the airlines.
We have been in touch with folks Commerce and U/S Hormats at State who are also engaging with Lufthansa to make the case for Puerto Rico.
We are trying to ascertain Lufthansa's timeline for a decision and will share that as soon as possible.
Please let us know if there is any other information you would find helpful.
Best,
Tony

Tony Podesta
Office:
Cell: B6

1001 G St. NW, Suite 1000 West
Washington, DC 20001

From: John Podesta   B6
Sent: Thursday, June 27, 2013 9:23 AM   RELEASE IN PART B6
To: Winnick, Seth
Cc: Tony Podesta
Subject: Re:

Thanks Seth. The Governor is a friend of mine. My brother Tony represents Puerto Rico and will follow up with details.
John

From: Winnick, Seth   Second half of
                                                                                        C06522161
Sent: Thursday, June 27, 2013 8:11:12 AM
To: John Podesta
Subject: RE:

Dear John,

Washington alerted us to this advocacy issue and we are on it. Phil will try to connect in the next few days and we will follow up. Best Regards, SW

Seth Winnick
Minister-Counselor for Economic Affairs
American Embassy Berlin
030-8305-2254

-----Original Message-----
From: Murphy, Philip D
Sent: Thursday, June 27, 2013 8:46 AM
To: 'jpodesta   B6
Cc: Winnick, Seth; Tasharski, Dale N (external); Melville, James D; Constantine, Henry C
Subject:

John
Great speaking yesterday.
As our time here is running very short I am starting to panic re getting done any unfinished business.
I decided this am to reach out with this email which copies several of my relevant senior colleagues, including Jim, who will be Charge after I leave.
This is the relevant group who would work on the topic you raised. While we would need to be certain there were no restrictions on the role we could play, we are ready to dive in.
For the benefit of my colleagues, John raised the following: Jet Blue and Lufthansa are considering 2 locations for a maintenance center - Puerto Rico or Mexico. The Governor of PR wants this badly. The question is can we get to LH at the right levels and make the case.
Either John or colleague OR John's brother Tony or colleague will get to us with more details.
Hope all this makes sense. Be well all and thank you! PM

This email is UNCLASSIFIED.

From:	Winnick, Seth
To:	"Andy Lewin"; Tony Podesta; Murphy, Philip D; Tasharski, Dale N (external); Constantine, Henry C; Melville, James D
Cc:	Rebecca Edgar
Subject:	RE: Re:
Date:	Tuesday, July 2, 2013 9:24:48 AM

Andy, These are great points. The phone call has been switched from Wednesday to Friday but this is perfect material. Regards, SW

RELEASE IN PART B6

Seth Winnick
Minister-Counselor for Economic Affairs
American Embassy Berlin
030-8305-2254

This email is UNCLASSIFIED.

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Best,
Tony

Tony Podesta
Office: [_____]
Cell: [_____]

[_____]

1001 G St. NW, Suite 1000 West
Washington, DC 20001

B6

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Sent: Thursday, June 27, 2013 9:23 AM
To: Winnick, Seth
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Seth Winnick
Minister-Counselor for Economic Affairs
American Embassy Berlin
030-8305-2254

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I decided this am to reach out with this email which copies several of my relevant senior colleagues, including Jim, who will be Charge after I leave.
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Either John or colleague OR John's brother Tony or colleague will get to us with more details.
Hope all this makes sense. Be well all and thank you! PM

This email is UNCLASSIFIED.

From:	Frifield, Julia E </O=SBUSTATE/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=JUILA E. FRIFIELDB1C>
Sent:	Tuesday, January 19, 2016 6:18 PM
To:	Fleck, Barbara J <FleckBJ@state.gov>; Johnston, Amy L <JohnstonAL@state.gov>; Rodriguez, Laura I <RodriguezLI@state.gov>
Cc:	Lauritsen, William E <LauritsenWE@state.gov>; H_CTO <H_CTO@state.gov>
Subject:	RE: CODEL Royce -- Aircraft Problem

Oh God – not the first time – can't DOD give him a decent plane!

RELEASE IN
PART B6

From: Fleck, Barbara J
Sent: Tuesday, January 19, 2016 5:52 PM
To: Frifield, Julia E; Johnston, Amy L; Rodriguez, Laura I
Cc: Lauritsen, William E; H_CTO
Subject: FW: CODEL Royce -- Aircraft Problem

Julia -- Heads up, CODEL Royce's MILAIR has broken down. CODEL is flying back commercially (tomorrow, I think) from the DRC. Regards, Barbara

This email is UNCLASSIFIED.

From: Marter, Jean [mailto:Jean.Marter@mail.house.gov]
Sent: Tuesday, January 19, 2016 3:26 PM
To: Lauritsen, William E; matthew.b.schardt[   ] Heng, Elizabeth; Gachou, Worku; Fritz, Cory; Porter, Amy   B6
Cc: Murray, E. Strother; Brown, Ian T (Dar es Salaam); Thomas, Hazel B; Fleck, Barbara J; Moody, Kathleen; Coddington, James H; Butler, Erin M; Noor, Mohamud A; Renna, Daniel M; Krafft, Christopher M; Paschall, Richard C
Subject: RE: CODEL Royce -- Aircraft Problem

Codel travelers are in Kinshasa. Plane is in Tanzania. Codel travelers may require additional day's per diem in Kinshasa.

Cabo Verde is dropped from travelers' itinerary. Aircraft is disabled, I do not know when or if it will travel through Cabo Verde, defer to Captain Schardt.

We know that non-Congressional employees must make their own arrangements. The last Codel Royce's plane was also disabled mid-trip.

Please have tickets issued ASAP. Thank you.

From: Lauritsen, William E [http://redirect.state.sbu/?url=mailto:LauritsenWE@state.gov]
Sent: Tuesday, January 19, 2016 3:02 PM
To: matthew.b.schardt[   ]; Heng, Elizabeth; Gachou, Worku   B6
Cc: Murray, E. Strother; Marter, Jean; Brown, Ian T (Dar es Salaam); Thomas, Hazel B; Fleck, Barbara J; Moody,

Kathleen; Coddington, James H; Butler, Erin M; Noor, Mohamud A; Renna, Daniel M; Krafft, Christopher M; Paschall, Richard C
Subject: FW: CODEL Royce -- Aircraft Problem

Can someone explain? Is the CODEL in Kinshasa or Dar es Salaam? What's going to happen to the Cabo Verde stop? Cost of tickets for spouse, dependents and military escorts cannot be charged to the Congressional fund cite.   Only the cost of tickets for members and congressional staff may be charged to that fiscal data.

William E. Lauritsen
Legislative Management Officer
Bureau of Legislative Affairs
Department of State
202-203-7702
202-203-7700 (FAX)
lauritsenwe@state.gov

SBU
This email is UNCLASSIFIED.

From: Moody, Kathleen
Sent: Tuesday, January 19, 2016 2:24 PM
To: Lauritsen, William E; Lewis, Kevin D; Fleck, Barbara J
Subject: FW: CODEL Royce -- Aircraft Problem

FYI

This email is UNCLASSIFIED.

From: Swan, James C
Sent: Tuesday, January 19, 2016 2:16 PM
To: Renna, Daniel M; Krafft, Christopher M; Paschall, Richard C; Moody, Kathleen
Subject: Fw: CODEL Royce -- Aircraft Problem

See below FYI. Major logistical problem. MilAir has a flat tire (in Tanzania) that can't immediately be fixed. Our team is scrambling to re-book delegation back to US via commercial air tomorrow. Will keep you updated. No action for DC but wanted you to be aware...

Sent from my BlackBerry 10 smartphone.

From: Barry, William 'Bill' <BarryWD@state.gov>
Sent: Tuesday, January 19, 2016 8:04 PM
To: Swan, James C
Subject: Fw: CODEL Royce -- crisis mgmt edition

CODEL is all in control room now, with military guys, planning travel options. Stro is here as are many embassy staff. Stro or I will update after

Sent from my BlackBerry 10 smartphone.

From: Murray, E. Strother <MurrayES@state.gov>
Sent: Tuesday, January 19, 2016 19:12
To: Barry, William 'Bill'; McKean, Brian C; Masi, Ellen B (Bienstock); Philadelphia, Carlton A; Chesbro, Jessica K; Muiruri, Perlita W; Antonyan, Karen A; McGuire, Kevin M; Tilley, Buck R; Wabalenda, Peter M; CLO, Kinshasa; Rouzes, Bernard; English, Dianna H; Kretz, Lauren A; Kelley, John C; Woll, James M; Pepper, Allen J; Crews, Steffan M; Brown, David E (Kinshasa)
Cc: Herrera, Diane C; Ogle, Dolores D
Subject: Re: CODEL Royce -- crisis mgmt edition

The military aircraft has a flat tire. In Tanzania. We're looking at commercial air options to get the CODEL home by Jan 21.

We will regroup at hotel at 8pm or so after this reception.

Thanks in advance for your help, patience, understandiing.

From: Murray, E. Strother
Sent: Tuesday, January 19, 2016 17:45
To: Barry, William 'Bill'; McKean, Brian C; Masi, Ellen B (Bienstock); Philadelphia, Carlton A; Chesbro, Jessica K; Muiruri, Perlita W; Antonyan, Karen A; McGuire, Kevin M; Tilley, Buck R; Wabalenda, Peter M; CLO, Kinshasa; Rouzes, Bernard; English, Dianna H; Kretz, Lauren A; Kelley, John C; Woll, James M
Cc: Herrera, Diane C; Ogle, Dolores D
Subject: Re: CODEL Royce -- updates

Delegation (almost all) reunited at CMR now and speaking to families.

Media posture: OFF

Interpreter, police - released for tonight

Still waiting for word of mtg with President Kabila.

Delegation will be on their own for dinner at the hotel tonight after reception.

I imagine control room and/or meeting room will get some traffic this evening due to changes in plan, so please check with me before signing out for the night. Thanks!

From: Murray, E. Strother
Sent: Tuesday, January 19, 2016 13:18
To: Barry, William 'Bill'; McKean, Brian C; Masi, Ellen B (Bienstock); Philadelphia, Carlton A; Chesbro, Jessica K; Muiruri, Perlita W; Antonyan, Karen A; McGuire, Kevin M; Tilley, Buck R; Wabalenda, Peter M; CLO, Kinshasa; Rouzes, Bernard; Stein, Timothy (KINSHASA/PROGRAM); English, Dianna H; Kretz, Lauren A; Kelley, John C; Kimball, Richard E. (KINSHASA/DG); Luyoyo, Alpha (KINSHASA/DG); Margaret LaFontaine
Cc: Herrera, Diane C; Ogle, Dolores D; Kinshasa, Political
Subject: Re: CODEL Royce -- updates

All arrived! Thank you! Ert Minaku meeting now with main delegation and staff. Please contact me for questions abt bilateral schedule.

Diane and her crew are at Fleuve Hotel for any questions there.

Perlita stayed behind with Lesley Warner as well.

Spouses leaving separately for CALI.

Dinner at Cercle Gourmand canceled per staff request. They will eat at the hotel.

From: Murray, E. Strother
Sent: Monday, January 18, 2016 22:54
To: Barry, William 'Bill'; McKean, Brian C; Masi, Ellen B (Bienstock); Philadelphia, Carlton A; Chesbro, Jessica K; Muiruri, Perlita W; Butler, Erin M; Antonyan, Karen A; McGuire, Kevin M; Tilley, Buck R; Wabalenda, Peter M; Mukuna, Zhoe; Kamanga, Jean-Claude N; CLO, Kinshasa; Rouzes, Bernard; Stein, Timothy (KINSHASA/PROGRAM); English, Dianna H; Kretz, Lauren A; Kelley, John C; Pepper, Allen J; Tocco, Christophe (KINSHASA/DIR); Putman, Diana (KINSHASA/DIR); Kimball, Richard E. (KINSHASA/DG); Luyoyo, Alpha (KINSHASA/DG); Schubert, Paul F; Margaret LaFontaine
Cc: Herrera, Diane C; Ogle, Dolores D; Kinshasa, Political
Subject: CODEL Royce -- final schedule (January 18) and other docs

Colleagues,

With just 12 hours to go, here's our streamlined semi-final schedule for CODEL Royce. We're looking primarily at two bilats Tuesday + a pending audience with President Kabila as well as interactions with adoptive families. We should have enough space at the National Assembly and Primature for all Members and interested staff. The motorcade will leave from JAO at 0830 for the airport, and move directly to the hotel after the delegation's arrival.

Thank you to all of you and the additional volunteers who are tracking various moving parts of the overall trip. A group this size requires intense inter-agency coordination on the ground, and I am grateful!

The Control Room is called Berlin (on the 3rd floor). We also have meeting room Accra on the same level. The entire third floor is dedicated to the CODEL and its sidebar meetings. Wednesday morning handicraft "booths"

and logo goods for sale will be displayed also in the corridors of that 3rd floor area.

Revised schedule highlights:

Tuesday, 1300 - Delegation (Members x7, Staff, Amb, DAS Christensen) meets NA President Minaku
Site officer: Jean-Claude Kamanga
Interpreter: Daniel Nzau (will meet us on-site w equipment)
Notetaker: Brian McKean (will arrive with DAS Christensen)

{1400 at hotel - Staffdel Warner civil society meeting}
Site officers: Richard, Alpha, Lauren, Sean

Tuesday, 1500 - Delegation (Members x7, Staff, Amb, DAS Christensen) meet at Primature with PM Matata, FM Tshibanda, VPM Boshab, Justice Minister Thambwe, DGM, ANR, and Diplomatic Advisor Kikaya bin-Karubi
Site officer: John Kelley
Notetaker: Perlita Muiruri
Interpreter will accompany and be available for press after

Tuesday, 1700 - Spouses meet up with Members, Staff at CMR for family briefing
Site officer: Bill Barry

Tuesday, 1800 - All stay for reception

{1900/1930 at hotel - Rep. Meeks, Ms. Warner meet with Rendeavor group including Preston Mendenhall, Frank Mosier, Stephen Jennings, and Steve Rademaker (Podesta Group)}
Site officer: John Kelley

Tuesday, 2000 - No-host dinner at Cercle Gourmand
Site Officer: Meg LaFontaine

Onward! Thank you!
Stro

SBU
This email is UNCLASSIFIED.

....

From: Murray, E. Strother
Sent: Friday, January 15, 2016 5:20 PM
To: Barry, William 'Bill'; McKean, Brian C; Masi, Ellen B (Bienstock); Philadelphia, Carlton A; Chesbro, Jessica K; Muiruri, Perlita W; Butler, Erin M; Antonyan, Karen A; McGuire, Kevin M; Tilley, Buck R (TilleyR@state.gov); Wabalenda, Peter M; Mukuna, Zhoe; Kamanga, Jean-Claude N (KamangaJN@state.gov); CLO, Kinshasa; Rouzes, Bernard; Stein, Timothy (KINSHASA/PROGRAM); English, Dianna H; Kretz, Lauren A; Kelley, John C; Pepper, Allen J
Cc: Herrera, Diane C; Ogle, Dolores D; Kinshasa, Political
Subject: CODEL Royce -- latest version of schedule (January 15) and other docs

Kinshasa Team –

Thank you for all your hard work so far to prepare for and welcome this important delegation!

Updates
- All our cost estimates have been approved! Please continue to keep track of all extra hours worked in connection with CODEL Royce.
- The new, approved control room space will be on the 3rd floor of the Fleuve – Berlin (larger, multi-purpose room where computers will go) and Accra (meeting room on other side of elevator lobby). We will have this entire wing of the 3rd floor. Set up to be complete by Monday evening.

Airport: Motorcade will depart from JAO at 0830 Tuesday, January 19. Embassy staff in convoy: AMB, RSO, Stro.
- *Embassy staff at airport:* Karén, Peter + 1. Anyone else?
- *GDRC reps:* AMB Balumuene; National Assembly President Aubin Minaku will send two people (Rapporteur Nono Berocan and President of the Foreign Affairs Committee Emile Etumangele) to airport to greet the delegation on arrival.

Hotel: Probable arrival at hotel is 1130, and we will have very limited time to prepare the delegation for their first meeting. *Embassy staff expected at hotel for arrival:* John Kilima (lobby), CLO, Diane and control room team, Maryoth and Pierrot (with per diem envelopes), Carlton (to meet with Cory Fritz), Bill and Brian (with DAS Christensen). Anyone else?

Meetings:
Meeting with President Kabila not yet confirmed, but looking good. Could take place Tuesday evening or Wednesday morning, and we will flex!
Amb. Balumuene is still working on getting PM Matata to host one large meeting Tuesday afternoon with all the other ministers. In the meantime, Zhoe has confirmed a marathon schedule on bilateral meetings that day:
1. Minister Tshibanda is scheduled on Jan 19 at 12:15 p.m.
2. Minister Thambwe is scheduled on Jan 19 at 1:15 p.m.
3. VPM Boshab is scheduled on Jan 19 at 2:00 p.m.
4. President of the National Assembly on Jan 19 at 3:00 p.m.

I am attaching the latest schedule, subject to change and updates, as well as related documents that I have shared with CODEL planners about other aspects of the program.

Please let me know if you have any questions, and share as appropriate with your staff.

Thanks,
Stro

(Ms.) E. Strother Murray
Deputy Political Counselor
U.S. Embassy Kinshasa
Tel. +243 081-556-0151 (ext. 2620)
Cell:
Blackberry:
murrayes@state.gov
Kinshasa is currently EST +6 hours.

B6

SBU

This email is UNCLASSIFIED.

From:	Meehan, Bernadette <	B6
Sent:	Tuesday, May 20, 2014 1:35 PM	
To:	Harf, Marie E <HarfME@state.gov>; Rhodes, Benjamin J.	

To: Harf, Marie E <HarfME@state.gov>; Rhodes, Benjamin J.
_____; Sullivan, Jacob   B6
_____; Psaki, Jennifer R <PsakiJR@state.gov>;
Lundeberg, Greta <_____ Frifield, Julia E
<FrifieldJ@state.gov>; Kreikemeier, Chad <KreikemeierCR@state.gov>;
Sullivan, Thomas D <SullivanTD@state.gov>; Tiantawach, Y Dew
<TiantawachYD@state.gov>; Chadda, Nitin <_____
Korman, Samuel I. (Shai) <kormansi2@state.gov>; Irwin, Paul
<_____; Nephew, Richard M <NephewRM@state.gov>;   B6
_____ Cooper, Kurtis A <CooperKA@state.gov>;
Backemeyer, Christopher <_____;
Nosanchuk, Matt <_____; Arguelles, Adam
<_____ Finer,   B6
Jonathan J <FinerJJ@state.gov>; Rhee, Jane <_____ Eyre,
Alan E <EyreAE@state.gov>; Hedger, Stephen
_____>; Marcus, Robert
_____; Camacho, Cara

Subject:	RE: Draft strategic plan for outreach, media, and leg re: comprehensive talks
Attach:	Comprehensive Talks Outreach Media and Leg Strategy.docx; Goals for Our Comprehensive Negotiations Press Strategy.docx

---

+ Hedger and Marcus for WH/OLA and Camacho for NSC/Leg

RELEASE IN PART B5,B6

....

From: Harf, Marie E [mailto:HarfME@state.gov]
Sent: Tuesday, May 20, 2014 1:32 PM
To: Rhodes, Benjamin J.; Sullivan, Jacob; Psaki, Jennifer R; Lundeberg, Greta; Frifield, Julia E; Kreikemeier, Chad; Sullivan, Thomas D; Tiantawach, Y Dew; Chadda, Nitin; Korman, Samuel I. (Shai); Irwin, Paul; Nephew, Richard M;_____ Cooper, Kurtis A; Backemeyer, Christopher; Nosanchuk, Matt;   B6
Arguelles, Adam;_____ Finer, Jonathan J; Rhee, Jane; Eyre, Alan E
Cc: Meehan, Bernadette
Subject: Draft strategic plan for outreach, media, and leg re: comprehensive talks

All,
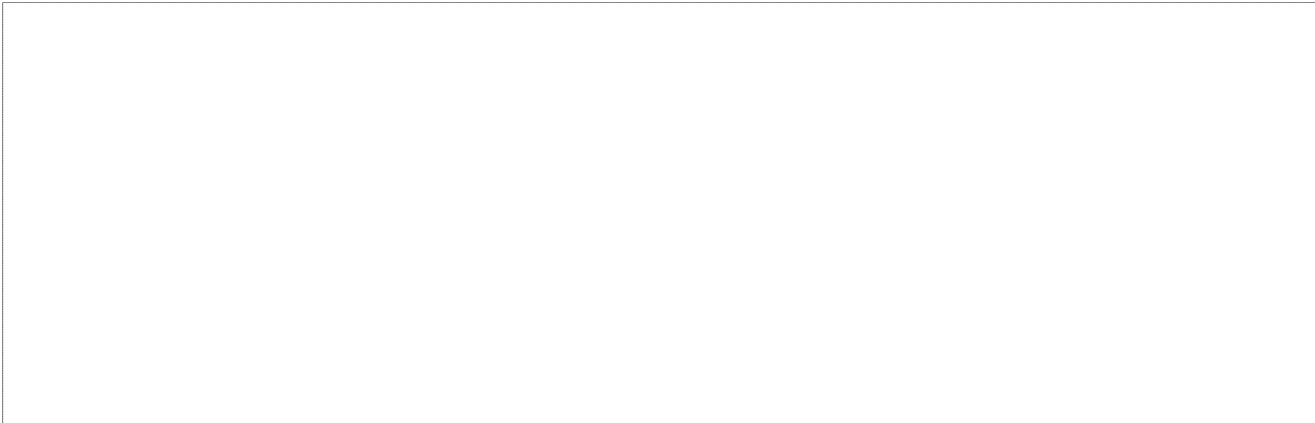
B5

B5

Thanks!
Marie

Marie E. Harf |Deputy Spokesperson
Bureau of Public Affairs |U.S. Department of State
(direct) 202-647-8406 |(cell) |HarfME@State.gov   B6

This email is UNCLASSIFIED.

From:	Frifield, Julia E </O=SBUSTATE/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=JUILA E. FRIFIELDB1C>
Sent:	Wednesday, May 21, 2014 5:31 PM
To:	Marchant, Christian M <MarchantCM@state.gov>; DeJuana, Carlos A <DeJuanaCA@state.gov>; Lakhdhir, Kamala S <LakhdhirKS@state.gov>
Subject:	FW: Iran Talks - Outreach, Press, and Leg Plan (DRAFT)
Attach:	Comprehensive Talks Outreach Media and Leg Strategy.docx; Pan-Arab Engagement on Iran Talks.docx

B5

From: Meehan, Bernadette [mailto⎯⎯⎯⎯⎯⎯⎯⎯⎯⎯⎯⎯   B6
Sent: Wednesday, May 21, 2014 4:58 PM
To: Harf, Marie E; Rhodes, Benjamin J.; Sullivan, Jacob; Psaki, Jennifer R; Lundeberg, Greta; Frifield, Julia E; Kreikemeier, Chad; Sullivan, Thomas D; Tiantawach, Y Dew; Chadda, Nitin; Korman, Samuel I. (Shai); Irwin, Paul; Nephew, Richard M;⎯⎯⎯⎯⎯⎯⎯⎯⎯⎯Cooper, Kurtis A; Backemeyer, Christopher; Nosanchuk,   B6
Matt; Arguelles, Adam;⎯⎯⎯⎯⎯⎯⎯⎯⎯⎯; Finer, Jonathan J; Rhee, Jane; Eyre, Alan E; Hedger,   B6
Stephen; Marcus, Robert; Camacho, Cara
Subject: Iran Talks - Outreach, Press, and Leg Plan (DRAFT)

All,

B5

Thank you,
Bernadette

RELEASE IN PART B5,B6

From:	Frifield, Julia E </O=SBUSTATE/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=JUILA E. FRIFIELDB1C>
Sent:	Tuesday, June 3, 2014 7:06 AM
To:	Fallon, Robert M <FallonRM@state.gov>
Subject:	FW _____ (Agenda Enclosed)
Attach:	Comprehensive Talks Outreach Media and Leg Strategy May 28.docx

B5

B5

From: Meehan, Bernadette [mailto_____   B6
Sent: Wednesday, May 28, 2014 4:22 PM
To: Psaki, Jennifer R; Harf, Marie E; Sullivan, Jacob; Lundeberg, Greta; Rhee, Jane; Backemeyer, Christopher; Quillian, Natalie; Schulman, Loren; Rosenberger, Laura; _____ ; DeJuana, Carlos A;   B6
Chadda, Nitin; Irwin, Paul; Popal, Mustafa M; Frifield, Julia E; Turley, Melissa K; Hayden, Caitlin; Asen, Jonathan; Beirne Fallon, Katie; Earnest, Joshua R.; Sullivan, Thomas D; Kreikemeier, Chad; _____
Tiantawach, Y Dew; _____ ; Palmieri, Jennifer; Pfeiffer, Dan; Finer, Jonathan J; Arguelles, Adam; Korman, Samuel I. (Shai); Cooper, Kurtis A; Smith, Brenda B; Camacho, Cara; Hedger, Stephen; Holuba, Fran; Nosanchuk, Matt; Marcus, Robert; Wozniak, Natalie S.; Johnston, Amy L; Jones, Ryan L
Cc: Rhodes, Benjamin J.; #WHSR-COMMS
Subject: _____ (Agenda Enclosed)   **RELEASE IN PART B5,B6**   B5

Hi all,

We'll convene _____ The agenda is below. An updated draft outreach plan is   B5
attached (thanks to all for the inputs).

B5

Thanks,
Bernadette

From: Meehan, Bernadette   B6

Sent: Tuesday, June 10, 2014 8:38 AM

To: Psaki, Jennifer R <PsakiJR@state.gov>; Harf, Marie E <HarfME@state.gov>; Sullivan, Jacob <Jacob_J_Sullivan@ovp.eop.gov>; Lundeberg, Greta; Rhee, Jane <   >; Backemeyer, Christopher <   >; Quillian, Natalie <   >; Schulman, Loren <   >; Rosenberger, Laura <   > DeJuana, Carlos A <DeJuanaCA@state.gov>; Chadda, Nitin <   >; Irwin, Paul <   >; Popal, Mustafa M <PopalMM@state.gov>; Frifield, Julia E <FrifieldJ@state.gov>; Turley, Melissa K <TurleyMK@state.gov>; Hayden, Caitlin <   >; Asen, Jonathan <   >; Beirne Fallon, Katie <   >; Earnest, Joshua R. <   >; Sullivan, Thomas D <SullivanTD@state.gov>; Kreikemeier, Chad <KreikemeierCR@state.gov>; <   > Tiantawach, Y Dew <TiantawachYD@state.gov>; <   > Palmieri, Jennifer <   >; Pfeiffer, Dan <   >; Finer, Jonathan J <FinerJJ@state.gov>; Arguelles, Adam <   >; Korman, Samuel I. (Shai) <kormansi2@state.gov>; Cooper, Kurtis A <CooperKA@state.gov>; Smith, Brenda B <SmithBB3@state.gov>; Camacho, Cara <   > Hedger, Stephen <   >; Holuba, Fran <   >; Nosanchuk, Matt <   >; Marcus, Robert <   > Wozniak, Natalie S. <   >; Johnston, Amy L <JohnstonAL@state.gov>; Jones, Ryan L <JonesRL3@state.gov>

Cc: Rhodes, Benjamin J. <   >

Subject: <   > Outreach Plan   B5

Attach: Comprehensive Talks Outreach Media and Leg Strategy June 9.docx

B6 (right margin, upper)
B6 (right margin)
B6 (right margin)
RELEASE IN PART B5,B6

Hi all,

Attached please find the most recent version of the draft outreach plan, <   >   B5
<   >   B5

Thanks,
Bernadette

From: Meehan, Bernadette
Sent: Monday, June 09, 2014 3:34 PM
To: 'PsakiJR@state.gov'; 'HarfME@state.gov'; Sullivan, Jacob; Lundeberg, Greta; Rhee, Jane; Backemeyer, Christopher; Quillian, Natalie; Schulman, Loren; Rosenberger, Laura; <   >   B6

'DeJuanaCA@state.gov'; Chadda, Nitin; Irwin, Paul; 'PopalMM@state.gov'; 'FrifieldJ@state.gov';
'TurleyMK@state.gov'; Hayden, Caitlin; Asen, Jonathan; Beirne Fallon, Katie; Earnest, Joshua R.;
'SullivanTD@state.gov'; 'KreikemeierCR@state.gov'; '   '; 'Tiantawach, Y Dew   B6
(TiantawachYD@state.gov)';   ; Palmieri, Jennifer; Pfeiffer, Dan; 'Finer, Jonathan J   B6
(FinerJJ@state.gov)'; Arguelles, Adam; 'Korman, Samuel I. (Shai) (kormansi2@state.gov)'; 'cooperka@state.gov';
''Smith, Brenda B' (SmithBB3@state.gov)'; Camacho, Cara; Hedger, Stephen; Holuba, Fran; Nosanchuk, Matt;
Marcus, Robert; Wozniak, Natalie S.; 'Johnston, Amy L'; 'Jones, Ryan L'
Cc: Rhodes, Benjamin J.; #WHSR-COMMS
Subject: (Agenda Enclosed)   B5

Hi all,

We'll convene   . The agenda is below.   B5

                                                                                                                 B5
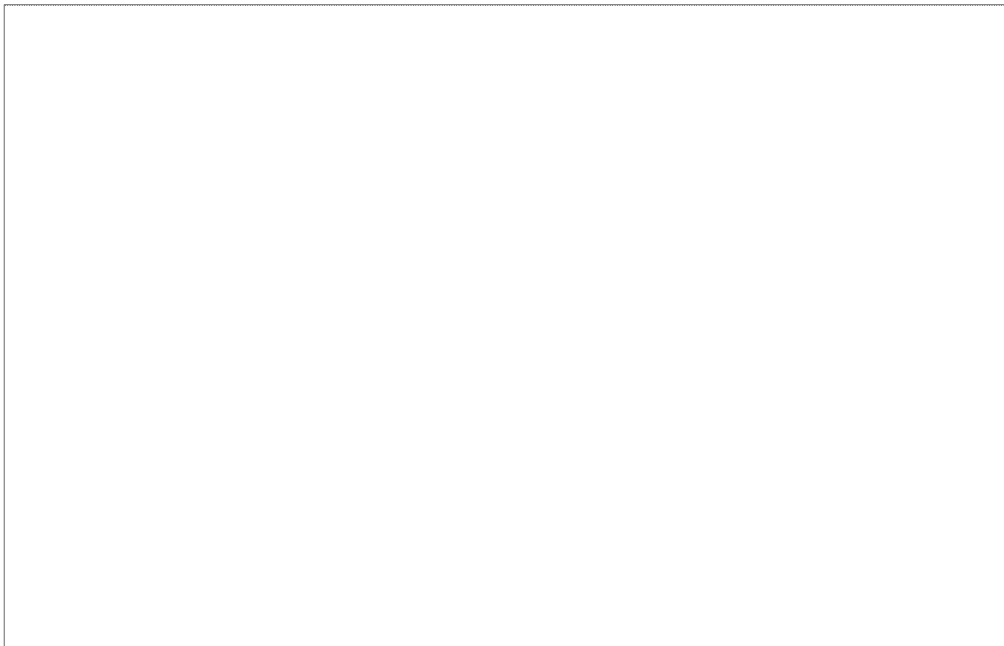
Thanks,
Bernadette

From:	Meehan, Bernadette	B6
Sent:	Wednesday, June 11, 2014 8:58 PM	
To:	Psaki, Jennifer R <PsakiJR@state.gov>; Harf, Marie E <HarfME@state.gov>; Sullivan, Jacob ; Lundeberg, Greta ; Rhee, Jane <Jane_Rhee@nsc.eop.gov>; Backemeyer, Christopher Quillian, Natalie >; Schulman, Loren Rosenberger, Laura DeJuana, Carlos A <DeJuanaCA@state.gov>; Chadda, Nitin ; Irwin, Paul Popal, Mustafa M <PopalMM@state.gov>; Frifield, Julia E <FrifieldJ@state.gov>; Turley, Melissa K <TurleyMK@state.gov>; Hayden, Caitlin >; Asen, Jonathan ; Beirne Fallon, Katie ; Earnest, Joshua R. Sullivan, Thomas D <SullivanTD@state.gov>; Kreikemeier, Chad <KreikemeierCR@state.gov>; ; Tiantawach, Y Dew <TiantawachYD@state.gov>; Palmieri, Jennifer ; Pfeiffer, Dan ; Finer, Jonathan J <FinerJJ@state.gov>; Arguelles, Adam ; Korman, Samuel I. (Shai) <kormansi2@state.gov>; Cooper, Kurtis A <CooperKA@state.gov>; Smith, Brenda B <SmithBB3@state.gov>; Camacho, Cara Hedger, Stephen >; Holuba, Fran ; Nosanchuk, Matt >; Marcus, Robert Wozniak, Natalie S. ; Johnston, Amy L <JohnstonAL@state.gov>; Jones, Ryan L <JonesRL3@state.gov>	B6 B6
Cc:	Rhodes, Benjamin J.	B6
Subject:	(Agenda Enclosed)	B5
Attach:	Comprehensive Talks Outreach Media and Leg Strategy June 11.docx	

**RELEASE IN PART
B5,B6**

Hi all,

We'll convene   The agenda is below. The most recent version of the outreach plan is attached.   B5

   B5

B5
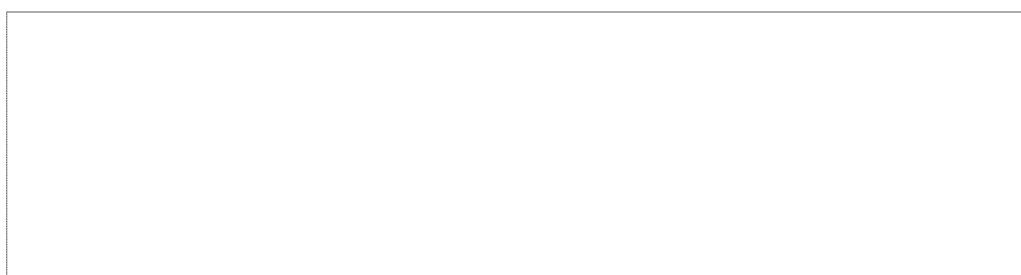
Thanks,
Bernadette

From:	Meehan, Bernadette <	B6
Sent:	Monday, November 3, 2014 8:12 AM	
To:	Psaki, Jennifer R <PsakiJR@state.gov>; Harf, Marie E <HarfME@state.gov>;	
	Backemeyer, Christopher <	
	Chadda, Nitin <	B5
	Irwin, Paul < ; Frifield, Julia E	
	<FrifieldJ@state.gov>; Sullivan, Thomas D <SullivanTD@state.gov>;	
	Kreikemeier, Chad <KreikemeierCR@state.gov>;	B5
	Camacho, Cara	
	< Hedger, Stephen	
	>; Marcus, Robert	
	; Tess, Caroline	
	Nosanchuk, Matt	
	Nowrouzzadeh, Sahar	
	<	
Cc:	Rhodes, Benjamin J. <	
Subject:	Iran Outreach Document for Discussion	
Attach:	Iran - November 24 - Rollout Plan (B and M).docx	

RELEASE IN PART B6

Hi all,

Please see a document for discussion. Please note that I am limiting the distro for the document for now. Please do not share beyond this group.

Thanks,

Bernadette

From:	Yee, Hoyt B	RELEASE IN PART B5
Sent:	Wednesday, May 25, 2016 12:19 PM	
To:	Rubin, Joshua A	
Cc:	Yazdgerdi, Thomas K; Visek, Richard C; Heffern, John A; Nuland, Victoria J	
Subject:	FW: Documents for meeting with Jon Finer	
Attachments:	Delta Background to Miskovic Case undated.docx; Key Facts About the Miskovic Case 5-20-16.docx	

Josh, hope this reaches you in time. Below pls find update and suggested talking points as of today based on input from Embassy Belgrade:

The Podesta Group is paid lobbyist for Delta Holdings and Miskevic. AMB Scott met with Tony Podesta earlier this week, but he tread softly on the Miskevic case. The latest development is that the son was convicted of tax evasion a little while back, and Dad's case is expected to come to a conclusion soon in the courts. Although Miskevic's folks have pressed the issue of his need to possibly travel abroad for medical treatment in the past, Podesta didn't raise this issue in our meeting.

Suggested points:

B5

Hoyt

RELEASE IN PART B5

This email is UNCLASSIFIED.

From: Heffern, John A
Sent: Wednesday, May 25, 2016 3:49 AM
To: Yee, Hoyt B; Yazdgerdi, Thomas K
Subject: FW: Documents for meeting with Jon Finer

This email is UNCLASSIFIED.

From: Rubin, Joshua A
Sent: Tuesday, May 24, 2016 8:50 PM
To: Visek, Richard C;- Heffern, John A
Subject: FW: Documents for meeting with Jon Finer

Rich, John:

Vin Roberti and Tony Podesta have asked to meet with Jon Finer tomorrow about the attached case. Is there anything you or your teams know of that Jon needs to know before the meeting? I've pasted the "key facts" document below to give you a sense.

Thanks very much,

KEY FACTS ABOUT THE MISKOVIC CASE

- Serbia's prosecution of one of the country's most successful businessmen—Miroslav Miskovic, President of Delta Holding—has all the characteristics of President Putin's prosecution of Mikhail Khodorkovsky.

- The 2014 State Department human rights report on Serbia identified a number of irregularities in the case, including intimidation of the presiding judge and unlawful detention of Mr. Miskovic.

- The 2015 State Department human rights report on Serbia cited the subsequent demotion and removal of the presiding judge in the Miskovic case as evidence that Serbia's "courts remained susceptible to corruption and political influence."

- Mr. Miskovic, who was held in prison for seven months before being charged with any crime, was eventually indicted for two alleged criminal offenses: "abuse of office", and "assisting tax evasion".

- The first of these (arising under Article 234 of the Serbian Criminal Code) is a communist-era crime that makes no sense in a free market society—so much so that the European Union has demanded that it be expunged from Serbian law as a precondition to Serbia's admission to the EU.

- The 2015 State Department human rights report on Serbia also criticizes Article 234, citing "overuse of the vague 'abuse of office' charge for alleged private sector corruption schemes" as an example of "corruption and lack of transparency in government."

- The second charge involves an allegation that Mr. Miskovic's son Marko failed to pay capital gains tax on a stock transaction, and Mr. Miskovic "assisted" this tax evasion due to his strong influence over his son.

- On March 25, Marko was convicted of tax evasion, despite the fact that he had been advised that the transaction in question was not taxable. This advice was provided in writing at the time of the transaction not only by KPMG and other reputable accounting firms, but also by officials of the Serbian Ministry of Finance.

- Marko was, however, acquitted of the "abuse of office" charge. The proceedings related to Mr. Miskovic were postponed due to Mr. Miskovic's critical health situation, which required treatment and hospitalization.

- To convict Mr. Miskovic's son, the judge in the case resorted to the unprecedented procedure of formally requesting the advice of the Serbian parliament on whether in their opinion the transaction was taxable at the time it was made.

- The Serbian parliament (controlled by the government) responded by drafting and then formally voting to approve an "authentic interpretation" affirming that the transaction was, in their opinion, taxable notwithstanding the written advice provided to the taxpayer by the Ministry of Finance.

- On the strength of this parliamentary action, Marko Miskovic was sentenced to 42 months in prison. The same judge is expected to render a verdict on the charges against Mr. Miskovic in the very near future.

- Given that Marko was found guilty of tax evasion, it seems likely that Mr. Miskovic will be found guilty of "assisting" that tax evasion, notwithstanding that the evidence presented at trial of his "control" over his son's actions was non-existent.

- He may also be found guilty of the abuse of position charge, notwithstanding that the other defendants were acquitted of that charge and that Serbia is under enormous pressure to eliminate this as a criminal offense.

- All of this is taking place in the context of a recent national election and political controversy ahead of the formation of a new Government led by Prime Minister Vucic, who has repeatedly claimed credit for bringing one of the country's most prominent and successful (but politically unpopular) businessman to justice, and publicly stated that the acquittal of Miskovic would be a "personal defeat" for him.

From: Rubin, Joshua A
Sent: Wednesday, May 25, 2016 2:17 PM
To: Visek, Richard C
Subject: RE: Documents for meeting with Jon Finer

Thanks, Rich. Got it.

RELEASE IN PART B5

From: Visek, Richard C
Sent: Wednesday, May 25, 2016 2:16 PM
To: Rubin, Joshua A
Subject: RE: Documents for meeting with Jon Finer

Josh – For reference, Kathleen Hooke now supervises L/EUR and L/LEI (law enforcement). She should be looped in going forward. Regards, Rich

SBU
This email is UNCLASSIFIED.

From: Rubin, Joshua A
Sent: Wednesday, May 25, 2016 12:23 PM
To: Yee, Hoyt B
Cc: Yazdgerdi, Thomas K; Visek, Richard C; Heffern, John A; Nuland, Victoria J
Subject: RE: Documents for meeting with Jon Finer

Thanks very much for this.

From: Yee, Hoyt B
Sent: Wednesday, May 25, 2016 12:19 PM
To: Rubin, Joshua A
Cc: Yazdgerdi, Thomas K; Visek, Richard C; Heffern, John A; Nuland, Victoria J
Subject: FW: Documents for meeting with Jon Finer

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B5

Suggested points:

B5

Hoyt

This email is UNCLASSIFIED.

From: Heffern, John A
Sent: Wednesday, May 25, 2016 3:49 AM
To: Yee, Hoyt B; Yazdgerdi, Thomas K
Subject: FW: Documents for meeting with Jon Finer

This email is UNCLASSIFIED.

From: Rubin, Joshua A
Sent: Tuesday, May 24, 2016 8:50 PM
To: Visek, Richard C; Heffern, John A
Subject: FW: Documents for meeting with Jon Finer

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From: Rubin, Joshua A
Sent: Wednesday, May 25, 2016 8:05 AM
To: Visek, Richard C; Heffern, John A; Hooke, Kathleen.H
Subject: RE: Documents for meeting with Jon Finer

Thanks, Rich. Just wanted to follow up on this, and thanks again. RELEASE IN FULL

From: Visek, Richard C
Sent: Tuesday, May 24, 2016 2:52 PM
To: Rubin, Joshua A; Heffern, John A; Hooke, Kathleen H
Subject: RE: Documents for meeting with Jon Finer

+ Kathleen

SBU
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From: Rubin, Joshua A
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NO DISCERNIBLE CLASSIFICATION

credit for bringing one of the country's most prominent and successful (but politically unpopular) businessman to justice, and publicly stated that the acquittal of Miskovic would be a "personal defeat" for him.

From:	Visek, Richard C
Sent:	Tuesday, May 24, 2016 2:51 PM
To:	Rubin, Joshua A; Heffern, John A; Hooke, Kathleen H
Subject:	RE: Documents for meeting with Jon Finer
Attachments:	Delta Background to Miskovic Case undated.docx; Key Facts About the Miskovic Case 5-20-16.docx

+ Kathleen

SBU
This email is UNCLASSIFIED.   RELEASE IN FULL

From: Rubin, Joshua A
Sent: Tuesday, May 24, 2016 2:50 PM
To: Visek, Richard C; Heffern, John A
Subject: FW: Documents for meeting with Jon Finer

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NO DISCERNIBLE CLASSIFICATION

MEMORANDUM

RELEASE IN FULL

BACKGROUND TO THE PROSECUTION OF MIROSLAV MIŠKOVIĆ

Overview
Miroslav Miškovic is the President of Delta Holding, Serbia's largest privately-owned company. He was arrested on December 12, 2012, for allegedly engaging in improper financial transactions involving PZP Niš, a road construction company that was privatized in 2005. He was formally indicted on May 9, 2013 for "abuse of position by a responsible person" and "assisting tax evasion". On July 23, 2013, following more than seven months in jail, he was released on €12 million bail, pending trial on the charges set forth in the indictment.

At the same time that Miroslav was arrested, his son Marko Mišković was arrested for engaging in other financial transactions relating to PZP Niš. Marko was released from prison April 2, 2013 and confined to home detention with electronic surveillance. Marko was also indicted on May 9 for abuse of position by a responsible person and tax evasion.

A review of the underlying facts demonstrates that both Miroslav and Marko did nothing improper. Their offense, if it can be called one, consisted only of seeking to earn a profit on routine financial transactions conducted in full compliance with applicable laws. Their actions would not be criminal under the law of any modern European country. A cursory analysis of Serbian law demonstrates that their actions were not criminal under the laws of Serbia.

About Miroslav Mišković and Delta Holding
Born in 1947, Mišković was raised in Bosnjane, a village in central Serbia, where his parents owned a small farm. He attended the University of Kragujevac, studying finance and earning a degree in economics. After completing college, Mišković went to work for the Jugobanka bank in Krusevac, becoming its youngest finance director at 29. Soon afterwards, he went to work for the largest chemical factory in what was then Yugoslavia – the ZUPA company, also in Krusevac. He became chief financial officer and, by 1982, chief executive officer.

During the final years of the former Yugoslavia, Mišković was named Deputy Prime Minister, with the task of starting the process of privatizing the economy under Slobodan Milosevic. He resigned after six month, disagreeing with how Milosevic was carrying out the privatizations. Mišković believed that Serbian companies should be looking for international partners that would help put in place best-in-class business practices and import the newest technologies.

In 1991, he founded a company – then called Delta 2M – with modest start-up capital and five employees. The business began by selling consumer goods such as toys, chocolate and roller-skates. At that time, the Serbian economy was

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PODESTA GROUP   1001 G STREET NW, SUITE 1000 WEST   *privileged & confidential*
PODESTAGROUP.COM   WASHINGTON DC, 20001

dominated by state-owned enterprises. Delta was one of the first private companies created in Serbia, and the business climate wasn't conducive to its growth. Yet Delta survived and thrived in an era of ethnic conflict, international isolation, difficult democratic reforms, and rampant corruption.
Over the years, the enterprise evolved into Delta Holding – a family of companies, including a bank, insurance company, investment fund, retail chains, real estate and development, distribution, and agricultural companies.

Delta Holding's real estate investments include shopping malls, business towers and residential complexes, and the firm is known throughout the region for bringing some of the top international brands to Serbia, including Nike, Fiat, Honda, BMW, Renault, Johnson Wax and Unilever. Yet another subsidiary is the largest insurance company in Serbia, also managing pension funds. Other ventures have included trade, retail and wholesale in the sport and fashion industry.

Even after selling its retail grocery units, Delta Holding remains among the three largest companies in Serbia, and among the five largest in the Adriatic area. In a country with 22 percent unemployment, Delta has more than 7,000 employees, almost half of whom are women.

In 2007, he established the Delta Foundation to integrate Delta Holding's humanitarian efforts. So far, the Foundation has conducted at least 300 projects, helping more than 65,000 people at a cost of at least €5.5 million. The major focus has been on orphans and people with disabilities. Among the ventures in 2011 alone were: a daycare center for children with disabilities in Belgrade, assistance to earthquake victims in the city of Kraljevo, and programs for hearing-disabled children in Belgrade.

About PZP Nis

The Serbian road construction company PZP Niš was privatized in February 2003. The company was sold by the state to Serbian businessman Milo Đurašković. In 2005, Miroslav supported PZP Niš in acquiring ownership of PZP Beograd, another Serbian road construction company that was then being privatized. Miroslav did this by arranging for a company owned by him, Hemslade Trading Ltd. (incorporated in Cyprus), to loan €23 million to PZP Niš to finance the acquisition of PZP Beograd. The loan agreement provided for interest to be paid at the rate of EURIBOR plus 3%, which in the Serbian market was a relatively low interest rate in 2005. Consistent with the requirements of Serbian law, this cross border loan agreement was registered with and approved by the National Bank of Serbia before the funds were disbursed.'

The loan was repaid in 2008. The total repayment was €26.366 million, representing €23 million in principal and €3.366 million in interest. This interest

payment was the amount owed under the loan agreement, calculated at EURIBOR (€1.799 million during the period of the loan) plus 3% (€1.567 million during that same period—for a total of €3.366 million).

The criminal indictment asserts that this loan repayment resulted in an unlawful gain to Hemslade Trading Ltd. of €217,000." They have not explained the basis of their evident belief that the interest payment should have been €217,000 less than the €3.366 million actually paid (or €3.149 million), and Miroslav's lawyers and accounts have been unable to construct an interest calculation or an interpretation of Serbian law that would have resulted in an interest payment of €3.149.iii

When initially arrested, both Miroslav and Marko were alleged to have violated Serbia's law prohibiting "abuse of office."iv For many decades this law applied to both owners and managers of businesses.

The application of this law to businessmen is a relic of communist Yugoslavia. During the communist era, all commercial enterprises were state-owned, so it was not illogical to treat businessmen as state officials. In today's capitalist economy, however, it is anachronistic to treat businessmen in this manner. Accordingly, as part of the effort to conform Serbian law to European standards in preparation for admission to the European Union, the Group of States against Corruption (GRECO) recommended that this law be changed to limit its application to government officials only.v

In response to this recommendation, the Serbian parliament last year amended the law to refine its application. Under legislation enacted on January 1, 2013, the "Abuse of Office" law was amended, and a new criminal offence entitled "Abuse of Position by a Responsible Person" was created, effective April 15, 2013.vi

Under this legislation, the definition of a "responsible person" was expressly limited to persons "entrusted with management, supervision, performance or other activities within the company's operations".vii In a departure from the previous law, owners of businesses were omitted from the definition. The logic of this change was that the new law is intended to protect business owners from misconduct by their managers and employees.

A defendant must fall within the definition of a "responsible person" in order to face criminal liability under the new criminal offense. It therefore is critically important that neither Miroslav nor Marko was ever personally involved in the management of PZP Niš or its subsidiaries. Both were involved only as financial investors, and in both cases their investments were indirect—through other companies that they owned directly or indirectly—were not made by them in a

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personal capacity, and never gave them control of a majority of the shares of the companies.[viii]

Under settled principles of Serbian law, criminal defendants are entitled to the benefit of amendments to the criminal code enacted prior to their conviction.[ix] Because both Miroslav and Marko were only investors—and therefore at most minority "owners"—and were never involved in the management, supervision, or performance of the operations of PZP Niš and its subsidiaries, they cannot properly be charged with "abuse of office by a responsible person" as a result of their involvement with these companies. Nevertheless, both Miroslav and Marko were indicted for "abuse of position by a responsible person."[x]

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[i] National Bank of Serbia registration number 613106, dated May 30, 2005.

[ii] Indictment, dated May 9, 2013.

[iii] In addition to arranging financing through Hemslade Trading Ltd. for the acquisition of PZP Belgrade by PZP Niš, Miroslav's company, Delta M, originally took at 48% stake in PZP Belgrade, with PZP Niš taking a 51% stake. Four months after the privatization, all but 1% of Delta M's stake in PZP Belgrade was transferred to PZP Niš. Miroslav has not been accused of any criminal wrongdoing in connection with this investment.

[iv] Article 359, item 3 with reference to item 1, of Criminal Code of the Republic of Serbia.

[v] Report of Group of States against Corruption (GRECO) in respect of Republic of Serbia during the third level of evaluation.

[vi] Act of Amendments and Supplements of the Criminal Code of Republic of Serbia.

[vii] Article 12 of the Act of Amendments and Supplements of the Criminal Code of Republic of Serbia.

[viii] In addition to the fact that Miroslav and Marko cannot be considered "responsible persons" under Serbia's new law prohibiting "abuse of position by a responsible person," there are other reasons why they cannot properly be charged under that law. Even under the previous law which did apply to owners of companies, the law was applied only to the direct owners of companies, not the indirect owners. Miroslav and Marko never invested directly in PZP Niš or PZP Belgrade. Rather, they invested indirectly through other companies that they owned. Further, the law was only applied to owners of Serbian (and Yugoslav) companies, not owners of foreign companies. The companies through which Miroslav and Marko invested were foreign companies, incorporated in Cyprus and the Netherlands Antilles.

[ix] Article V of the Criminal Code of the Republic of Serbia.

[x] Indictment, dated May 9, 2013.

May 20, 2016

KEY FACTS ABOUT THE MISKOVIC CASE

RELEASE IN FULL

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From: Veidenheimer, Paul S
Sent: Wednesday, May 25, 2016 12:38 PM
To: Hooke, Kathleen H
Subject: FW: Documents for meeting with Jon Finer

Kathleen,

I don't know when Finer's meeting is, or if policy clients passed these along separately, but please see the points/info below.

Paul

RELEASE IN PART B5

This email is UNCLASSIFIED.

From: Yazdgerdi, Thomas K
Sent: Wednesday, May 25, 2016 12:16 PM
To: Veidenheimer, Paul S
Cc: Bradley, Meghan E; Campbell, Ian; Pfeuffer, Paul
Subject: FW: Documents for meeting with Jon Finer

FYI

This email is UNCLASSIFIED.

From: Yee, Hoyt B
Sent: Wednesday, May 25, 2016 12:11 PM
To: Scott, Kyle R (Belgrade); Yazdgerdi, Thomas K; Campbell, Ian; Duguid, Gordon K (Belgrade); Tervakoski, Mark A (Belgrade)
Cc: Long, Jeremy W (Belgrade); Bradley, Meghan E
Subject: RE: Documents for meeting with Jon Finer

Thanks very much for the comprehensive points Kyle. Hoyt

This email is UNCLASSIFIED.

From: Scott, Kyle R (Belgrade)
Sent: Wednesday, May 25, 2016 11:23 AM
To: Yee, Hoyt B; Yazdgerdi, Thomas K; Campbell, Ian; Duguid, Gordon K (Belgrade); Tervakoski, Mark A (Belgrade)
Cc: Long, Jeremy W (Belgrade); Bradley, Meghan E
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B5

Need to bear in mind that Podesta Group is paid lobbyist for Delta Holdings and Miskevic. I met with Tony Podesta earlier this week, but he tread softly on the Miskevic case.

The latest is that the son was convicted of tax evasion a little while back, and Dad's case is expected to come to a conclusion soon in the courts. Although Miskevic's folks have pressed the issue of his need to possibly travel abroad for medical treatment in the past, Podesta didn't raise this issue in our meeting.

SBU
This email is UNCLASSIFIED.
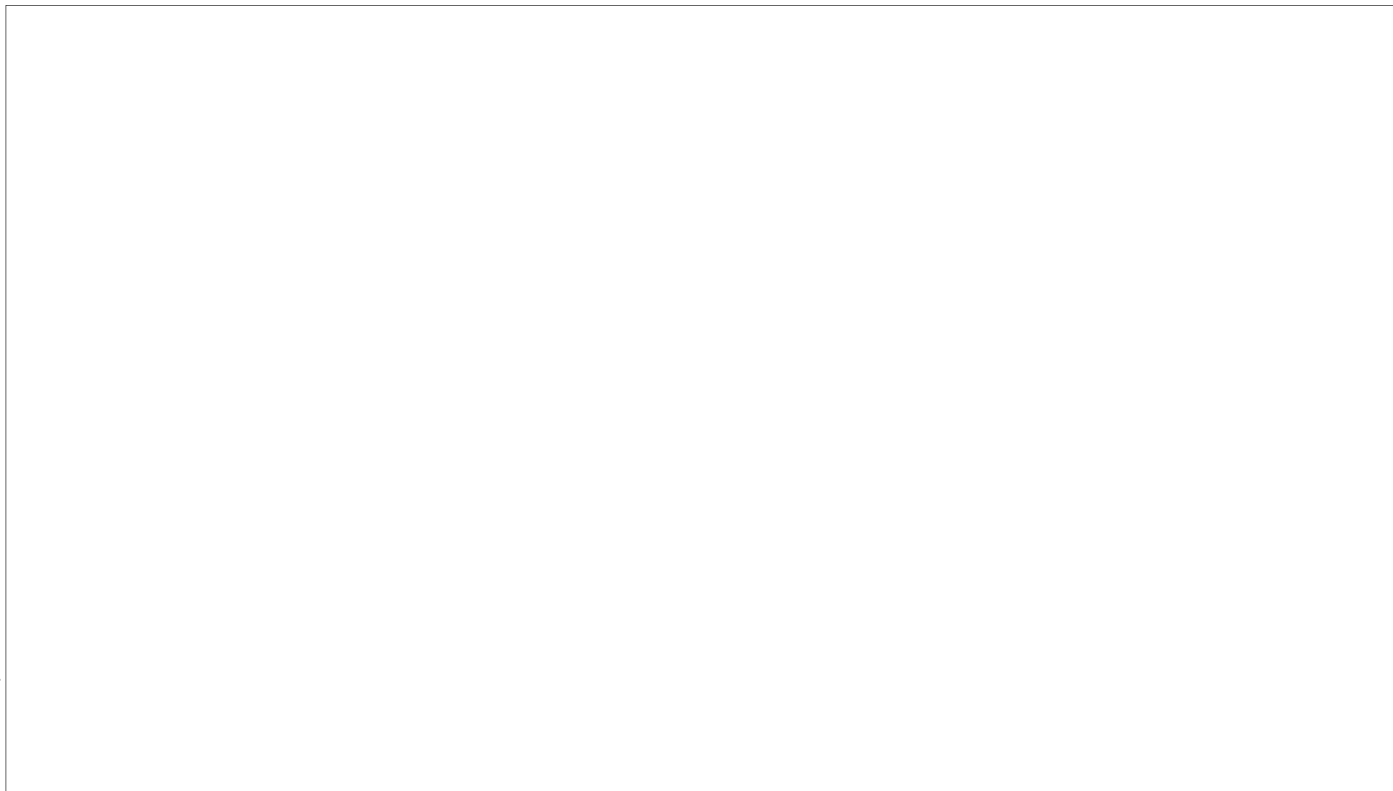
From: Yee, Hoyt B
Sent: Wednesday, May 25, 2016 11:54 AM
To: Scott, Kyle R (Belgrade); Yazdgerdi, Thomas K; Campbell, Ian; Duguid, Gordon K (Belgrade); Tervakoski, Mark A (Belgrade)
Subject: Fw: Documents for meeting with Jon Finer

Kyle, any off the shelf points/background we can share with Jon Finer et al?

B5

Hoyt

Sent from my BlackBerry 10 smartphone.

From: Heffern, John A <HeffernJA@state.gov>
Sent: Wednesday, May 25, 2016 3:48 AM
To: Yee, Hoyt B; Yazdgerdi, Thomas K
Subject: FW: Documents for meeting with Jon Finer

This email is UNCLASSIFIED.

From: Rubin, Joshua A
Sent: Tuesday, May 24, 2016 8:50 PM
To: Visek, Richard C; Heffern, John A
Subject: FW: Documents for meeting with Jon Finer

Rich, John:

Vin Roberti and Tony Podesta have asked to meet with Jon Finer tomorrow about the attached case. Is there anything you or your teams know of that Jon needs to know before the meeting? I've pasted the "key facts" document below to give you a sense.

Thanks very much,

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From:	Veidenheimer, Paul S
Sent:	Wednesday, May 25, 2016 9:07 AM
To:	Hooke, Kathleen H
Subject:	Fw: Documents for meeting with Jon Finer
Attachments:	Delta Background to Miskovic Case undated.docx; Key Facts About the Miskovic Case 5-20-16.docx

Good morning. Sitting, waiting, on the metro but wanted to pass this string along in case useful. Will let you know if they come up with anything.
Paul

Sent from my BlackBerry 10 smartphone.

From: Pfeuffer, Paul <PfeufferP@state.gov>
Sent: Wednesday, May 25, 2016 8:22 AM
To: Veidenheimer, Paul S
Subject: FW: Documents for meeting with Jon Finer

RELEASE IN PART B5

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From: Yazdgerdi, Thomas K
Sent: Wednesday, May 25, 2016 7:39 AM
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Cc: Campbell, Ian; Pfeuffer, Paul
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The loan was repaid in 2008. The total repayment was €26.366 million, representing €23 million in principal and €3.366 million in interest. This interest

payment was the amount owed under the loan agreement, calculated at EURIBOR (€1.799 million during the period of the loan) plus 3% (€1.567 million during that same period—for a total of €3.366 million).

The criminal indictment asserts that this loan repayment resulted in an unlawful gain to Hemslade Trading Ltd. of €217,000." They have not explained the basis of their evident belief that the interest payment should have been €217,000 less than the €3.366 million actually paid (or €3.149 million), and Miroslav's lawyers and accounts have been unable to construct an interest calculation or an interpretation of Serbian law that would have resulted in an interest payment of €3.149."

When initially arrested, both Miroslav and Marko were alleged to have violated Serbia's law prohibiting "abuse of office."" For many decades this law applied to both owners and managers of businesses.

The application of this law to businessmen is a relic of communist Yugoslavia. During the communist era, all commercial enterprises were state-owned, so it was not illogical to treat businessmen as state officials. In today's capitalist economy, however, it is anachronistic to treat businessmen in this manner. Accordingly, as part of the effort to conform Serbian law to European standards in preparation for admission to the European Union, the Group of States against Corruption (GRECO) recommended that this law be changed to limit its application to government officials only.

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Under this legislation, the definition of a "responsible person" was expressly limited to persons "entrusted with management, supervision, performance or other activities within the company's operations"." In a departure from the previous law, owners of businesses were omitted from the definition. The logic of this change was that the new law is intended to protect business owners from misconduct by their managers and employees.

A defendant must fall within the definition of a "responsible person" in order to face criminal liability under the new criminal offense. It therefore is critically important that neither Miroslav nor Marko was ever personally involved in the management of PZP Niš or its subsidiaries. Both were involved only as financial investors, and in both cases their investments were indirect—through other companies that they owned directly or indirectly—were not made by them in a

personal capacity, and never gave them control of a majority of the shares of the companies.[viii]

Under settled principles of Serbian law, criminal defendants are entitled to the benefit of amendments to the criminal code enacted prior to their conviction.[ix] Because both Miroslav and Marko were only investors—and therefore at most minority "owners"—and were never involved in the management, supervision, or performance of the operations of PZP Niš and its subsidiaries, they cannot properly be charged with "abuse of office by a responsible person" as a result of their involvement with these companies. Nevertheless, both Miroslav and Marko were indicted for "abuse of position by a responsible person."[x]

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May 20, 2016

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- On March 25, Marko was convicted of tax evasion, despite the fact that he had been advised that the transaction in question was not taxable. This advice was provided in writing at the time of the transaction not only by KPMG and other reputable accounting firms, but also by officials of the Serbian Ministry of Finance.

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- To convict Mr. Miskovic's son, the judge in the case resorted to the unprecedented procedure of formally requesting the advice of the Serbian parliament on whether in their opinion the transaction was taxable at the time it was made.

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- On the strength of this parliamentary action, Marko Miskovic was sentenced to 42 months in prison. The same judge is expected to render a verdict on the charges against Mr. Miskovic in the very near future.

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From:	Veidenheimer, Paul S
Sent:	Tuesday, May 24, 2016 4:22 PM
To:	Bradley, Meghan E (Belgrade)
Subject:	FW: Documents for meeting with Jon Finer
Attachments:	Delta Background to Miskovic Case undated.docx; Key Facts About the Miskovic Case 5-20-16.docx

Meghan,

Do you have any information or material on this case that I could/should pass back through our front office?

Thanks.   RELEASE IN FULL

Paul

SBU
This email is UNCLASSIFIED.

From: Rubin, Joshua A
Sent: Tuesday, May 24, 2016 2:50 PM
To: Visek, Richard C; Heffern, John A
Subject: FW: Documents for meeting with Jon Finer

Rich, John:

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businessman to justice, and publicly stated that the acquittal of Miskovic would be a "personal defeat" for him.

MEMORANDUM

BACKGROUND TO THE PROSECUTION OF MIROSLAV MIŠKOVIĆ

Overview
Miroslav Miškovic is the President of Delta Holding, Serbia's largest privately-owned company. He was arrested on December 12, 2012, for allegedly engaging in improper financial transactions involving PZP Niš, a road construction company that was privatized in 2005. He was formally indicted on May 9, 2013 for "abuse of position by a responsible person" and "assisting tax evasion". On July 23, 2013, following more than seven months in jail, he was released on €12 million bail, pending trial on the charges set forth in the indictment.

At the same time that Miroslav was arrested, his son Marko Mišković was arrested for engaging in other financial transactions relating to PZP Niš. Marko was released from prison April 2, 2013 and confined to home detention with electronic surveillance. Marko was also indicted on May 9 for abuse of position by a responsible person and tax evasion.

A review of the underlying facts demonstrates that both Miroslav and Marko did nothing improper. Their offense, if it can be called one, consisted only of seeking to earn a profit on routine financial transactions conducted in full compliance with applicable laws. Their actions would not be criminal under the law of any modern European country. A cursory analysis of Serbian law demonstrates that their actions were not criminal under the laws of Serbia.

About Miroslav Mišković and Delta Holding
Born in 1947, Mišković was raised in Bosnjane, a village in central Serbia, where his parents owned a small farm. He attended the University of Kragujevac, studying finance and earning a degree in economics. After completing college, Mišković went to work for the Jugobanka bank in Krusevac, becoming its youngest finance director at 29. Soon afterwards, he went to work for the largest chemical factory in what was then Yugoslavia – the ZUPA company, also in Krusevac. He became chief financial officer and, by 1982, chief executive officer.

During the final years of the former Yugoslavia, Mišković was named Deputy Prime Minister, with the task of starting the process of privatizing the economy under Slobodan Milosevic. He resigned after six month, disagreeing with how Milosevic was carrying out the privatizations. Mišković believed that Serbian companies should be looking for international partners that would help put in place best-in-class business practices and import the newest technologies.

In 1991, he founded a company – then called Delta 2M – with modest start-up capital and five employees. The business began by selling consumer goods such as toys, chocolate and roller-skates. At that time, the Serbian economy was

dominated by state-owned enterprises. Delta was one of the first private companies created in Serbia, and the business climate wasn't conducive to its growth. Yet Delta survived and thrived in an era of ethnic conflict, international isolation, difficult democratic reforms, and rampant corruption.

Over the years, the enterprise evolved into Delta Holding – a family of companies, including a bank, insurance company, investment fund, retail chains, real estate and development, distribution, and agricultural companies.

Delta Holding's real estate investments include shopping malls, business towers and residential complexes, and the firm is known throughout the region for bringing some of the top international brands to Serbia, including Nike, Fiat, Honda, BMW, Renault, Johnson Wax and Unilever. Yet another subsidiary is the largest insurance company in Serbia, also managing pension funds. Other ventures have included trade, retail and wholesale in the sport and fashion industry.

Even after selling its retail grocery units, Delta Holding remains among the three largest companies in Serbia, and among the five largest in the Adriatic area. In a country with 22 percent unemployment, Delta has more than 7,000 employees, almost half of whom are women.

In 2007, he established the Delta Foundation to integrate Delta Holding's humanitarian efforts. So far, the Foundation has conducted at least 300 projects, helping more than 65,000 people at a cost of at least €5.5 million. The major focus has been on orphans and people with disabilities. Among the ventures in 2011 alone were: a daycare center for children with disabilities in Belgrade, assistance to earthquake victims in the city of Kraljevo, and programs for hearing-disabled children in Belgrade.

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When initially arrested, both Miroslav and Marko were alleged to have violated Serbia's law prohibiting "abuse of office."[iv] For many decades this law applied to both owners and managers of businesses.

The application of this law to businessmen is a relic of communist Yugoslavia. During the communist era, all commercial enterprises were state-owned, so it was not illogical to treat businessmen as state officials. In today's capitalist economy, however, it is anachronistic to treat businessmen in this manner. Accordingly, as part of the effort to conform Serbian law to European standards in preparation for admission to the European Union, the Group of States against Corruption (GRECO) recommended that this law be changed to limit its application to government officials only.[v]

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May 20, 2016

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From: Veidenheimer, Paul S
Sent: Tuesday, May 24, 2016 4:28 PM
To: Hooke, Kathleen H
Subject: RE: Documents for meeting with Jon Finer

Sure. I will let you know if there is anything useful.

SBU
This email is UNCLASSIFIED.

RELEASE IN FULL

From: Hooke, Kathleen H
Sent: Tuesday, May 24, 2016 4:27 PM
To: Veidenheimer, Paul S
Subject: RE: Documents for meeting with Jon Finer

Ok, thanks. If there is nothing, that's fine. Just want to be sure we aren't missing something he should be aware of.

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From: Veidenheimer, Paul S
Sent: Tuesday, May 24, 2016 4:21 PM
To: Hooke, Kathleen H
Subject: RE: Documents for meeting with Jon Finer

I am not familiar with it. Will check with desk to see if they have anything further.

Paul

SBU
This email is UNCLASSIFIED.

From: Hooke, Kathleen H
Sent: Tuesday, May 24, 2016 4:08 PM
To: Veidenheimer, Paul S
Subject: FW: Documents for meeting with Jon Finer

Paul, Is there anything about this case that we should tell Jon Finer before a meeting he has on this tomorrow. See below. Thanks, Kathleen

SBU

This email is UNCLASSIFIED.

From: Visek, Richard C
Sent: Tuesday, May 24, 2016 2:52 PM
To: Rubin, Joshua A; Heffern, John A; Hooke, Kathleen H
Subject: RE: Documents for meeting with Jon Finer

+ Kathleen

SBU
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From: Rubin, Joshua A
Sent: Tuesday, May 24, 2016 2:50 PM
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From:	Valmoro, Lona J
	</O=SBUSTATE/OU=SES/CN=RECIPIENTS/CN=VOLMOROLJ>
Sent:	Monday, August 27, 2012 1:24 PM
To:	Abedin, Huma <AbedinH@state.gov>; 'Huma Abedin'
	<Huma@clintonemail.com>; Noyes, Julieta Valls <NoyesJV@state.gov>
Subject:	FW: Meeting with Hong Kong Chief Executive in Vladivostok

Can we add this one to the decision making list for today? Happy to squash if consensus.

-----Original Message-----
From: Mills, Cheryl D
Sent: Monday, August 27, 2012 12:51 PM   **RELEASE IN FULL**
To: 'Molly McKew'
Cc: Valmoro, Lona J; Toiv, Nora F
Subject: RE: Meeting with Hong Kong Chief Executive in Vladivostok

Dear Ms. McKew

Thank you so much for your email. I know we are still putting together her schedule and if you have Lona in the loop, you are in good hands for receiving timely information as to whether we are in a position to engage in such a meetings.

Best.

cdm

-----Original Message-----
From: Molly McKew [mailto:MMckew@podesta.com]
Sent: Monday, August 27, 2012 12:17 PM
To: Mills, Cheryl D
Cc: Valmoro, Lona J; Toiv, Nora F
Subject: Meeting with Hong Kong Chief Executive in Vladivostok

Dear Ms. Mills:

We wanted to follow-up with you quickly on the official request seeking a meeting between Chief Executive CY Leung, the new head of Hong Kong's government, with Secretary Clinton on the sidelines of the APEC meetings in Vladivostok (Sept 6-8). The new Chief Executive would very much value the opportunity to meet with the Secretary and continue the productive dialogue between the US and Hong Kong over the past few years.

Do you know if Secretary Clinton's schedule might be able to accommodate a brief meeting? We would very much appreciate your guidance.

Attached below for reference is the official request for the meeting sent by the Hong Kong Economic and Trade Office last week.

Thank you so much for your help.

Sincerely,

Molly McKew

Begin forwarded message:

Allen SL PANG/TID/HKSARG@TID

21/08/2012 00:12

To
    dosapec@state.gov<mailto:dosapec@state.gov>
cc
    Donald TONG/WASHINGTON/HKETO/HKSARG@HKETO
lanningmr@state.gov<mailto:lanningmr@state.gov>
Subject
    The 20th APEC Economic Leaders' Meeting: Request for Bilateral Meeting from Hong Kong, China

Dear US APEC Colleagues,

    Mr C Y Leung, Chief Executive of the Hong Kong Special Administrative Region, will attend the 20th APEC Economic Leaders' Meeting (AELM) in Vladivostok, Russia, on 8 September. He would like to invite Secretary Hillary Rodham Clinton to have a bilateral meeting of about 30 minutes at the margins of AELM to discuss issues of mutual concern.

    The proposed bilateral meeting will provide a good opportunity for both sides to forge closer ties. We would like to propose the bilateral meetings to be held in the afternoon on 6 September (Thursday) 2012, or any time convenient to both sides. Please feel free to contact me by email or by phone ((852) 2398 5690) if you require further information.

    This request is copied to Mr. Donald Tong, Hong Kong Commissioner for Economic and Trade Affairs, USA who is responsible for fostering trade and economic relations with the US, and Mr. Mark Lanning of the US Consulate General, Hong Kong for their information and necessary follow up please.

    I look forward to hearing from you.

Regards,

Allen PANG
APEC Liaison Office
Hong Kong, China

Molly McKew | International Specialist

Podesta Group | 1001 G Street, NW Suite 1000 West, Washington, DC 20001

202.448.5228 (d) | 202.560.4824 (c) | MMckew@podesta.com<mailto:MMckew@podesta.com> |
www.podestagroup.com<http://www.podestagroup.com>

PLEASE NOTE NEW ADDRESS

From:	Valmoro, Lona J </O=SBUSTATE/OU=SES/CN=RECIPIENTS/CN=VOLMOROLJ>
Sent:	Friday, August 31, 2012 8:22 PM
To:	Noyes, Julieta Valls <NoyesJV@state.gov>
Subject:	RE: Meeting with Hong Kong Chief Executive in Vladivostok

Not yet!

RELEASE IN FULL

-----Original Message-----
From: Noyes, Julieta Valls
Sent: Friday, August 31, 2012 8:22 PM
To: Valmoro, Lona J
Subject: Re: Meeting with Hong Kong Chief Executive in Vladivostok

I don't have anything yet from Vlad and Huma hasn't authorized yet to me, unless you have more recent info?

----- Original Message -----
From: Valmoro, Lona J
Sent: Friday, August 31, 2012 08:08 PM
To: Noyes, Julieta Valls
Subject: FW: Meeting with Hong Kong Chief Executive in Vladivostok

Do you think we can officially confirm the photo op please?

-----Original Message-----
From: Molly McKew [mailto:MMckew@podesta.com]
Sent: Friday, August 31, 2012 3:59 PM
To: Valmoro, Lona J
Cc: Mills, Cheryl D; Toiv, Nora F; Matt Baker
Subject: Re: Meeting with Hong Kong Chief Executive in Vladivostok

Dear Lona, dear all --

Just wanted to pass along that the Chief Executive is happy to meet on the 7/8 of September (I think they originally suggested the 6th before realizing the Secretary does not arrive until later).

Thanks again for your help with this. (I am cc-ing my colleague Matt as I will be out of the office after today)

Best,

Molly

On Aug 28, 2012, at 1:11 PM, Valmoro, Lona J wrote:

Molly, we are still ironing out her schedule for APEC -- our team has your request and I hope to have an answer in the next 24 hours. Feel free to check back in with me as well.

Best, Lona

-----Original Message-----
From: Mills, Cheryl D
Sent: Monday, August 27, 2012 12:51 PM
To: 'Molly McKew'
Cc: Valmoro, Lona J; Toiv, Nora F
Subject: RE: Meeting with Hong Kong Chief Executive in Vladivostok

Dear Ms. McKew

Thank you so much for your email. I know we are still putting together her schedule and if you have Lona in the loop, you are in good hands for receiving timely information as to whether we are in a position to engage in such a meetings.

Best.

cdm

-----Original Message-----
From: Molly McKew [mailto:MMckew@podesta.com]
Sent: Monday, August 27, 2012 12:17 PM
To: Mills, Cheryl D
Cc: Valmoro, Lona J; Toiv, Nora F
Subject: Meeting with Hong Kong Chief Executive in Vladivostok

Dear Ms. Mills:

We wanted to follow-up with you quickly on the official request seeking a meeting between Chief Executive CY Leung, the new head of Hong Kong's government, with Secretary Clinton on the sidelines of the APEC meetings in Vladivostok (Sept 6-8). The new Chief Executive would very much value the opportunity to meet with the Secretary and continue the productive dialogue between the US and Hong Kong over the past few years.

Do you know if Secretary Clinton's schedule might be able to accommodate a brief meeting? We would very much appreciate your guidance.

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Thank you so much for your help.

Sincerely,

Molly McKew

Begin forwarded message:

Allen SL PANG/TID/HKSARG@TID

21/08/2012 00:12

To
    dosapec@state.gov<mailto:dosapec@state.gov>
cc
    Donald TONG/WASHINGTON/HKETO/HKSARG@HKETO
lanningmr@state.gov<mailto:lanningmr@state.gov>
Subject
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Dear US APEC Colleagues,

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    The proposed bilateral meeting will provide a good opportunity for both sides to forge closer ties. We would like to propose the bilateral meetings to be held in the afternoon on 6 September (Thursday) 2012, or any time convenient to both sides. Please feel free to contact me by email or by phone ((852) 2398 5690) if you require further information.

    This request is copied to Mr. Donald Tong, Hong Kong Commissioner for Economic and Trade Affairs, USA who is responsible for fostering trade and economic relations with the US, and Mr. Mark Lanning of the US Consulate General, Hong Kong for their information and necessary follow up please.

    I look forward to hearing from you.

Regards,

Allen PANG
APEC Liaison Office
Hong Kong, China

Molly McKew | International Specialist

Podesta Group | 1001 G Street, NW Suite 1000 West, Washington, DC 20001

202.448.5228 (d) | 202.560.4824 (c) | MMckew@podesta.com<mailto:MMckew@podesta.com> |
www.podestagroup.com<http://www.podestagroup.com>

PLEASE NOTE NEW ADDRESS

From:	Valmoro, Lona J
	</O=SBUSTATE/OU=SES/CN=RECIPIENTS/CN=VOLMOROLJ>
Sent:	Friday, September 7, 2012 3:42 PM
To:	L. Valmoro <lvalmoro@yahoo.com>
Subject:	FW: Meeting with Hong Kong Chief Executive in Vladivostok

---

RELEASE IN FULL

-----Original Message-----
From: Ben Chang [mailto:bchang@podesta.com]
Sent: Friday, September 07, 2012 3:38 PM
To: Valmoro, Lona J
Subject: RE: Meeting with Hong Kong Chief Executive in Vladivostok

Lona,

Just to let you know they also sent up the request via EAP at Main State. I think the sun may be rising soon in Vladivostok, so I don't know if this is OBE, but wanted to let you know -

Thanks,
Ben

-----Original Message-----
From: Ben Chang
Sent: Wednesday, September 05, 2012 9:50 PM
To: 'ValmoroLJ@state.gov'; 'MillsCD@state.gov'; 'ToivNF@state.gov'
Subject: Re: Meeting with Hong Kong Chief Executive in Vladivostok

Just to follow-up, we are assured by the Hong Kong government that they have submitted a request to their State counterparts in Vladivostok. I'll update you if there are any changes on their end.

Thanks again,
Ben

----- Original Message -----
From: Valmoro, Lona J [mailto:ValmoroLJ@state.gov]
Sent: Wednesday, September 05, 2012 07:07 PM
To: Ben Chang; Mills, Cheryl D <MillsCD@state.gov>; Toiv, Nora F <ToivNF@state.gov>
Subject: Re: Meeting with Hong Kong Chief Executive in Vladivostok

Ben, I am not sure if we can accomodate -- has he made the request through the official channels as well?

----- Original Message -----
From: Ben Chang [mailto:bchang@podesta.com]
Sent: Wednesday, September 05, 2012 07:04 PM
To: Valmoro, Lona J; Mills, Cheryl D; 'toivfn@state.gov' <toivfn@state.gov>
Subject: Re: Meeting with Hong Kong Chief Executive in Vladivostok

Cheryl, Lona, Nora,

I hope this finds you doing well. I apologize for any surprise - a lot has happened on my end over the last few months, including my having just started at the Podesta Group.

As such, I am stepping into this email chain for Molly, who left Podesta.

The Chief Executive is now not able to attend APEC, and the Financial Secretary, John Tsang, will be traveling in his place as delegation head. I am writing to see if the meeting could now take place between the Secretary and Mr. Tsang.

We will await your word. And I hope we have the chance to catch-up more soon -

Best,
Ben

-----Original Message-----
From: Molly McKew
Sent: Saturday, September 01, 2012 5:46 PM
To: Valmoro, Lona J
Cc: Cheryl Mills; Nora F Toiv; Matt Baker
Subject: Re: Meeting with Hong Kong Chief Executive in Vladivostok

Fantastic! Thanks so much for all your help.

On Sep 1, 2012, at 4:06 PM, Valmoro, Lona J wrote:

Molly and Matt, the brief meeting has been approved. Your folks may hear about exact timing before I do but wanted to let you know they will have an opportunity to see each other.

----- Original Message -----
From: Valmoro, Lona J
Sent: Saturday, September 01, 2012 06:26 AM
To: 'MMckew@podesta.com' <MMckew@podesta.com>
Cc: Mills, Cheryl D; Toiv, Nora F; 'mbaker@podesta.com' <mbaker@podesta.com>
Subject: Re: Meeting with Hong Kong Chief Executive in Vladivostok

Molly, I am sorry for not having a definitive answer but this meeting still looks good for Russia, albeit briefly.

----- Original Message -----
From: Molly McKew [mailto:MMckew@podesta.com]
Sent: Friday, August 31, 2012 03:58 PM
To: Valmoro, Lona J
Cc: Mills, Cheryl D; Toiv, Nora F; Matt Baker <mbaker@podesta.com>
Subject: Re: Meeting with Hong Kong Chief Executive in Vladivostok

Dear Lona, dear all --

Just wanted to pass along that the Chief Executive is happy to meet on the 7/8 of September (I think they originally suggested the 6th before realizing the Secretary does not arrive until later).

Thanks again for your help with this. (I am cc-ing my colleague Matt as I will be out of the office after today)

Best,

Molly

On Aug 28, 2012, at 1:11 PM, Valmoro, Lona J wrote:

Molly, we are still ironing out her schedule for APEC -- our team has your request and I hope to have an answer in the next 24 hours. Feel free to check back in with me as well.

Best, Lona

-----Original Message-----
From: Mills, Cheryl D
Sent: Monday, August 27, 2012 12:51 PM
To: 'Molly McKew'
Cc: Valmoro, Lona J; Toiv, Nora F
Subject: RE: Meeting with Hong Kong Chief Executive in Vladivostok

Dear Ms. McKew

Thank you so much for your email. I know we are still putting together her schedule and if you have Lona in the loop, you are in good hands for receiving timely information as to whether we are in a position to engage in such a meetings.

Best.

cdm

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Sent: Monday, August 27, 2012 12:17 PM
To: Mills, Cheryl D
Cc: Valmoro, Lona J; Toiv, Nora F
Subject: Meeting with Hong Kong Chief Executive in Vladivostok

Dear Ms. Mills:

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Sincerely,

Molly McKew

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cc
    Donald TONG/WASHINGTON/HKETO/HKSARG@HKETO
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Subject
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    I look forward to hearing from you.

Regards,

Allen PANG
APEC Liaison Office
Hong Kong, China

Molly McKew | International Specialist

Podesta Group | 1001 G Street, NW Suite 1000 West, Washington, DC 20001

202.448.5228 (d) | 202.560.4824 (c) | MMckew@podesta.com<mailto:MMckew@podesta.com> | www.podestagroup.com<http://www.podestagroup.com>

PLEASE NOTE NEW ADDRESS

From:	Gottemoeller, Rose E </O=SBUSTATE/OU=SES/CN=RECIPIENTS/CN=GOTTEMOELLERRE>
Sent:	Saturday, February 2, 2013 1:43 PM
To:	'srademaker@podesta.com'
Cc:	Kirshner, Josh H <KirshnerJH@state.gov>
Subject:	Re: Textron

RELEASE IN PART B4,B6

Steve: Sorry for the delay in responding; it's been a hectic week. Please do go ahead with call to OSD as you suggest. Josh will be POC if you wish to follow up this week: I'll be on the road until Feb 15. Best, RG

From: Stephen Rademaker [mailto:srademaker@podesta.com]
Sent: Friday, February 01, 2013 08:26 AM
To: Gottemoeller, Rose E
Cc: Kirshner, Josh H
Subject: RE: Textron

Dear Rose,

I didn't see a response from you to the message below. Do you have any reaction to my question (which Textron is now pressing me about)?

Best wishes,

Steve

From: Stephen Rademaker
Sent: Wednesday, January 23, 2013 7:18 PM
To: Gottemoeller, Rose E
Cc: Kirshner, Josh H
Subject: RE: Textron

Dear Rose,

Your suggestion re OSD-Policy makes a lot of sense to me. We had some reluctance about making such a request because we didn't want to presume that State would be ok with OSD talking to the MoD about this issue. But I infer from your message that that's not a concern.

I expect that anyone we approach at OSD about this is going to want to check to make sure you don't object to their having such a conversation. Can we tell them they can confirm with Josh that you're ok with it?

In any event, we appreciate your continued willingness to raise this with Rolf when you next see him.

Steve

From: Gottemoeller, Rose E [mailto:GottemoellerRE@state.gov]
Sent: Tuesday, January 22, 2013 5:33 PM
To: Stephen Rademaker
Cc: Kirshner, Josh H
Subject: RE: Textron

Dear Steve:

I'm sorry to hear that the ⬚ one would hope they'd   **B4**
be open to new information. As we've discussed, I'm happy to talk with Rolf. However, I did want to ask: Have you spoken with any of the senior folks at OSD-Policy? I feel that DoD would be a more useful interlocutor with the MoD than any of us at State, and from your email it seems that as the German MFA can't get traction with the German military, State wouldn't either.   In any event, will undertake to raise with Rolf during my next encounter, coming up in early February.   Rose

---

From: Stephen Rademaker [mailto:srademaker@podesta.com]
Sent: Monday, January 21, 2013 4:23 AM
To: Gottemoeller, Rose E
Cc: Kirshner, Josh H
Subject: Textron

Rose—

I don't know if you've yet connected with Rolf Nikel, but I wanted to update you on my most recent conversation with Chris Eichhorn. After originally suggesting to me that we should reach out directly to Colonel Christian Henning Duhr of the German MoD to ask them to meet with us, he contacted me last week to say that he had spoken further with his MoD colleagues, and ⬚ they were   **B4**
satisfied with the conclusions they originally reached and saw no need to meet with us. Accordingly, he advised me against seeking a meeting with them unless we have "an entirely new approach" to offer.

B4

So I guess the main purpose of this message is to ask if someone from your office could reach out to him (his e-mail is ⬚) to convey the message that Eichhorn says he needs to hear   **B6**
from the USG in order to be persuaded to meet with us. If you don't feel that your office can reach out to him, perhaps you can advise us on who else in the USG we could ask to do so on our behalf?

In any event, I appreciate your continued help on this sticky problem.

Best wishes,

Steve

Stephen Rademaker | Principal

Podesta Group | 1001 G Street, NW Suite 1000 West, Washington, DC 20001

202.448.5238 (d) | [   ] c) | srademaker@podesta.com | www.podestagroup.com   B6

The information contained in this transmission is attorney privileged and/or confidential information intended for the use of the individual or entity named above. If the reader of this message is not the intended recipient, you are hereby notified that any dissemination, distribution or copying of this communication is strictly prohibited.

From:	Zafar, Shaarik H </O=SBUSTATE/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=ZAFAR, SHAARIK H5AE>
Sent:	Friday, April 24, 2015 12:29 PM
To:	Carouso, James A <CarousoJA@state.gov>; Loosli, Phillip L <LoosliPL@state.gov>
Cc:	Sheikh, Albar A <SheikhAA@state.gov>
Subject:	RE: Introduction
Attach:	Briefing Slide for White House v5.pptx

Take a look at the revised slide for E please

$\boxed{\textbf{RELEASE IN PART B6}}$

....

From: Carouso, James A
Sent: Friday, April 24, 2015 10:59 AM
To: Loosli, Phillip L; Zafar, Shaarik H
Subject: RE: Introduction

My last day in Scot's office. How about we meet there?

....

From: Loosli, Phillip L
Sent: Friday, April 24, 2015 10:58 AM
To: Carouso, James A; Zafar, Shaarik H
Subject: RE: Introduction

I can escort Andrew in. Where shall we meet?

Shaarik: are you planning on joining for this? I can't join you for your E briefing, but Jim might.

This email is UNCLASSIFIED.

....

From: Carouso, James A
Sent: Thursday, April 23, 2015 3:43 PM
To: Andrew Kauders; Zafar, Shaarik H; Claudio Lilienfeld
Cc: Loosli, Phillip L
Subject: RE: Introduction

Thanks.

....

From: Andrew Kauders [mailto:AKauders@podestagroup.com]
Sent: Thursday, April 23, 2015 3:34 PM
To: Carouso, James A; Zafar, Shaarik H; Claudio Lilienfeld
Cc: Loosli, Phillip L
Subject: RE: Introduction

Sure thing.

From: Carouso, James A [http://redirect.state.sbu/?url=mailto:CarousoJA@state.gov]
Sent: Thursday, April 23, 2015 3:31 PM
To: Andrew Kauders; Zafar, Shaarik H; Claudio Lilienfeld
Cc: Loosli, Phillip L
Subject: RE: Introduction

Can you make it 3:15 instead, Andrew? Sorry.
Jim

From: Andrew Kauders [http://redirect.state.sbu/?url=mailto:AKauders@podestagroup.com]
Sent: Wednesday, April 22, 2015 4:22 PM
To: Carouso, James A; Zafar, Shaarik H; Claudio Lilienfeld
Cc: Loosli, Phillip L
Subject: RE: Introduction

Sounds good. Thanks, Jim.

From: Carouso, James A [http://redirect.state.sbu/?url=http://redirect.state.sbu/?
url=http://redirect.state.sbu/?url=mailto:CarousoJA@state.gov]
Sent: Wednesday, April 22, 2015 4:20 PM
To: Andrew Kauders; Zafar, Shaarik H; Claudio Lilienfeld
Cc: Loosli, Phillip L
Subject: RE: Introduction

Great, Andrew. We will pick you up at the C Street entrance.

From: Andrew Kauders [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?
url=mailto:AKauders@podestagroup.com]
Sent: Wednesday, April 22, 2015 4:13 PM
To: Carouso, James A; Zafar, Shaarik H; Claudio Lilienfeld
Cc: Loosli, Phillip L
Subject: RE: Introduction

Jim:

That should work. A little earlier might be better, but I can make 3:30 p.m. work.

Thanks,

Andrew

From: Carouso, James A [http://redirect.state.sbu/?url=http://redirect.state.sbu/?
url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?
url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:CarousoJA@state.gov]
Sent: Wednesday, April 22, 2015 4:03 PM
To: Andrew Kauders; Zafar, Shaarik H; Claudio Lilienfeld
Cc: Loosli, Phillip L
Subject: RE: Introduction

Andrew;

Any chance Shaarik, Phill and I could meet you here at State 3:30 this Friday?

Best,
Jim

James Carouso
Director
Office of Maritime Southeast Asia Affairs
U.S. Department of State
CarousoJA@state.gov
202-647-2143
Follow us on Twitter @USAsiaPacific:

From: Andrew Kauders [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:AKauders@podestagroup.com]
Sent: Wednesday, April 22, 2015 3:39 PM
To: Zafar, Shaarik H; Claudio Lilienfeld
Cc: Loosli, Phillip L; Carouso, James A
Subject: RE: Introduction

Thanks, Shaarik:

Hope you're doing well.

Would be happy to meet prior to your trip. Just emailed both Phill and Jim as well, following an email intro by Claudio.

Best,

Andrew

From: Zafar, Shaarik H [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:ZafarSH@state.gov]
Sent: Wednesday, April 22, 2015 3:25 PM
To: Claudio Lilienfeld
Cc: Andrew Kauders; Loosli, Phillip L; Carouso, James A
Subject: RE: Introduction

Dear Claudio,

It was great seeing you earlier this week. I actually met Andrew a couple of years ago, when I was leaving the National Security Council. Andrew, it would be great to touch base again and specifically with respect to Brunei. I am including Phil Loosli from our Singapore/Brunei desk and Jim Carouso who is the Office Director for East Asia Maritime States.

I'm headed to Jakarta on Saturday, but can make time to meet before then if that is doable.

Warmly,

Shaarik

Shaarik H. Zafar (Shah-Rik 'Zuh-Fer)
Special Representative to Muslim Communities
U.S. Department of State
HST 7325
ZafarSH@state.gov
(202) 736-7883

Hear my name

From: Claudio Lilienfeld [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:clilienfeld@podestagroup.com]
Sent: Wednesday, April 22, 2015 3:02 PM
To: Zafar, Shaarik H
Cc: Andrew Kauders
Subject: Introduction

Dear Shaarik,

Thank you so much for the conversation on Monday afternoon. Great to catch up with you and Phil and to meet the others who you gathered.

As we discussed, I will be departing the Podesta Group as of May 1 and I am hereby introducing you to my close colleague Andrew Kauders who is Podesta Group's lead for our Dorchester Collection client – and all that implies in terms of interest in Brunei and US-Brunei relations. Prior to his arrival at the Podesta Group, Andrew spent many years on the Hill, among other things as Senior Advisor to Senator Robert Menendez.

I hope you and Andrew can connect soon.

Warm regards,

Claudio

CLAUDIO LILIENFELD PRINCIPAL
O 202.879.9343 / C[   ] / W http://redirect.state.sbu/?   B6
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url=www.podestagroup.com
1001 G Street NW, Suite 1000 West, Washington, DC 20001

From:	Taylor, Steven C <TaylorSC2@state.gov>
Sent:	Monday, August 10, 2015 12:58 PM
To:	Kennedy, Patrick F <KennedyPF@state.gov>
Cc:	Yanci, Joseph T <YanciJT@state.gov>
Subject:	RE: Microstrategy

RELEASE IN PART B5,B6

Pat,

B5

Thank you,

Steve

This email is UNCLASSIFIED.

From: Kennedy, Patrick F
Sent: Monday, August 10, 2015 10:41 AM
To: Taylor, Steven C
Subject: FW: Microstrategy

Steve

B5

Regards
pat

From: David Adams [mailto:dadams@podestagroup.com]
Sent: Monday, August 10, 2015 10:36 AM
To: Kennedy, Patrick F
Subject: Microstrategy

Hi Pat -- Good to see you at the Vietnam reception. I hope this email finds you well. I'm reaching out on behalf of MicroStrategy, a provider of enterprise software platforms based in Tysons Corner. MicroStrategy is one of the leading companies on cybersecurity issues and has recently developed a mobile identity security platform (Usher – see attachment for more info). The Usher platform may have some place in the solution being developed to address data breach threats, particularly on the multi-factor authentication side of things.

The press coverage MicroStrategy has received has been universally positive: MarketWatch (describing Usher as Apple Pay for the Enterprise); Washington Business Journal (calling timing of Usher's release "serendipitous" given rising public concerns around recent cyberattacks on massive commercial enterprises like Sony, Home Depot, and Target); International Business Times (Usher is a "password killer," its release coinciding with a "surge in interest" in biometrics and multi-factor authentication and "huge need" to authenticate people online); Slate (Usher is an "all-in-one" solution that "raises the bar" in cybersecurity); PSFK (favorably reviewing Usher enterprise platform in detail); Biometric Update (Usher is an "end-to-end enterprise security platform that

provides a stronger, multi-authentication option to passwords" that is "10 to 100 times more secure" than existing systems); and Beta News (observing that Usher could be the "answer" to the password problem and describing how Georgetown University has deployed Usher as a "more secure and efficient" alternative to passwords for students and administrators to access university websites and applications).

I wanted to see if you might have some time to connect with Jonathan Klein, president of MicroStrategy, and me in the next couple weeks. I've heard from others that the Department has recently changed email platforms but wasn't sure if that included the capabilities that Microstrategy offers. We would love the opportunity to discuss Usher's capabilities and how they may fit with any of your current needs. Below, I have included some additional information about Jonathan and the company.

Please let me know if there are some windows that would work for you. Thank you for your consideration.

Best, Dave

Jonathan Klein, President & Chief Legal Officer
Mr. Klein has served as President & Chief Legal Officer since October 2012 and previously served as Executive Vice President, Law & General Counsel from December 2007 to October 2012, as Vice President, Law and General Counsel from November 1998 to December 2007, and as Corporate Counsel from June 1997 to November 1998. From September 1993 to June 1997, Mr. Klein was an appellate litigator with the United States Department of Justice. Mr. Klein received a B.A. in Economics from Amherst College and a J.D. from Harvard Law School.

About MicroStrategy
Based in Tysons Corner, VA, MicroStrategy (MSTR) is a leading provider of enterprise software platforms. With operations in 27 countries and over 3,200 employees, MicroStrategy provides the most flexible, powerful and user-friendly platforms for analytics, mobile identity and loyalty—offered either on premises or in the cloud. The company devotes over 25% of its workforce and nearly $100M annually to R&D, and has over 80 patents issued. MicroStrategy is proud to serve millions of users at nearly 4,000 companies spanning 20 industries around the world.

In 2015, MicroStrategy announced the general availability of MicroStrategy 9s, bringing enterprise-grade cybersecurity to the world's leading analytics platform through integration with MicroStrategy Usher, a powerful new security technology. In April, MicroStrategy introduced enterprise security platform Usher and debuted the Usher Software Development Kit. In June, MicroStrategy announced the general availability of MicroStrategy 10 Secure Enterprise.

PG
DAVID ADAMS PRINCIPAL
O 202.879.9325 / C [_____] / W www.podestagroup.com   B6
1001 G Street NW, Suite 1000 West, Washington, DC 20001

From:	Holland, Keri J <HollandKJ@state.gov>
Sent:	Tuesday, August 18, 2015 11:26 AM
To:	Schnotala, Erik J <SchnotalaEJ@state.gov>; Malik, Sabeen <MalikS@state.gov>
Subject:	FW: Reconnecting, AGOA Forum, and Rendeavour
Attach:	Rendeavour Overview.pdf; 2015.07.11 Tatu City kicks off construction of first residential development (1).pdf

For your info

From: Jordan Valdés [mailto:jvaldes@podestagroup.com]
Sent: Tuesday, August 18, 2015 11:20 AM   **RELEASE IN PART B6**
To: Garverick, J Robert; Holland, Keri J; Wong, Ellen Y
Subject: Reconnecting, AGOA Forum, and Rendeavour

Dear E3 State Team,

My apologies for the mass mail, but I was unsure who among you was the best person to reach out to regarding my request. You may remember me as a former member of the Administration; specifically, as the person who used to staff the SBA Administrator at President's Export Council and similar trade promotion meetings. I now cover the trade and investment portfolio at PG. I hope my note finds you well.

I'm writing because one of my clients, Rendeavour, will be present at the AGOA Forum and would like to meet with the U/S if her schedule allows it. Rendeavour is the largest urban land developer on the continent. **The company committed $2 billion in residential developments in 5 countries in sub-Saharan Africa. Their developments in Nigeria, Ghana, DRC, Zambia, and now, Nairobi will house nearly 500,000 people over the next decade.** Last month, Rendeavour launched construction on its flagship Nairobi project, Tatu City. I've attached the press release of that event if it's helpful to pass on. Ambassador Godec and the Kenyan Foreign Minister attended the ceremony and made remarks. Rendeavour was a sponsor and investor in the Global Entrepreneurship Summit in Nairobi this year, and also committed more than $400K in contributions to the Young African Leaders Initiative (YALI). At the summit, Rendeavour met the heads of USTDA, OPIC, and SBA to brief them on Rendeavour's development projects. They also met with Senator Coons, U/S Stengel, and several officials from the Commerce Departments.

Rendeavour will be present at the African Growth and Opportunity Act (AGOA) Forum in Gabon from August 24-27. The company's head of Corporate Affairs, Preston Mendenhall, will be a speaker on infrastructure investment in Africa. Preston would like to meet the U/S to brief her about the company and the issues it is facing in Kenya. Understanding her schedule is likely very tight on the ground, we are also able to offer a window with Rendeavour's lead investor, Frank Mosier, who will be in Washington from September 8-10.

Please let me know who among you is the best person to work with concerning this request and thanks in advance for your assistance with it.

PG   **JORDAN VALDÉS VICE PRESIDENT**
         O 202.879.9379 / C [   ] / W www.podestagroup.com   B6
         1001 G Street NW, Suite 1000 West, Washington, DC 20001

Rendeavour

A Pan-African Urban Land Developer

RELEASE IN PART B4

Overview

2015

www.rendeavour.com

Rendeavour

A Pan-African Urban Land Developer
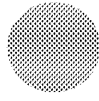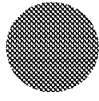
OVERVIEW

RENDEAVOUR OVERVIEW
Pan-African urban developments

Rendeavour
A Pan-African Urban Land Developer

- Rendeavour is the largest pan-African urban land developer focused on providing high quality infrastructure, planning and urban management to create the foundation for satellite cities that reverse the current trend of unplanned development and congestion in Africa.

- Rendeavour's portfolio of over 30,000 acres (12,000 ha) has clean title and approved master plans and zoning, with bulk infrastructure and other construction underway.

- Rendeavour's shareholders and management are long-term investors in Africa, with decades of experience in Africa and other emerging markets.

Stephen Jennings
Founder & Lead Investor

Frank Mosier
Lead Investor

Existing projects
Flagship – Kenya

- 1018 ha
- Urban Development

- 941 ha
- Urban Development

- 250 ha
- Urban Development

- 721 ha
- Urban Development

- 4,400 ha
- Urban Development

- 120 ha
- Mixed Use Community

- 1,000 ha
- Urban Development

- 3,113 ha
- Partially incorporated in Tatu

3

Rendeavour
A Pan-African Urban Land Developer
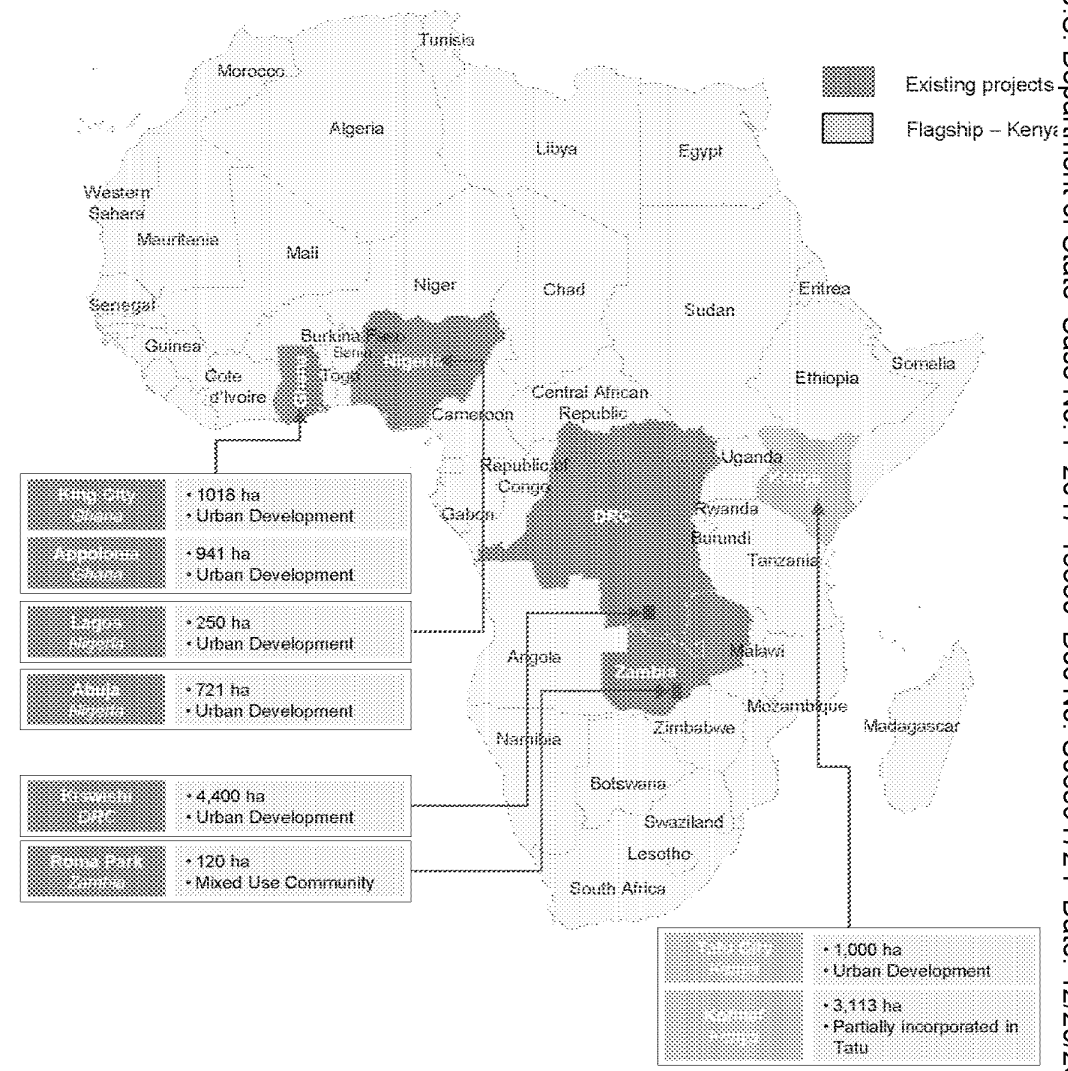
● OTHER SHAREHOLDERS

Torstein Hagen

Michael Ashcroft

Senior Management of Rendeavour

● CORE BUSINESS

Rendeavour
A Pan-African Urban Land Developer

Rendeavour actively selects large scale strategic land in sub-Saharan Africa suitable for development by specialist urban developers, including Rendeavour's own development sub divisions, namely its Residential, Retail and Logistics development platforms.

Rendeavour's primary business is providing planning, bulk infrastructure and all necessary permits and statutory approvals.

The result is a change in land use designed to meet the specific needs of the local area. This land use largely focuses on the provision of residential and affordable housing, alongside provision for community retail, logistics and manufacturing, within a fully planned and approved Town Plan framework.
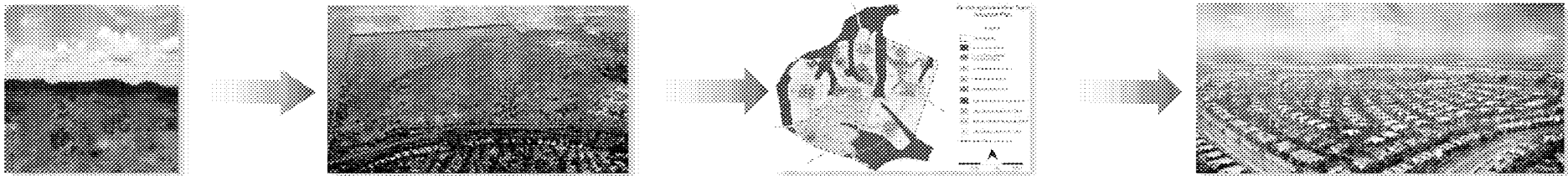
Activities under this business model include:

- Procuring large land sites in growth paths of existing cities in conjunction with local partners.

- Securing title registration and physical on-site possession.

- Master planning.

- Procuring necessary permits and statutory approvals.

- Bulk infrastructure planning and procurement.

- Stakeholder management and local community relations.

- Ensure compliance with project guidelines and master plans by off takers.

- Developing positive social impact through CSR projects.

5

● DEVELOPMENT PLATFORMS

Rendeavour
A Pan-African Urban Land Developer

Residential

Over 70% of Rendeavour's land is likely to be used for residential purposes.

In-house delivery of turnkey, tailored homes at drastically lower costs and more reliable quality – ultimately the clients' main priorities.

Experience

- Design of several affordable housing projects for Africa.
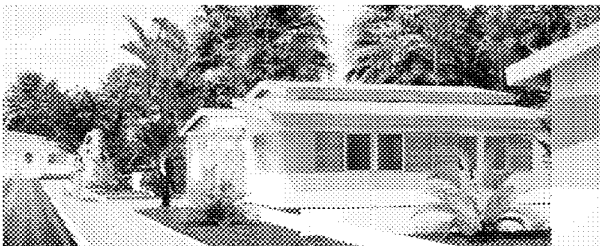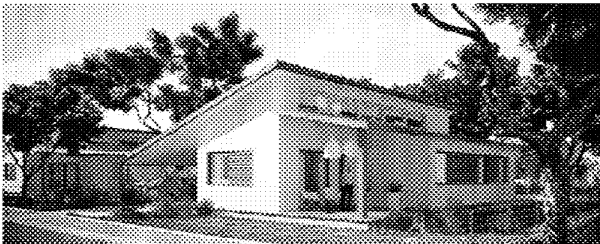
Retail

As consumerism takes off and disposable income rises further, the demand for high-quality retail space will increase dramatically

Define, acquire and develop dedicated retail locations within the Rendeavour portfolio or acquire premium locations with long-term investment value

Experience

- Over 300,000 sqm of European retail and logistics floor area built by Rendeavour management.
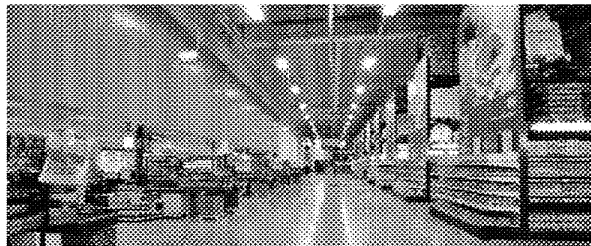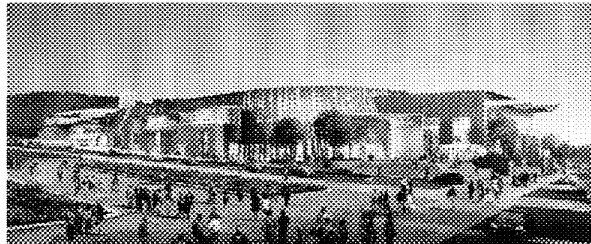
Logistics

There is high demand for high-quality logistics infrastructure due to increased intra-regional trade, and strong growth in light industry and manufacturing

Rendeavour solely or in partnership is developing a specialist logistics business to target the demand for large-scale logistics and industrial parks across sub-Saharan Africa

Experience

- Over 1 million sqm of European standard logistics facilities built by Rendeavour management
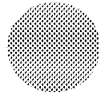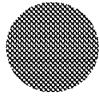
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Rendeavour

A Pan-African Urban Land Developer

PROJECT OVERVIEW

⚓ TATU

Rendeavour

A Pan-African Urban Land Developer

Size: 996.6 ha
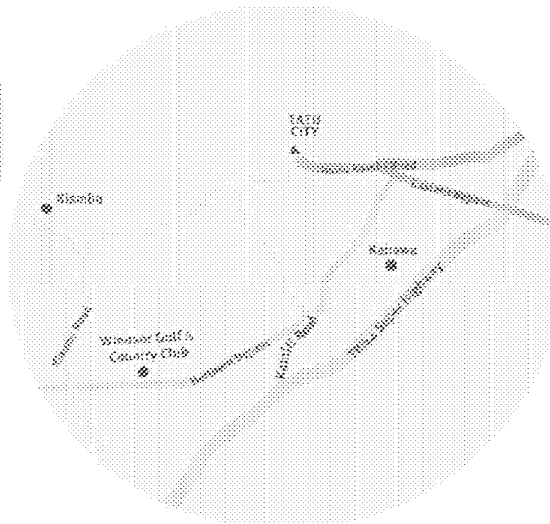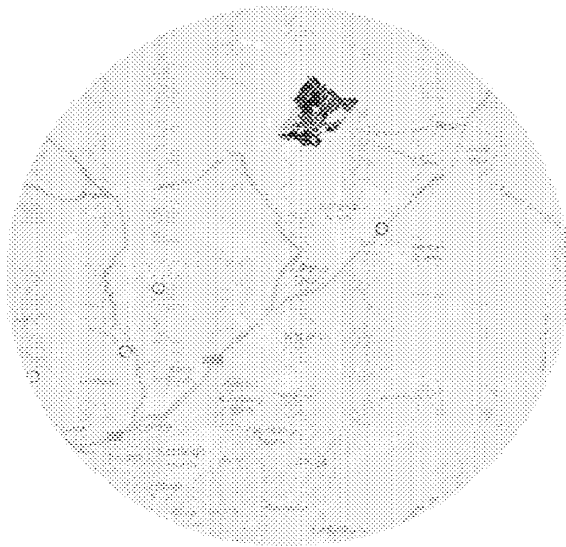
- Located in Ruiru Municipality, Nairobi
- 30 minutes from Nairobi City Centre, 5km off the Thika Highway and 2km from the Northern and Eastern bypasses intersection
- **Designated** as a private sector flagship of **Kenya's Vision 2030**, Kenya's national blueprint
- Infrastructure deployment currently on-going:
  - First phase access roads complete
  - Sewerage, power completion in H1 2015
  - Residential and industrial sales in progress
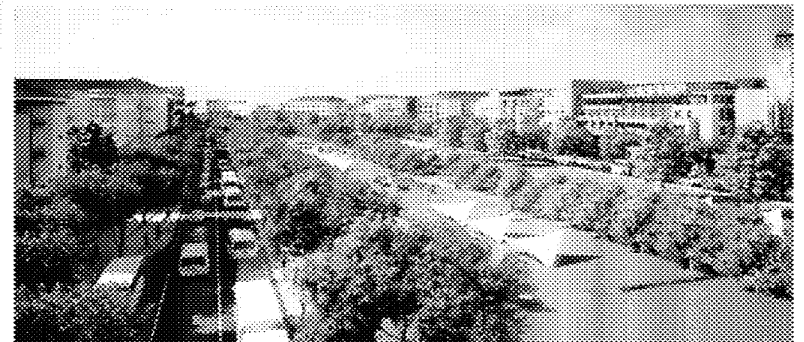
| 2008: Land Acquired | Jan 2010: Master Plan | 2010: Launch | 2012: Enabling Works | 2014: Kijani residential sales |

KOFINAF

Rendeavour
A Pan-African Urban Land Developer

Size: 3,113 ha

- Kofinaf Company Limited is one of the largest and oldest coffee growing operations in Kenya, having been incorporated in 1950.
- Kofinaf's assets are spread over 6 estates in Kiambu County, with a total production area of 1,797 ha within a total land area of 3,113 ha.
- The area matches the growth corridor north of Nairobi and land valuations are increasing in line with expectations
- Kofinaf land in close proximity to the Tatu City project will likely be joined to form one complete project site.

9

City of Light
APPOLONIA

Size: 941ha

Rendeavour
A Pan-African Urban Land Developer
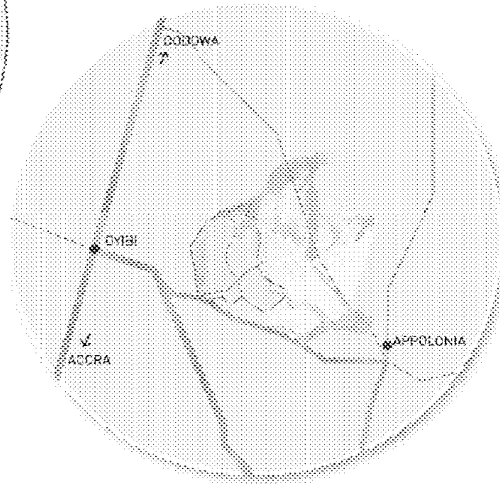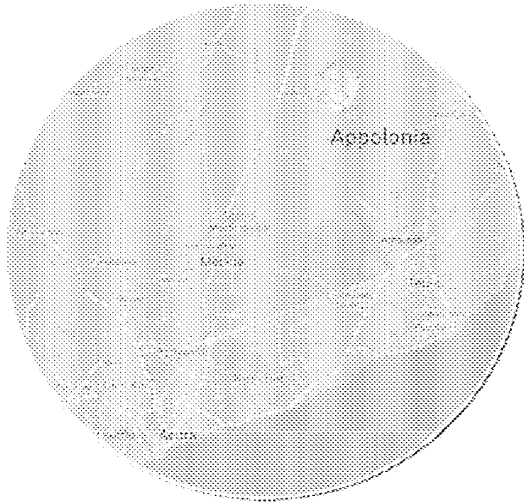
- A development in Greater Accra
- Less than 30 km from Accra's CBD & Kotoka Int'l airport and 20 km from Tema Harbour, the largest Port in the country, and responsible for 80% of Ghana's cargo
- Presidential Launch & Endorsement: June 2012
- Bulk infrastructure under construction:
  - Main access high quality asphalt road
  - Bulk water & waste water drainage systems; landscaping
- Sales currently in progress

| 2011: Acquisition | 2011: Master Plan | 2012: Launch | 2013-present: Infrastructure | 2015: Sales |

KING CITY

Size: 1018 ha

Rendeavour
A Pan-African Urban Land Developer

Kingcity
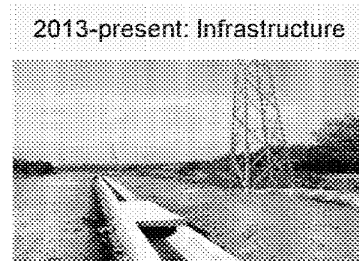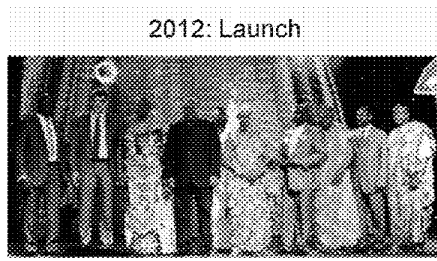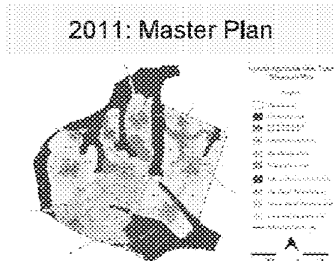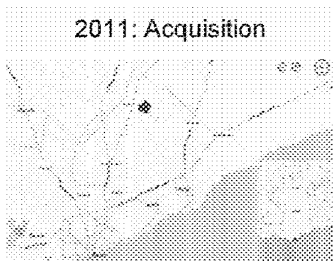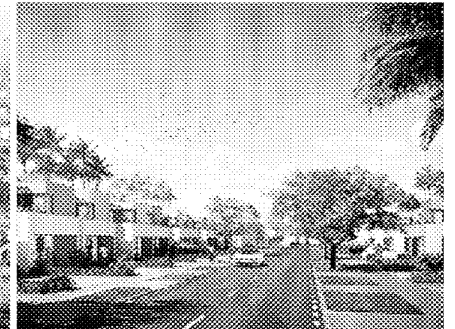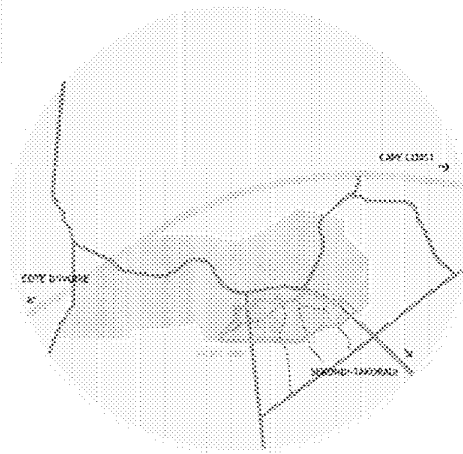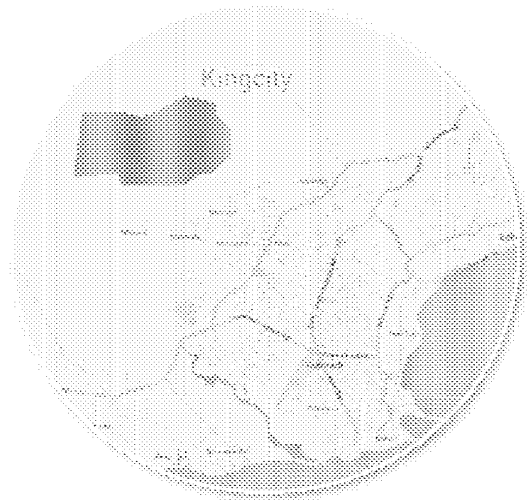
- A development in Takoradi, in the Western region of Ghana
- Takoradi Commercial Harbor, the second largest in Ghana, is located about 10km from the site
- A number of large infrastructure projects within the area including:
  - A 6 km bypass connecting the main Trans-West African road from Accra through Takoradi to Ivory Coast; and
  - A main link between most of the mining towns in the Western Region and Takoradi

| 2011: Acquisition | 2011: Master Plan & Approvals | 2012: Launch | 2013: Construction of bypass |

ROMA PARK
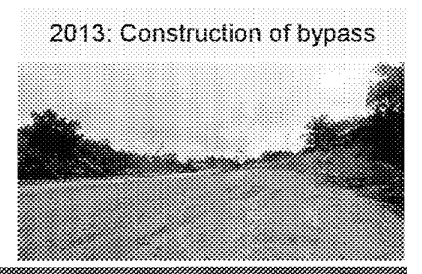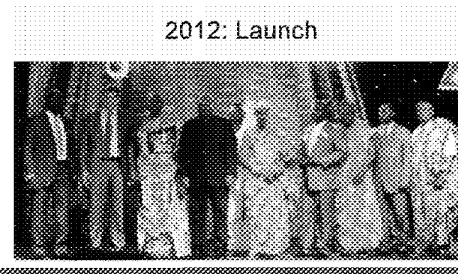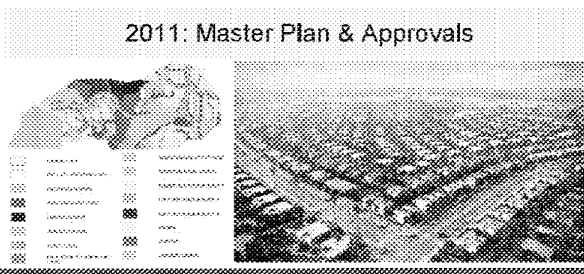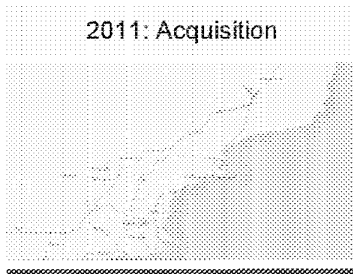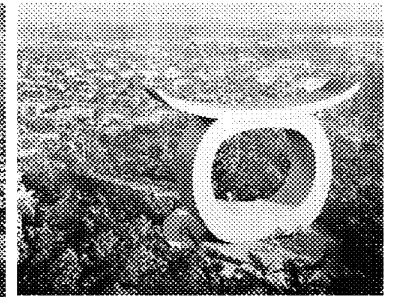
Rendeavour
A Pan-African Urban Land Developer

Size: 120 ha
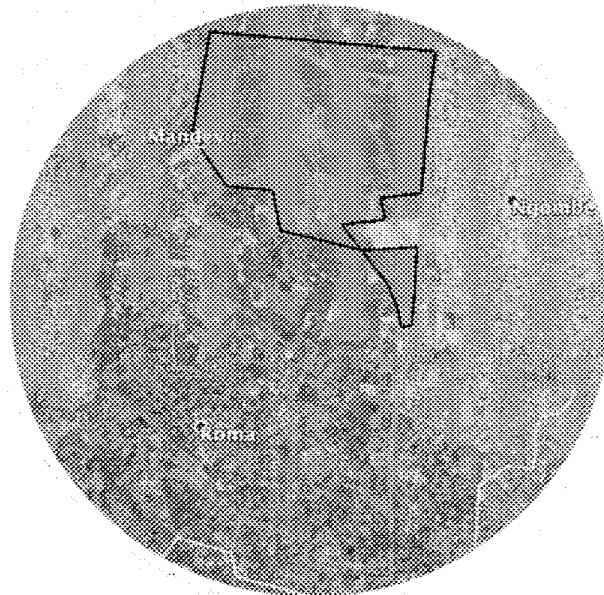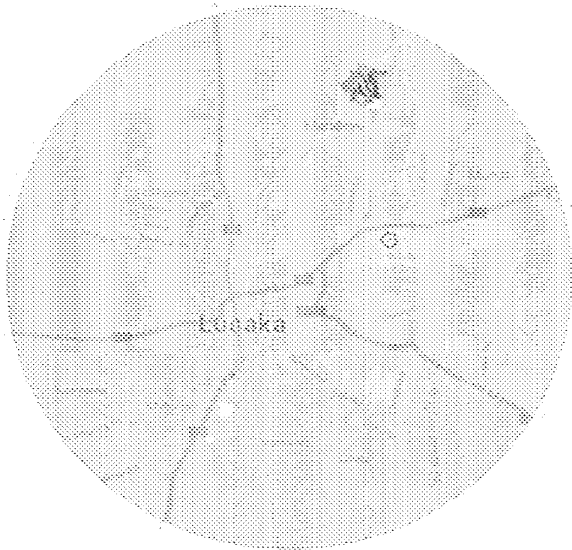
- Located in the heart of Lusaka and a premium attraction point with the Roma House restaurant, and conference centre,

- Serviced apartments complete and opened in April 2011

- Bulk infrastructure completed
  - Main access high quality asphalt road
  - c. 5km of internal roads (asphalt) under construction & c. 22km of internal sewer piping
  - Internal electricity & water reticulation; ancillary works

- Phase 5 sales now underway

- Roma Park donated a large plot and land title to a local orphanage

| 2010: Roma Outline | 2011: Road Construction | 2011: Road Construction | 2011: Roma House Complete | 2012-present: Sales |

KISWISHI
En Rêver. Y Vivre.

Rendeavour
A Pan-African Urban Land Developer
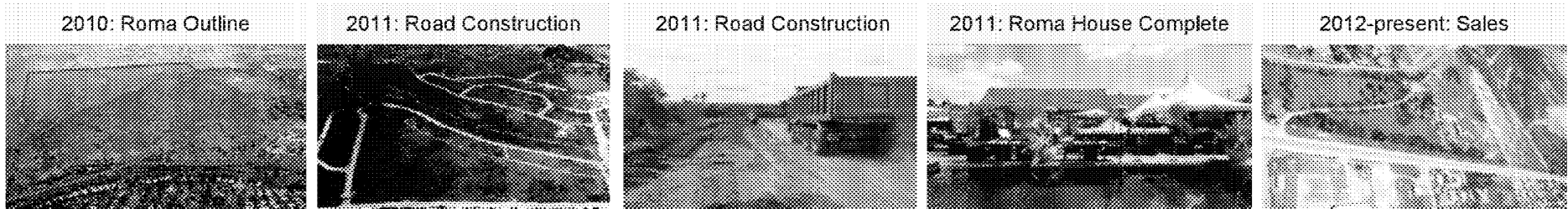
Size: 4,400 ha
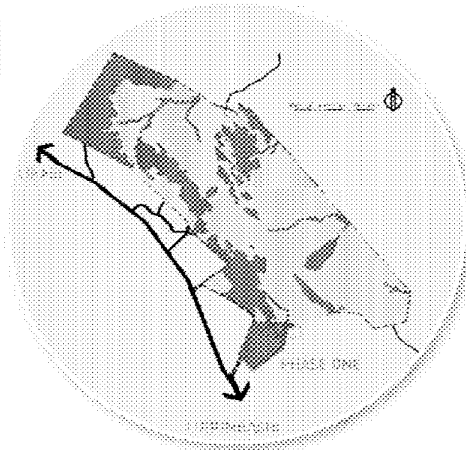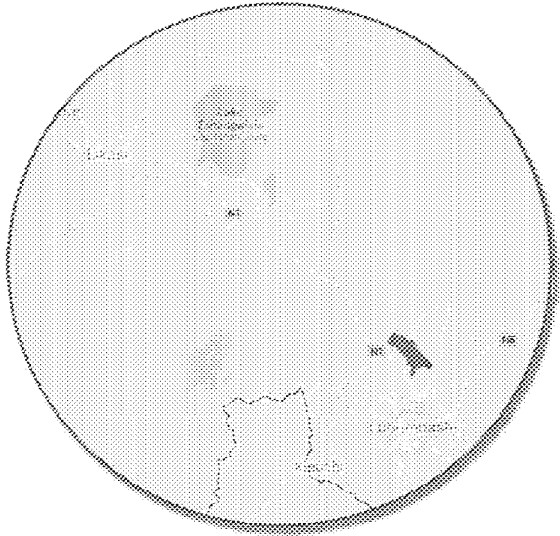
- A 4,400 hectare concession of virgin land
- Located 8km from Lubumbashi, DRC second city and 10 km from Luano International airport
- Site possession and early works including access road completed
- Deployment of bulk utilities currently on-going;
  - roads, storm water drainage systems, electricity and water
- Phase 1 Residential sales currently on going

| 2010: Acquisition | 2011: Master plan & initial designs completed | 2012-13: site possession & access road built | 2014: Phase 1 Sales |

Jigna

Rendeavour
A Pan-African Urban Land Developer

Size: 721 ha
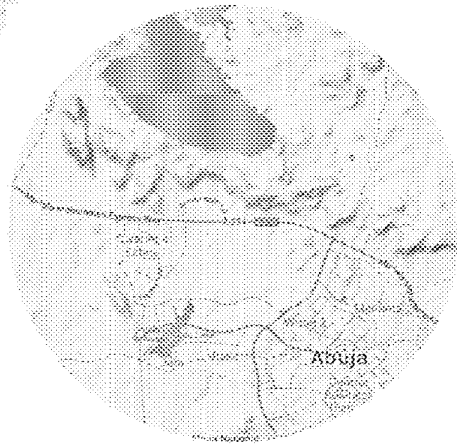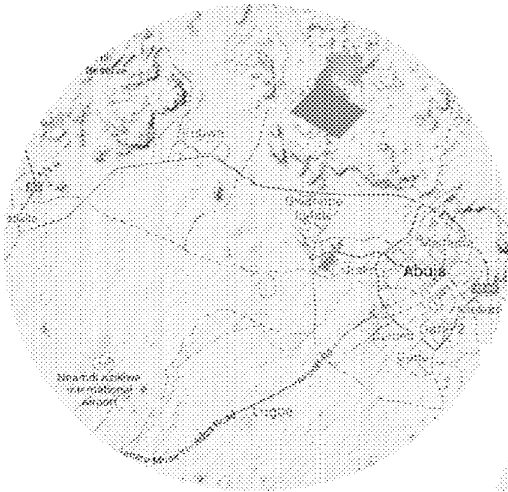
The newest addition to the portfolio (August 2014) in Abuja, Nigeria
* Less than 10 km from Abuja's CDB & the Three Arms Government zone
* 1km off the Outer Northern Expressway
* A unique site, well positioned within the hills of North Abuja
* Bounded by Katampe Extension 2 (Diplomatic Area) to the South and the Usuma Dam to the North
* The site offers unparalleled views of the city, the waters of the Usuma reservoir and the surrounding hills

The project is progressing with conceptual work, statutory approvals, EIA, alongside master and local plans to meet all regulatory requirements

14

NIGERIA

Rendeavour
A Pan-African Urban Land Developer
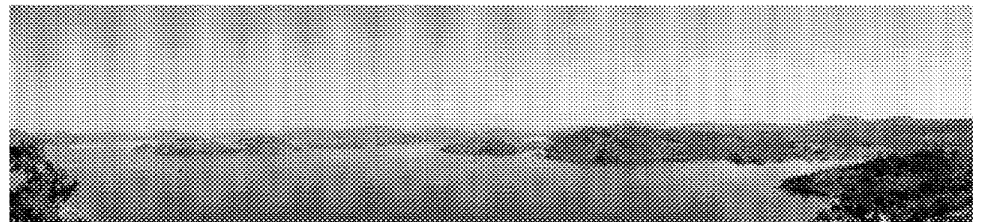
Rendeavour is exploring a number of projects within Nigeria. These are of similair scope and scale to those in other African countries and are at advanced stages of discussion.

* Lekki Peninsula, Lagos Nigeria. A large scale urban land development project will provide Lagos with much needed respite. The project will provide for a range of developments centered around residential, light industrial and logistics
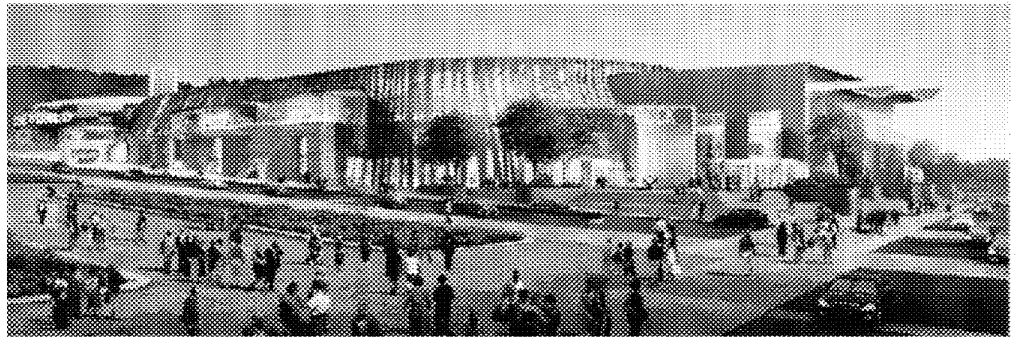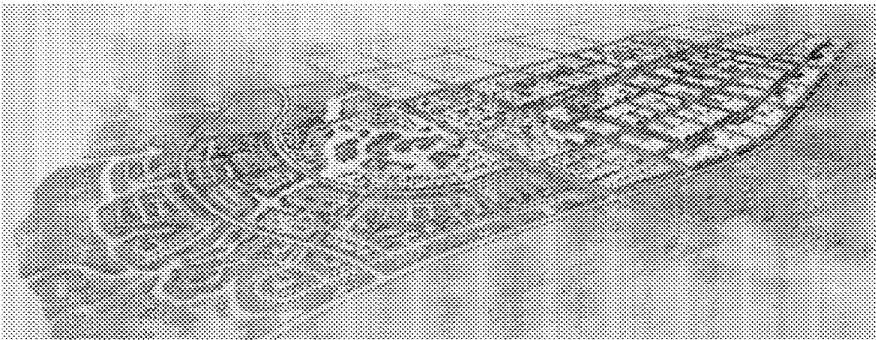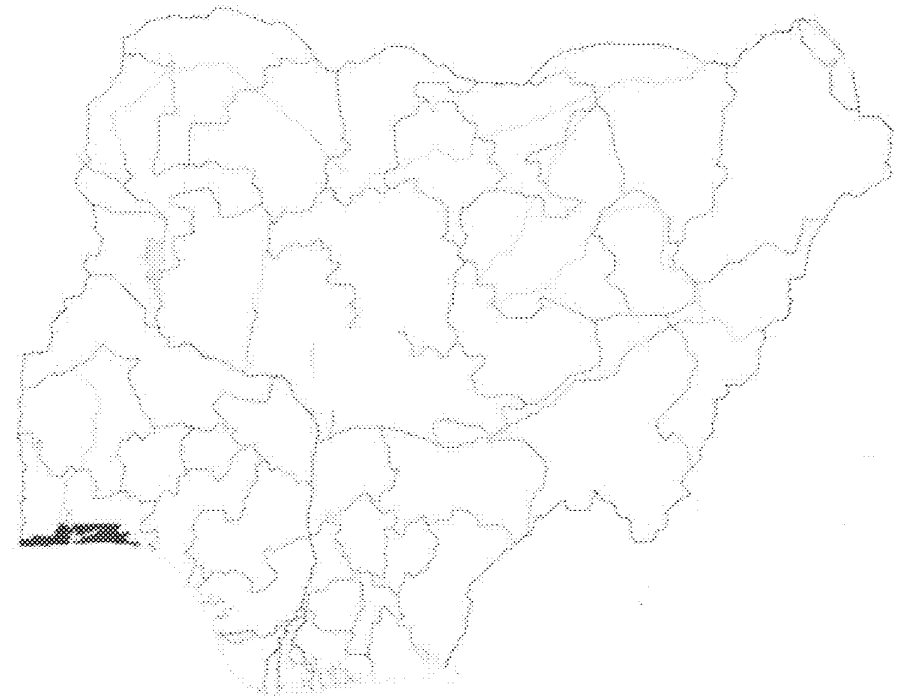
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TATU

Live your dream. Make it happen.

Tatu City kicks off construction of first residential development

Cabinet Secretary for Foreign Affairs and International Trade Amina Mohamed, U.S. Ambassador to Kenya Robert Godec and Kiambu County Governor William Kabogo commend American investment

11 July 2015

Tatu City, the mixed-use, mixed-income urban development near Nairobi, has launched construction of its first residential phase, Kijani Ridge, marking a major investment milestone in Kenya.

An event marking the occasion was attended by Kenya's Cabinet Secretary for Foreign Affairs and International Trade Amina Mohamed, Kiambu County Governor William Kabogo and U.S. Ambassador to Kenya Robert Godec.

Cabinet Secretary Amina Mohamed

A sales drive held in parallel to the ceremony attracted over 100 buyers to Kijani Ridge, located above a reservoir on Tatu City's rolling green hills. Tatu City will be home to more than 70,000 residents and 30,000 day visitors and create tens of thousands of jobs during its 20-year, phased development.

"We are pleased to bring American and other international capital to Kenya and Tatu City, a revolutionary urban development that eases the burdens of urbanization on Nairobi and creates unique living and business opportunities for families and companies in Kenya's growing economy," said Frank Mosier, the lead American investor in Tatu City and Rendeavour, the project owner.

Speaking at ceremony, Cabinet Secretary Mohamed said, "We as a government are about attracting investment, creating jobs, creating opportunities and, of course, creating wealth. So for us, Tatu City is a showcase of the investment Kenya can really attract into the country."

Ground-breaking ceremony for Kijani Ridge: Ambassador Godec, Cabinet Secretary Mohamed, the Property Show's Nancy Muthoni, Tatu City Acting CEO Anthony Njoroge and Governor Kabogo.

Commending Rendeavour and Tatu City's investment, Ambassador Godec said the U.S. government is "proud that Tatu City has the backing of American investors ... and the investment scale is really quite extraordinary when you look at it - $100 million, that's Ksh10 billion, and that's just to start. I think it is also particularly auspicious and important that this ground-breaking is occurring just a few days before the visit of President Barak Obama to Kenya, and of course the Global Entrepreneurship Summit," he said, referring to the U.S.-backed initiative which will hold its annual event in Nairobi on 25-26 July.

www.rendeaovur.com

Live your dream. Make it happen.

Governor William Kabogo highlighted Kiambu County as an investment destination for Kenyan and foreign investors. "It is my expectation that [Tatu City] will serve to showcase my government's commitment to well-planned and controlled development. If you are looking to invest in this sector, Kiambu County is the place to be – the place to grow, work and live in," he said.

Rendeavour, Tatu City's owner, is Africa's largest urban land developer, with visionary projects in Kenya, Nigeria, Ghana, Zambia and Democratic Republic of Congo.

About Tatu City (www.tatucity.com)

Tatu City is a 2,500-acre, mixed-use and mixed-income development with residential, commercial, industrial, tourism, social and recreation amenities for more than 70,000 residents and 30,000 day visitors. Underlying Tatu City's design is a visionary concept aiming to shift urban development in Kenya from the familiar single node model to a decentralized urban environment. By doing so, Tatu will significantly de-congest the City of Nairobi by offering a unique live, work and play environment.

About Rendeavour (www.rendeavour.com)

Rendeavour is Africa's largest urban land developer with over 30,000 acres of visionary projects in the growth trajectories of large cities in Kenya, Ghana, Nigeria, Zambia and Democratic Republic of Congo. Rendeavour's vision goes beyond alleviating what is a self-evident problem – that of stifling urban congestion and a dearth of quality housing and commercial property in Africa. Rather, we aim to help create the infrastructure – the living and working spaces, communities, schools and hospitals – that will help sustain and accelerate Africa's economic growth, meet the aspirations of Africa's burgeoning middle classes, and serve as a catalyst for further urban development.

Sales Contact	**Media Contact**
Chris Barron	Tim Beighton
cbarron@tatucity.com	tbeighton@rendeavour.com

www.rendeaovur.com

From:	Klajn, Tamara </o=SBUState/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=Kleijn, Tamara03c>
Sent:	Friday, December 18, 2015 2:59 PM
To:	Barlerin, Peter H <BarlerinPH@state.gov>; Ticknor, Scott B <TicknorSB@state.gov>
Cc:	Nelson, Lynn A <NelsonL@state.gov>
Subject:	FW: Rendeavour - update
Attach:	Tatu City Update for USG vF.pdf; 01_2015.08 Rendeavour - Africa's Urban Future.pdf; Rendeavour Background_Business Matchmaking_vF.pdf; 2015 12 Business Matchmaking Summary_vF.pdf

Peter, Scott,

What do you think?

All the best,
Tamara

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Tamara Klajn
Senior Advisor
Bureau of African Affairs
U.S. Department of State, Suite 6234A
(202) 647-3356 (direct)

SBU
This email is UNCLASSIFIED.

....

From: Jordan Valdés [mailto:jvaldes@podestagroup.com]
Sent: Tuesday, December 15, 2015 11:29 AM
To: Klajn, Tamara
Cc: Nelson, Lynn A
Subject: Rendeavour - update

Dear Tamara,

It was great to connect with you yesterday and I am glad to hear the great developments of the Africa Bureau.

Per your request, and at the risk of overload, I'm including four documents to this email:
  • Rendeavour's overview presentation, in case you've not received it (I believe A/S Thomas-Greenfield has a copy);
  • 2 Rendeavour backgrounders for business matchmaking events to take place in the spring;
  • The annual Tatu City update (Rendeavour's Kenya development) for your review.

Per our conversation, we'd be pleased to deliver the update to the A/S on the 21st or 22nd according to her availability. However, understanding her schedule may be tight, we'd be pleased to deliver an update to you, as well. Please suggest a time on Monday or Tuesday for which you would be available.

Kind regards,

JORDAN VALDÉS VICE PRESIDENT
O 202.879.9379 / C [   ] / W www.podestagroup.com
1001 G Street NW, Suite 1000 West, Washington, DC 20001

B6

RENDEAVOUR

AFRICA'S URBAN FUTURE

2015 Summary of Progress

Rendeavour is pleased to provide several updates on the company's successes in 2015, including high-profile partnerships, U.S. Government support and positive progress made with Tatu City, Rendeavour's satellite city development in Kenya.

Commercially, Tatu City is thriving. Kijani Ridge, the development's first residential phase, is 60% sold, and Tatu Industrial Park, the 420-acre light industrial area adjacent to Tatu City, announced a number of high profile Kenyan and multi-national buyers that will build state-of-the-art production facilities and create thousands of jobs.

Legally, Tatu City is ending 2015 in a much better position than it started the year, with positive signals that the Kenyan judiciary is taking the project's legal challenges seriously.

Tatu City expresses its gratitude to the stakeholders that have supported the project for many years, and in particular in 2015. These include property buyers, Kenyan government and business community, Kenyan media and international governments – the United States, United Kingdom, Norway and New Zealand – which represent the homes of our shareholders.

Milestones & Achievements

- In November, **Unilever** announced it will build a $175 million production facility at Tatu Industrial Park, following the lead of notable Kenyan companies **Dormans** (largest coffee grower and producer in East Africa) in April; **Kim-Fay** (producer and distributor of **Kimberly Clark** brands in East Africa) and **Maxam** (**Heineken** distributor in Kenya) in August.
- In November, Cabinet Secretary for Industrialization and Enterprise Development **Adan Mohamed** attended the ground-breaking of Tatu Industrial Park, along with Kiambu County Governor **William Kabogo** and representatives from the U.S., U.K. and Australian embassies.
- Cabinet Secretary for Foreign Affairs and International Trade **Amina Mohamed** attended the ground-breaking for Kijani Ridge, along with U.S. Ambassador **Robert Godec** and Governor Kabogo.
- In July, Rendeavour sponsored the **Global Entrepreneurship Summit** during President Obama's visit to Kenya.
- Rendeavour has made a commitment to the **Young African Leadership Initiative**, with over $400,000 of in-kind support, such as mentorships, internships and entrepreneur incubator space in four or our offices in Africa.

Judicial Update

- The overall changes in the judicial process are positive. In the Kenyan courts, thanks to combined publicity and a strong legal team, Tatu City has resisted attempts by Kenyan minority shareholders to prevent administration of justice. Additionally, the judge on the main case appears to have stepped aside.
- Our next significant hearing is on February 26th. Our hope is that the main case will be resolved at that time.

RELEASE IN FULL

RENDEAVOUR

AFRICA'S URBAN FUTURE

WITH A LONGER-TERM
COMMITMENT TO AMERICA
THAN ANY OTHER
INTERNATIONAL URBAN
LAND DEVELOPER, WE HAVE
WITNESSED FIRSTHAND THE
COMPREHENSIVE ECONOMIC
TRANSFORMATION OVER THE
PAST 18 YEARS.

CONTENTS

INCREDIBLE AFRICA

400 million

80%

3rd

18 years

1.1 billion

5.8%

$1.4 trillion

1 in 25

One in four

$20,000

URBAN AFRICA

16%

x3

60%

15m KINSHASA

23m LAGOS

52 cities

THE AVERAGE AGE OF AFRICANS IS JUST 18 YEARS COMPARED WITH 40+ ON OTHER ECONOMIES

RENDEAVOUR MODEL

Rendeavour's defining strength is the ability to transform large-scale raw land in areas of urban growth, into fully planned cities or towns with all bulk infrastructure in place. In each project, we bring our expertise in land security, master planning, permits, bulk infrastructure planning and installation, and community relations.

The scale and quality of Rendeavour's projects provide the ideal environment for a full range of urban developments. By catalysing modern, large-scale residential, retail, logistics and light industrial solutions, Rendeavour is transforming Africa's urban environments, and building a foundation for the continent's future generations.

LAND
Rendeavour acquires large-scale land blocks with clean title in key urban growth corridors.

RE-ZONING
We re-zone the land for development, obtaining all relevant permissions.

MASTER PLAN
Working with world class urban growth experts, we create a master plan for market and community-led development.

INFRASTRUCTURE
We procure and install all bulk infrastructure: delivering water, power, roads, lighting, sewerage and recreational areas.

DEVELOP
We partner with developers to build mixed-income residential, commercial and industrial areas.

LIVE, WORK, AND PLAY
The result – an entirely new and modern city providing a standalone live-work-play environment.

OUR DEVELOPMENTS
CREATING AFRICA'S URBAN FUTURE

KENYA VISION 2030

AREA PROFILE

Nairobi's strategic role as the geographic, commercial and financial hub of East Africa provides the lasting foundation of its rapid economic and industrial growth. Of Nairobi's 3.4 million population, around 2.5 million live in slum accommodation – among them salaried office workers and successful entrepreneurs. Many of them would qualify for a mortgage, and as we seek to address the chronic housing shortage, this will become more possible.

"STRATEGICALLY LOCATED IN THE GROWTH PATH OF BOOMING NAIROBI"

TATU

DEVELOPMENT Tatu City

LOCATION Nairobi, Kenya

WEBSITE www.tatucity.com

ROMA PARK

DEVELOPMENT
Roma Park

LOCATION
Lusaka, Zambia

WEBSITE
www.romapark.co.zm
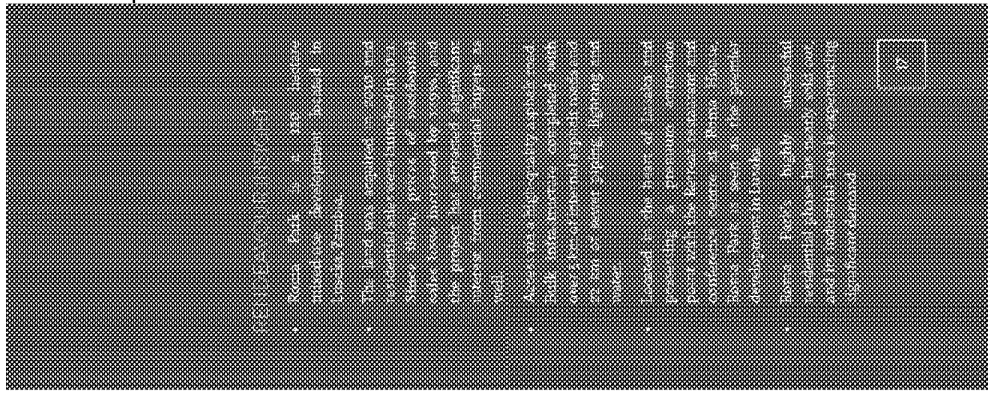
AREA PROFILE

Zambia's population is expanding rapidly. With 35% of its inhabitants living in urban areas, and most of them in Lusaka, Zambia is one of the most urbanised countries in Sub-Saharan Africa. This puts tremendous pressure on its dilapidated infrastructure.

"LOCATED IN THE HEART OF LUSAKA, ROMA PARK HAS BECOME A PREMIER DESTINATION FOR RESIDENTS AND VISITORS."
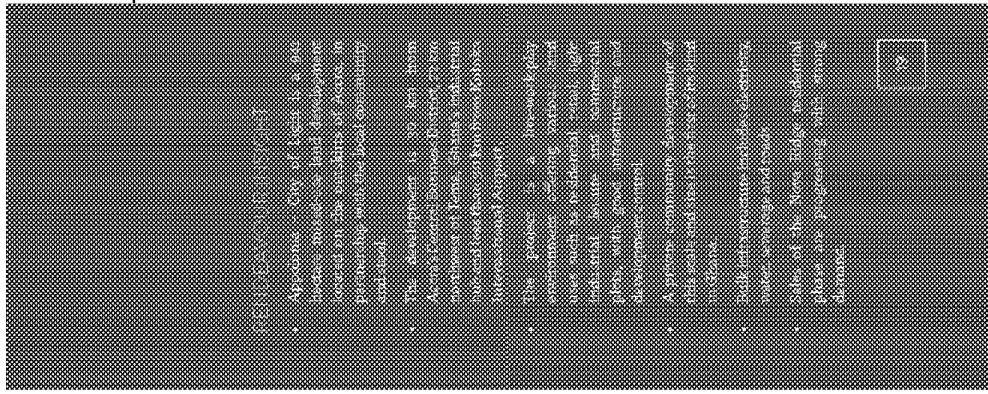
AREA PROFILE

Accra, the capital of Ghana, has a population of 4 million and is growing at an annual rate of 2.6%. Foreign direct investment in Ghana and the wider region remains robust. Annual GDP growth in 2015-2017 is expected to outpace the Sub-Saharan African average. Ghana remains one of the strongest and most stable democracies in Africa.

"CLOSE TO THE CENTRAL BUSINESS DISTRICT AND KEY TRANSPORT ARTERIES."

APPOLONIA
City of Light

DEVELOPMENT
Appolonia

LOCATION
Accra, Ghana

WEBSITE
www.appolonia.com.gh
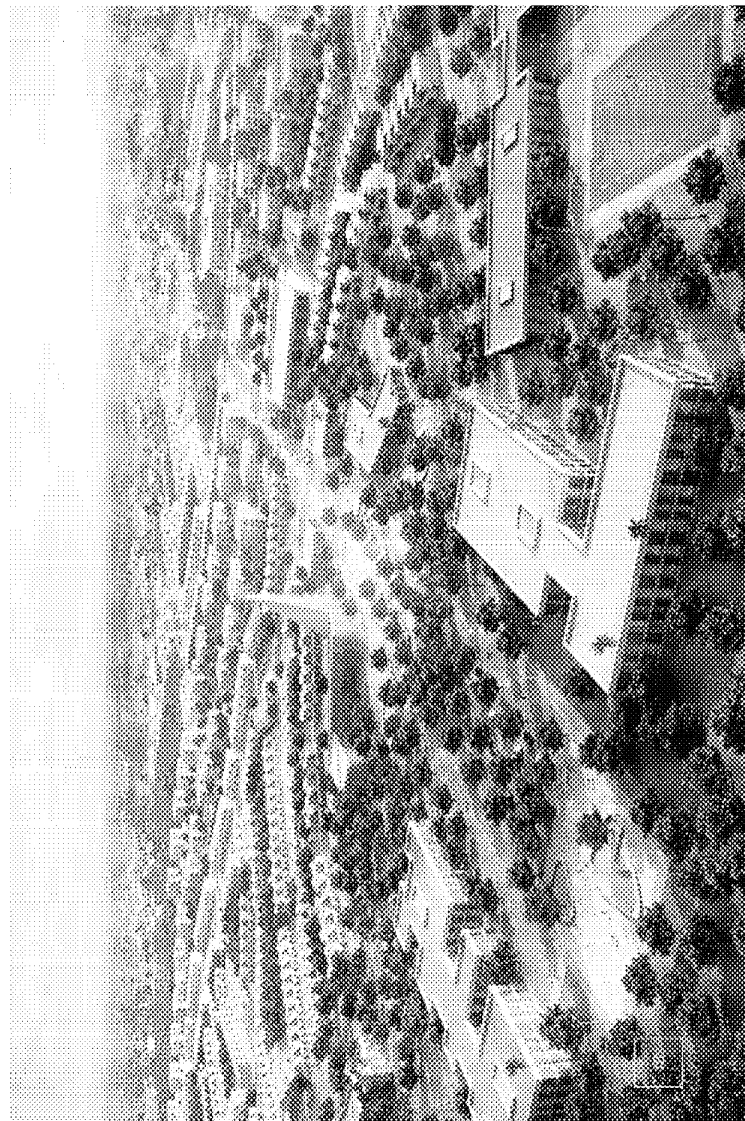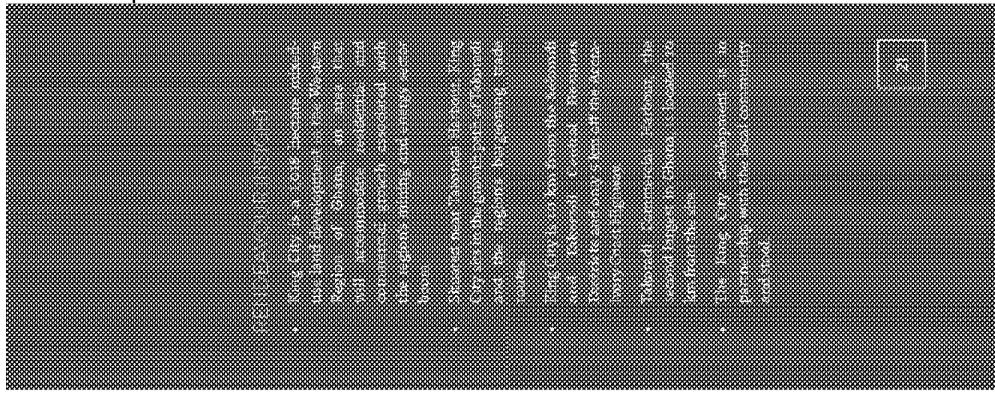
AREA PROFILE

As the onshore access point for Ghana's oil and natural gas fields, Takoradi is the third largest city in Ghana. The discovery and development of major oil fields just 60 km offshore is transforming the regional capital into a booming metropolis.

"KING CITY IS NEAR THE ONSHORE ACCESS POINT FOR GHANA'S OIL AND NATURAL GAS"
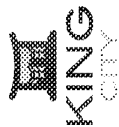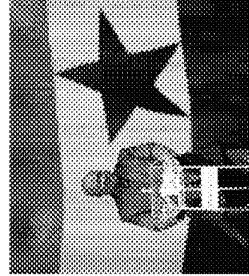
DEVELOPMENT
King City

LOCATION
Takoradi, Ghana

WEBSITE
www.kingcity.com.gh

KING CITY
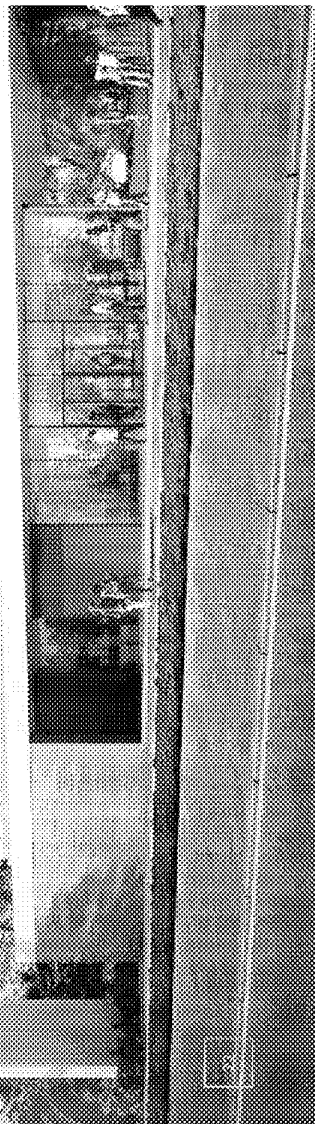
AREA PROFILE

Nigeria is one of the most rapidly growing countries in the world, with an 80% population increase expected by 2025. Lagos, the country's commercial capital and nerve centre, is predicted to be the world's fourth most populous city by 2050. The Lekki region is one of the most dynamic growth areas in Lagos State, with potential to accommodate approximately 3.4 million residents. Government development plans include a new international airport, deep sea port and free trade zone.

THE LEKKI REGION IS ONE OF THE MOST DYNAMIC GROWTH AREAS IN LAGOS STATE.
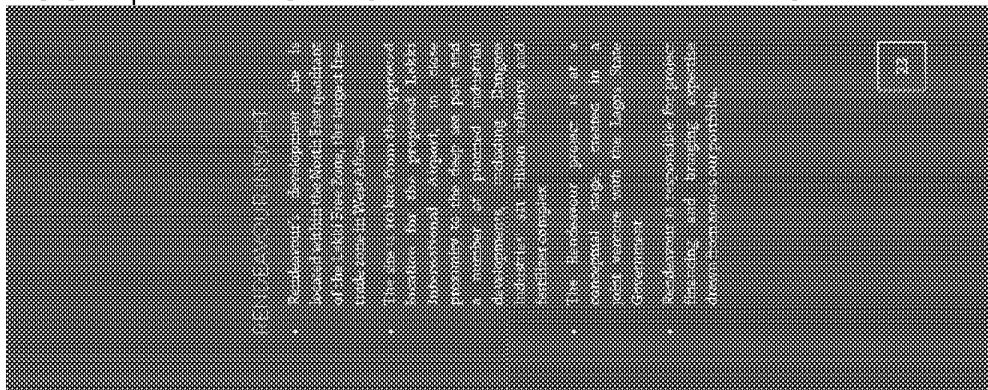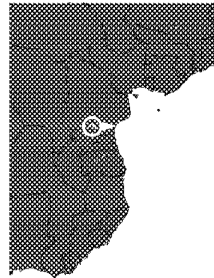
DEVELOPMENT
Lekki

LOCATION
Lagos, Nigeria

LEKKI
LAGOS

Jigna

DEVELOPMENT
Jigna

LOCATION
Abuja, Nigeria

WEBSITE
www.jigna.com.ng
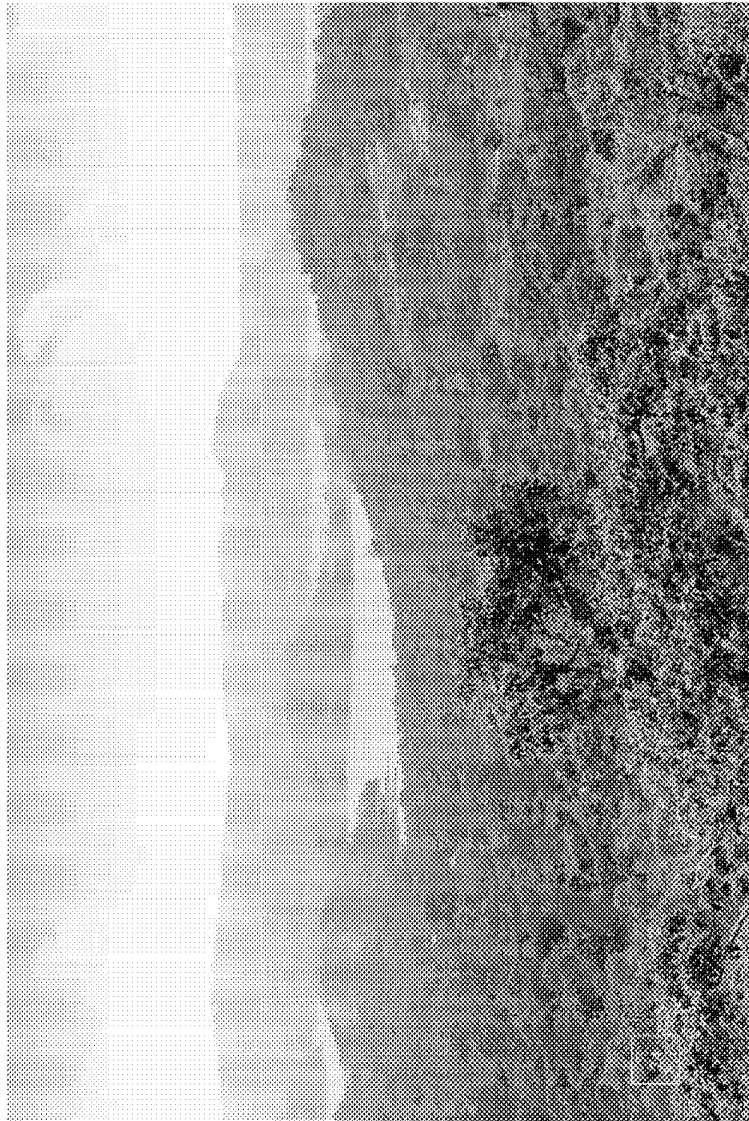
AREA PROFILE

Following the relocation of the country's capital to Abuja in 1991, the city has seen a large influx of national and international migrants, businesses and government structures. Abuja, which was purpose-developed with high quality planning and infrastructure, has a large proportion of higher-income demographic groups. Its economic prosperity has helped it achieve high, prolonged and stable population growth rates, with the city population expected to reach almost nine million by 2025.

KISWISHI

Dream it. Live it.

AREA PROFILE

Democratic Republic of Congo's second-largest city, Lubumbashi, is the capital of the copper-rich Katanga province. Since 2006, Democratic Republic of Congo's GDP has grown by 8% and Lubumbashi's population has expanded by more than 50% – to over 1.5 million. Lubumbashi is the twelfth fastest-expanding city in the world, with annual population growth of more than 4%.

"THE CAPITAL OF THE COUNTRY'S COPPER PRODUCING REGION."
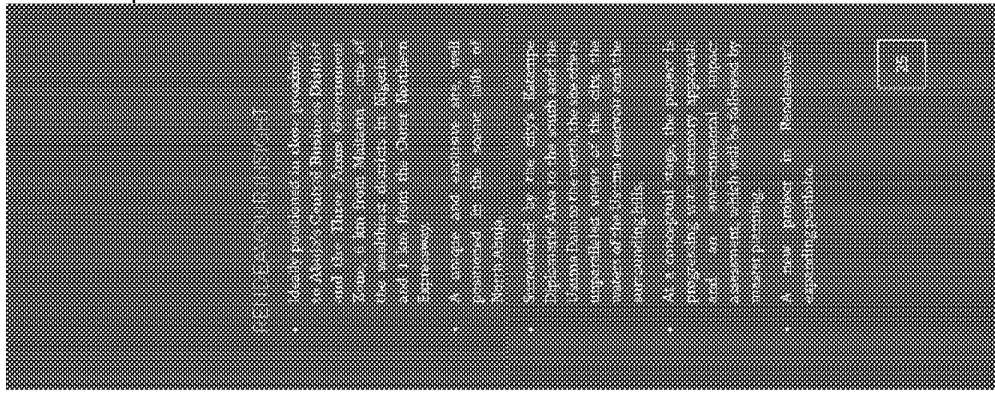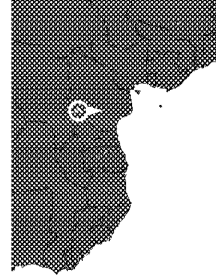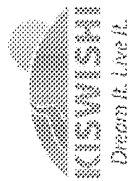
DEVELOPMENT
Kiswishi

LOCATION
Lubumbashi, DRC

WEBSITE
www.kiswishi.com
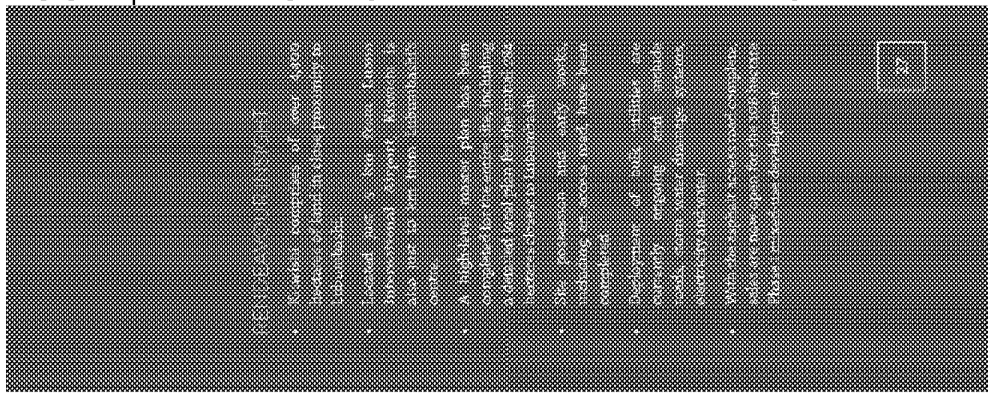
CORPORATE SOCIAL RESPONSIBILITY

Just as Rendezvous is dedicated to its work in Africa's most exciting markets, we are committed to the people from whom these lands are home. Our philanthropic and employment initiatives are driven by a strong commitment to corporate social responsibility which takes the form of both direct corporate funding and volunteer programmes by Rendezvous employees. As with our commercial endeavours, our CSR activities are community-led and do not impose ideas or systems from the outside.

GIVING BACK

"WE STRONGLY BELIEVE THAT WE ARE PRIVILEGED TO LIVE AND WORK IN SUCH A BEAUTIFUL AND DYNAMIC CONTINENT. WE WANT TO USE OUR POSITION AND SKILLS TO HELP IT THRIVE AND GROW."

28

COMMUNITIES

Rendeavour aims to facilitate the positive transformation of Africa. While we are principally focussed on infrastructure and the conversion of usable land, we also believe that environmental protection and community investment are critical to self-sustaining and balanced transformation. Long-term economic development will only be self-sustaining, and therefore demonstrably successful, if humans and the environment are equally valued.

Rendeavour recognises that its development projects can have both a positive and negative impact on communities in the development areas. We strive to minimise influence on environment and communities through a combination of the development's provision of jobs and higher incomes to residents, and social investment in the community.

CONSERVATION

Rendezvous's unique partnership with Lowveld Rhino Trust is creating a global model for conservation finance and sustainable wildlife management.

The Lowveld Rhino Trust, established in 2004, is one of the most successful and internationally recognised rhino conservancy projects in the world. Working with conservancies that are home to key black rhino populations, including the third largest in the world, Lowveld Rhino Trust strives to maintain annual rhino population growth rates of up to 10% per year, through hands-on rhino management and intensive monitoring.

Lowveld Rhino Trust is associated with a number of high-profile donor organisations, including the International Rhino Foundation and the World Wildlife Fund. In 2014, WWF recognised the success of Lowveld Rhino Trust's conservation programme as the first of ten global species conservation achievements.

The trust is also active in community outreach programmes to support conservation efforts. It provides school materials and rhino awareness education to 143 schools, reaching over 50,000 students.

Rendezvous has made a multi-year commitment to Lowveld Rhino Trust, to give it the financial stability to operate at its full potential.
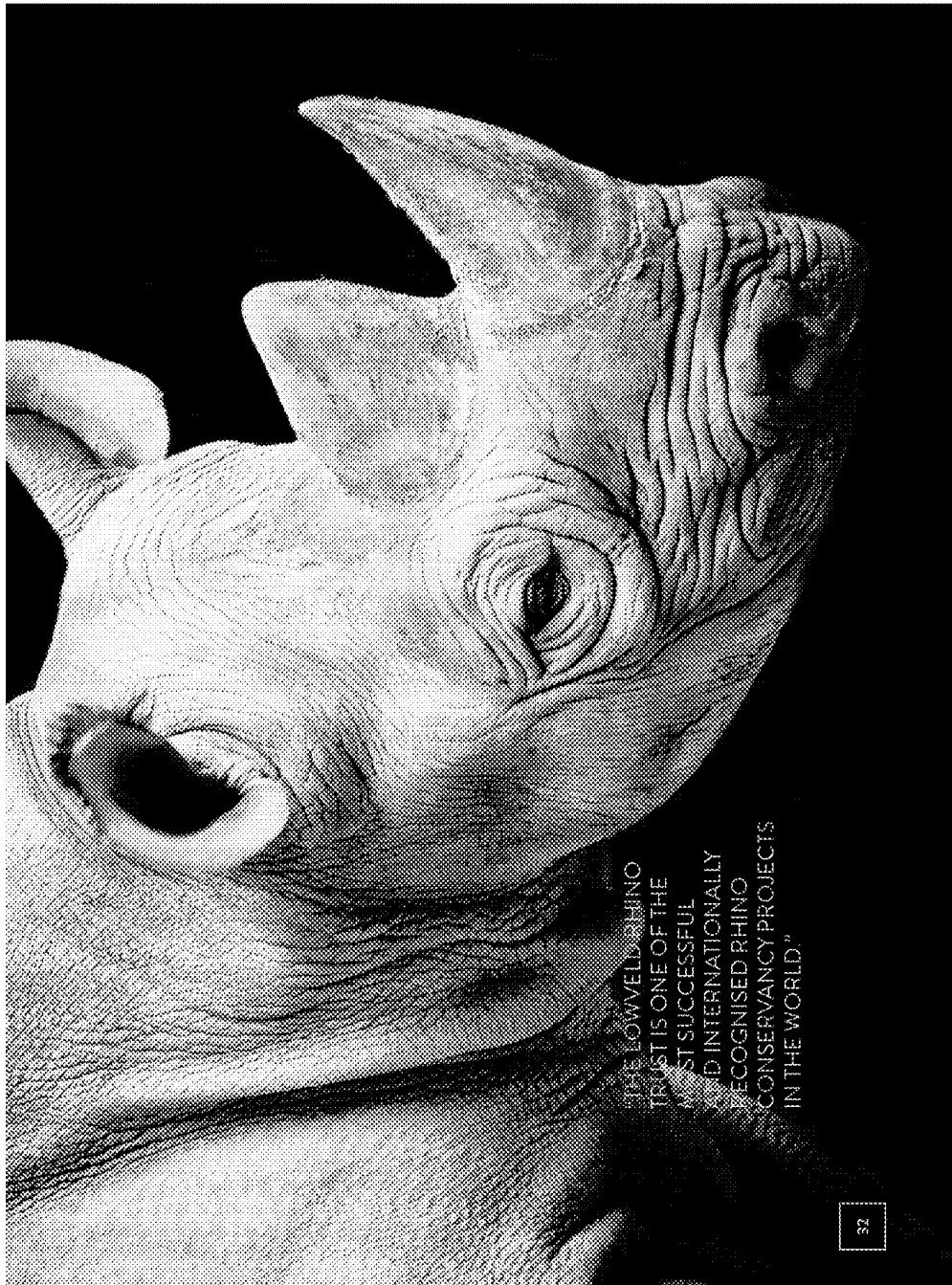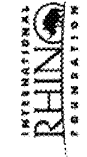
"THE LOWVELD RHINO TRUST IS ONE OF THE MOST SUCCESSFUL AND INTERNATIONALLY RECOGNISED RHINO CONSERVANCY PROJECTS IN THE WORLD."

EDUCATION & HEALTH

We support local schools in our communities, as well as invest in Africa's burgeoning and innovative low-fee and middle class private schools.

Many schools have limited access to financing, restricting their ability to expand and improve the quality of education they offer. Given the low fees they charge, few have the cash flow to qualify for commercial bank loans and those on leased premises can't provide collateral. Banks are also reluctant to lend to them because of their uncertain legal status. Bandeavour is aiming to fill this gap.

Health centres used by local communities in our development areas are benefitting from our investment to improve facilities and expand the range of medical services offered, working closely with health boards and government health services.

Image: Sandra van der Steen/Shutterstock.com

RENDEAVOUR

AFRICA'S URBAN FUTURE

www.rendeavour.com

RENDEAVOUR

AFRICA'S URBAN FUTURE

About Rendeavour

Rendeavour is Africa's largest urban land developer, with over 30,000 acres of developments in major cities of some of sub-Saharan Africa's fastest-growing markets: Kenya, Nigeria, Ghana, Zambia and the Democratic Republic of Congo.

Rendeavour's developments are focused on addressing the need for middle-class housing and commercial infrastructure in major African cities. Our vision is to help create the sustainable urban environment – the living and working spaces and communities – that will help accelerate Africa's economic growth.

Rendeavour's key strength is its ability to transform large-scale raw land into fully planned satellite cities. We bring our expertise in master planning, infrastructure planning and community relations to each of our developments. By catalyzing modern but affordable residential, retail, logistics and light industrial solutions, Rendeavour is transforming Africa's urban environments and building a foundation for the continent's future generations.

The scale and quality of Rendeavour's developments provide an ideal environment for enterprising American companies that desire access to the sub-Saharan African markets. Rendeavour has seven projects across the continent near the cities of Nairobi, Lagos, Abuja, Accra, Takoradi, Lusaka and Lubumbashi.

- Each Rendeavour development will be home to 70,000 residents and visited by 30,000 people daily.
- In each development, Rendeavour is committing over $250 million in infrastructure investment during the lifetime of the project.
- Rendeavour developments provide a full spectrum of housing, starting from $25,000 affordable housing units.
- Our average project size is 2,500 acres and encompasses approximately:
    - ✓ 34.5 million sq. feet of residential developments, 1.4 million sq. feet of business corridor space and 2.5 million sq. feet of technology park space
    - ✓ 1.7 million sq. feet of community facilities
    - ✓ 800,000 sq. feet of hospitals and health facilities
    - ✓ 7 million sq. feet of light industrial and logistics
    - ✓ 4.8 million sq. feet of schools sites
    - ✓ 50 acres of parks and playgrounds (30 percent open space overall)

Rendeavour's team brings more than 90 years combined of emerging market development expertise. The company's vast experience owning and operating businesses across Central and Eastern Europe, Asia and now in sub-Saharan Africa is unmatched due to its strong management team.

Stephen Jennings – Founder and CEO
Stephen Jennings, who has been living and working in emerging markets for over 20 years, is a pioneer of capital markets in Central and Eastern Europe and Africa, responsible for over $200 billion of investment flows to these regions.

Stephen founded Renaissance Group in 1995, building investment banking, securities sales and trading, asset management and consumer finance businesses across Central and Eastern Europe, Asia and Africa. Producing more than 3,000 research reports on Africa, Renaissance's notable achievements on the continent include the first IPOs on several African exchanges. Since 2012, Stephen has focused on the pan-African urban development business, of which he is the majority shareholder.

RENDEAVOUR

During the period between 1983 and 1992, Stephen worked at Credit Suisse First Boston in New Zealand and in the New Zealand Treasury. He also consulted for the governments of New Zealand and Australia on issues of privatization.

Frank Mosier – Board Director

Frank Mosier is an American investor in emerging and frontier markets with a 25-year track record across Central & Eastern Europe and Africa.

Frank is a lead investor in Rendeavour, the founder and head of investments of Kazimir Partners, the emerging and frontier markets investment firm, and the managing director of Kazimir Africa Partners, the subsidiary investing in private equity in Africa. Kazimir Partners manages hedge funds, mutual funds, and private equity and real estate investments in emerging and frontier markets with a focus on Central & Eastern Europe and sub-Saharan Africa.

Originally from Pennsylvania, Frank holds a B.A. in International Politics & Economics from Middlebury.

Preston Mendenhall – Head of Corporate Affairs

Preston is responsible for government and investor relations, marketing and communications. He has over 20 years of experience in emerging markets, including four years at Rendeavour. For six years, he was Director of Communications and Vice President for Strategy of Russian Standard, Russia's leading consumer global brand with interests in financial services and alcohol beverage production and distribution. From 1993-2006, Preston was a producer and correspondent for NBC News, covering global events in the former Soviet states, Europe, Central and South Asia, Africa and the Middle East.

Danny Kambo – Head of Construction & Deliver

Danny has more than 25 years' experience in construction and civil engineering. Prior to joining Rendeavour, his work with GSE CEE included project management and the overall development of the business in Poland, Hungary, Romania and Ukraine. During this time, he successfully managed a number of projects from land acquisition, to deploying infrastructure, right up to final delivery.

For more information, visit www.rendeavour.com

RENDEAVOUR

Business Matchmaking Week: April 4-13, 2016

Summary

Rendeavour is Africa's largest urban land developer, with over 30,000 acres of satellite city developments in Kenya, Ghana, Nigeria, Zambia and the Democratic Republic of Congo. This spring, Rendeavour will hold business matchmaking events in seven US cities from April 4-13, 2016, to meet with qualified potential business partners seeking to export their products and services to Africa.

Rendeavour plans to source approximately $500 million in American products and services over the next five years, with an additional $1.5 billion projected in the years to follow. Rendeavour's commercial mission is to "Buy American" for its projects, enhance the quality of its developments and increase American exports to sub-Saharan Africa and bilateral trade in key sectors.

Select Cities and Dates

New York, NY April 5	Los Angeles, CA April 6	Chicago, IL April 7	Atlanta, GA April 8
Kansas City, MO April 11		Durham, NC April 12	Washington, DC April 13

Sectors of Focus - If your business operates in the following sectors and wants to export its product or service to Africa with a trusted partner, we want to meet you.

1. ICT and Smart Community Technology: Technology to enhance the quality and performance of urban services, reduce costs and resource consumption and engage more effectively with residents. Locations: Ghana, Nigeria and Kenya.
   a. Optical fiber
   b. Satellite data transmission
   c. Radio data transmission
2. Renewable Energy: Delivery of a convenient, cost-effective and sustainable alternative to bulk power supply, including using high-quality illumination. Locations: Democratic Republic of Congo, Nigeria, Ghana and Kenya.
   a. Solar
   b. Biomass
   c. Wind energy
   d. Hydro-power (DRC)
   e. Gas power plant (Takoradi, Ghana)
3. Security: State-of-the art site monitoring systems and services to prevent security hazards within project boundaries. Locations: Kenya, Ghana and Nigeria.
   a. Site monitoring systems
   b. Biometric access systems
   c. CCTV monitoring
4. Health care: Bringing 30-40 bed primary care facilities to our projects across the continent, including infrastructure, technology, and personnel. Locations: Kenya, Ghana and Nigeria.

Applications, Logistics and Timing

Rendeavour will select qualified companies for participation in a two-hour presentation and Q&A session, with limited slots for one-on-one conversations available for advance booking. Companies must submit credentials to Preston Mendenhall (pmendenhall@rendeavour.com) for evaluation by January 21, 2016.

From:	Tsou, Leslie M <TsouLM@state.gov>
Sent:	Monday, February 22, 2016 3:39 PM
To:	Backemeyer, Christopher R <BackemeyerCR@state.gov>
Cc:	Fagin, Steven H <FaginSH2@state.gov>; Richardson, Timothy M <RichardsonTM@state.gov>; Pavwoski, Paul <PavwoskiP@state.gov>
Subject:	RE: Iran/Textron

Thanks. We'll work on the timing and get back to you.

RELEASE IN PART B6

From: Backemeyer, Christopher R
Sent: Monday, February 22, 2016 3:36 PM
To: Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M; Pavwoski, Paul
Subject: RE: Iran/Textron

Sure, happy to.

-----Original Message-----
From: Tsou, Leslie M
Sent: Monday, February 22, 2016 3:04 PM
To: Backemeyer, Christopher R
Cc: Fagin, Steven H; Richardson, Timothy M; Pavwoski, Paul
Subject: FW: Iran/Textron

Hi Chris -

Anne Patterson is no longer available to meet with Textron. Are you available to meet with them in the March 1-3 time frame, in tandem with NEA (me or someone else)? Leslie

-----Original Message-----
From: David Adams [mailto:dadams@podestagroup.com]
Sent: Thursday, February 18, 2016 4:31 PM
To: Patterson, Anne W; Samuel, Christine M; Munir, Junaid Jay
Subject: RE: Iran/Textron

Thanks Anne. Much appreciated. Best, Dave

-----Original Message-----
From: Patterson, Anne W [http://redirect.state.sbu/?url=mailto:pattersonaw@state.gov]
Sent: Thursday, February 18, 2016 2:36 PM
To: David Adams <dadams@podestagroup.com>; Samuel, Christine M <SamuelCM@state.gov>; Munir, Junaid Jay <MunirJM@state.gov>
Subject: Re: Iran/Textron

Yes glad to, very complicated issue, will get the right people

Sent from my BlackBerry 10 smartphone.
From: David Adams
Sent: Thursday, February 18, 2016 12:10 PM
To: Patterson, Anne W
Subject: Iran/Textron

Hi Anne - Hope this note finds you well. We have some senior executives from Textron coming to DC March 1-3 to talk

with various agencies involved in Iran sanctions and policy. Their focus is a better understanding of the commercial aircraft provisions in Treasury's regulations but they would also appreciate some insight into the trajectory of overall Iran policy. I'm hoping you might have some time to meet with them when they're here that week. Any time you could spare would be much appreciated. Thanks for considering. Best, Dave

[cid:image001.jpg@01D16A4D.9E0AF7C0]

DAVID ADAMS PRINCIPAL
O 202.879.9325 / C ⬚ / W http://redirect.state.sbu/?url=www.podestagroup.com<http://redirect.state.sbu/?url=http://www.podestagroup.com>
1001 G Street NW, Suite 1000 West, Washington, DC 20001 [cid:image002.jpg@01D16A4D.9E0AF7C0]
<http://redirect.state.sbu/?url=https://www.facebook.com/thepodestagroup> [cid:image003.jpg@01D16A4D.9E0AF7C0]
<http://redirect.state.sbu/?url=https://www.twitter.com/PodestaGroup>

B6

This email is UNCLASSIFIED.

From: Pavwoski, Paul <PavwoskiP@state.gov>
Sent: Monday, March 7, 2016 1:39 PM
To: Backemeyer, Christopher R <BackemeyerCR@state.gov>
Subject: RE: Iran/Textron
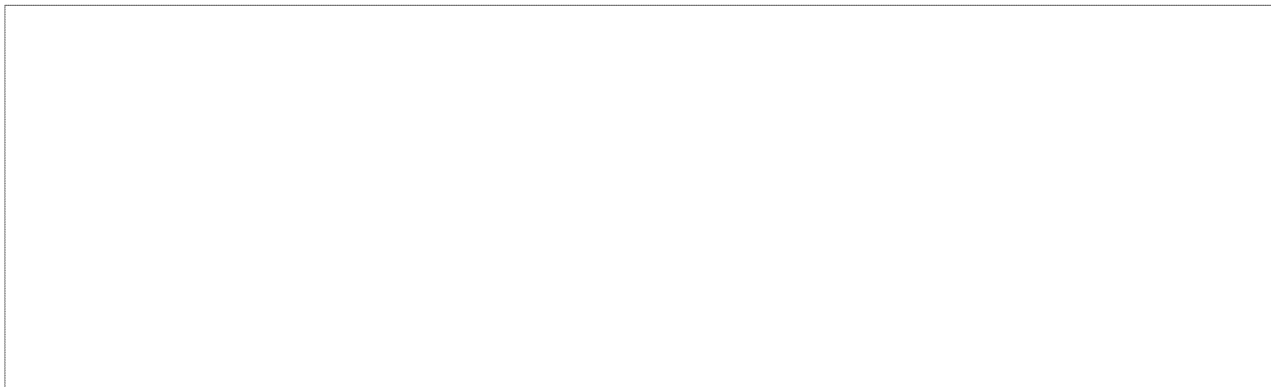
B5

Paul

RELEASE IN PART B5,B6

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Monday, March 07, 2016 1:31 PM
To: Pavwoski, Paul
Subject: RE: Iran/Textron

Ok great. and, yes, I'm still free on Wednesday. Am I supposed to make opening remarks I assume?

SBU
This email is UNCLASSIFIED.

From: Pavwoski, Paul
Sent: Monday, March 07, 2016 1:30 PM
To: Backemeyer, Christopher R
Subject: RE: Iran/Textron

Leslie and I.

Separately, are you still available at 12:30 on Wednesday for this autos sector briefing?

Paul

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Monday, March 07, 2016 1:28 PM
To: Pavwoski, Paul
Subject: RE: Iran/Textron

Thanks Paul. Who's joining on your side?

SBU
This email is UNCLASSIFIED.

From: Pavwoski, Paul
Sent: Monday, March 07, 2016 10:59 AM
To: Backemeyer, Christopher R; Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

Great! We will be in NEA/FO on the sixth floor, which I believe is 6250.

Paul

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Monday, March 07, 2016 10:52 AM
To: Pavwoski, Paul; Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

I had a 2 pm just cancel conveniently, so sure. Where will we meet? Might be good to have someone from EB

sit in, but defer to you guys.

SBU
This email is UNCLASSIFIED.

From: Pavwoski, Paul
Sent: Monday, March 07, 2016 10:37 AM
To: Backemeyer, Christopher R; Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

Chris-

Textron is now scheduled to come in tomorrow (Tuesday) at 2pm; are you available to participate in this?

Paul

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Monday, February 22, 2016 3:36 PM
To: Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M; Pavwoski, Paul
Subject: RE: Iran/Textron

Sure, happy to.

-----Original Message-----
From: Tsou, Leslie M
Sent: Monday, February 22, 2016 3:04 PM
To: Backemeyer, Christopher R
Cc: Fagin, Steven H; Richardson, Timothy M; Pavwoski, Paul
Subject: FW: Iran/Textron

Hi Chris -

Anne Patterson is no longer available to meet with Textron. Are you available to meet with them in the March 1-3 time frame, in tandem with NEA (me or someone else)? Leslie

-----Original Message-----
From: David Adams [mailto:dadams@podestagroup.com]
Sent: Thursday, February 18, 2016 4:31 PM

To: Patterson, Anne W; Samuel, Christine M; Munir, Junaid Jay
Subject: RE: Iran/Textron

Thanks Anne. Much appreciated. Best, Dave

-----Original Message-----
From: Patterson, Anne W [http://redirect.state.sbu/?url=mailto:pattersonaw@state.gov]
Sent: Thursday, February 18, 2016 2:36 PM
To: David Adams <dadams@podestagroup.com>; Samuel, Christine M <SamuelCM@state.gov>; Munir, Junaid Jay
<MunirJM@state.gov>
Subject: Re: Iran/Textron

Yes glad to, very complicated issue, will get the right people

Sent from my BlackBerry 10 smartphone.
From: David Adams
Sent: Thursday, February 18, 2016 12:10 PM
To: Patterson, Anne W
Subject: Iran/Textron

Hi Anne - Hope this note finds you well. We have some senior executives from Textron coming to DC March 1-3 to talk
with various agencies involved in Iran sanctions and policy. Their focus is a better understanding of the commercial aircraft
provisions in Treasury's regulations but they would also appreciate some insight into the trajectory of overall Iran policy. I'm
hoping you might have some time to meet with them when they're here that week. Any time you could spare would be much
appreciated. Thanks for considering. Best, Dave

[cid:image001.jpg@01D16A4D.9E0AF7C0]

DAVID ADAMS PRINCIPAL   B6
O 202.879.9325 / C [   ] / W http://redirect.state.sbu/?url=www.podestagroup.com<http://redirect.state.sbu/?
url=http://www.podestagroup.com>
1001 G Street NW, Suite 1000 West, Washington, DC 20001   [cid:image002.jpg@01D16A4D.9E0AF7C0]
<http://redirect.state.sbu/?url=https://www.facebook.com/thepodestagroup> [cid:image003.jpg@01D16A4D.9E0AF7C0]
<http://redirect.state.sbu/?url=https://www.twitter.com/PodestaGroup>

This email is UNCLASSIFIED.

From: Gottemoeller, Rose E
</O=SBUSTATE/OU=SES/CN=RECIPIENTS/CN=GOTTEMOELLERRE>

Sent: Monday, January 21, 2013 2:22 PM

To: 'srademaker@podesta.com'

Cc: Kirshner, Josh H <KirshnerJH@state.gov>

Subject: Re: Textron

> RELEASE IN PART B4,B6

Thank you, Steve, I will discuss with Josh tomorrow and we'll follow up. RG

....

From: Stephen Rademaker [mailto:srademaker@podesta.com]
Sent: Monday, January 21, 2013 04:23 AM
To: Gottemoeller, Rose E
Cc: Kirshner, Josh H
Subject: Textron

Rose—

I don't know if you've yet connected with Rolf Nikel, but I wanted to update you on my most recent conversation with Chris Eichhorn. After originally suggesting to me that we should reach out directly to Colonel Christian Henning Duhr of the German MoD to ask them to meet with us, he contacted me last week to say that he had spoken further with his MoD colleagues, and [   ] they were satisfied with the conclusions they originally reached and saw no need to meet with us. Accordingly, he advised me against seeking a meeting with them unless we have "an entirely new approach" to offer.

B4

B4

So I guess the main purpose of this message is to ask if someone from your office could reach out to him (his e-mail is [   ] to convey the message that Eichhorn says he needs to hear from the USG in order to be persuaded to meet with us. If you don't feel that your office can reach out to him, perhaps you can advise us on who else in the USG we could ask to do so on our behalf?

B6

In any event, I appreciate your continued help on this sticky problem.

Best wishes,

Steve

Stephen Rademaker | Principal

Podesta Group | 1001 G Street, NW Suite 1000 West, Washington, DC 20001

202.448.5238 (d) | ⬚ (c) | srademaker@podesta.com | www.podestagroup.com

B6

From:	Pavwoski, Paul <PavwoskiP@state.gov>
Sent:	Monday, March 7, 2016 1:30 PM
To:	Backemeyer, Christopher R <BackemeyerCR@state.gov>
Subject:	RE: Iran/Textron
Attach:	160309Agenda 160309.doc; Public_Roster_ITAC2_09-Dec-15.doc

Leslie and I.

Separately, are you still available at 12:30 on Wednesday for this autos sector briefing?

Paul

RELEASE IN PART B6

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Monday, March 07, 2016 1:28 PM
To: Pavwoski, Paul
Subject: RE: Iran/Textron

Thanks Paul. Who's joining on your side?

SBU
This email is UNCLASSIFIED.

From: Pavwoski, Paul
Sent: Monday, March 07, 2016 10:59 AM
To: Backemeyer, Christopher R; Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

Great! We will be in NEA/FO on the sixth floor, which I believe is 6250.

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Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

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Sent: Monday, March 07, 2016 10:37 AM
To: Backemeyer, Christopher R; Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

Chris-

Textron is now scheduled to come in tomorrow (Tuesday) at 2pm; are you available to participate in this?

Paul

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Monday, February 22, 2016 3:36 PM
To: Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M; Pavwoski, Paul
Subject: RE: Iran/Textron

Sure, happy to.

-----Original Message-----
From: Tsou, Leslie M
Sent: Monday, February 22, 2016 3:04 PM
To: Backemeyer, Christopher R

Cc: Fagin, Steven H; Richardson, Timothy M; Pavwoski, Paul
Subject: FW: Iran/Textron

Hi Chris -

Anne Patterson is no longer available to meet with Textron. Are you available to meet with them in the March 1-3 time frame, in tandem with NEA (me or someone else)? Leslie

-----Original Message-----
From: David Adams [mailto:dadams@podestagroup.com]
Sent: Thursday, February 18, 2016 4:31 PM
To: Patterson, Anne W; Samuel, Christine M; Munir, Junaid Jay
Subject: RE: Iran/Textron

Thanks Anne. Much appreciated. Best, Dave

-----Original Message-----
From: Patterson, Anne W [http://redirect.state.sbu/?url=mailto:pattersonaw@state.gov]
Sent: Thursday, February 18, 2016 2:36 PM
To: David Adams <dadams@podestagroup.com>; Samuel, Christine M <SamuelCM@state.gov>; Munir, Junaid Jay <MunirJM@state.gov>
Subject: Re: Iran/Textron

Yes glad to, very complicated issue, will get the right people

Sent from my BlackBerry 10 smartphone.
From: David Adams
Sent: Thursday, February 18, 2016 12:10 PM
To: Patterson, Anne W
Subject: Iran/Textron

Hi Anne - Hope this note finds you well. We have some senior executives from Textron coming to DC March 1-3 to talk with various agencies involved in Iran sanctions and policy. Their focus is a better understanding of the commercial aircraft provisions in Treasury's regulations but they would also appreciate some insight into the trajectory of overall Iran policy. I'm hoping you might have some time to meet with them when they're here that week. Any time you could spare would be much appreciated. Thanks for considering. Best, Dave

[cid:image001.jpg@01D16A4D.9E0AF7C0]

DAVID ADAMS PRINCIPAL
O 202.879.9325 / C [   ] / W http://redirect.state.sbu/?url=www.podestagroup.com<http://redirect.state.sbu/?url=http://www.podestagroup.com>
1001 G Street NW, Suite 1000 West, Washington, DC 20001   [cid:image002.jpg@01D16A4D.9E0AF7C0]
<http://redirect.state.sbu/?url=https://www.facebook.com/thepodestagroup> [cid:image003.jpg@01D16A4D.9E0AF7C0]
<http://redirect.state.sbu/?url=https://www.twitter.com/PodestaGroup>

B6

This email is UNCLASSIFIED.

ITAC 2 Meeting Agenda

Date: March 9, 2016   RELEASE IN FULL
Time: 9:30 am – 2:00 pm

Location: Training Room A; USA Trade Center; Ronald Reagan International Trade Building; Washington, DC

(Closed to the Public)

9:30 am to 9:45 am	**Committee Business** - **Election for Chair**
9:45 am to 10:15 am	**Trans-Pacific Partnership Trade Agreement Status** *– Drew Quinn, USTR; Sushan Demirjian, USTR*
10:15 am to 10:45 am	**Transatlantic Trade and Investment Partnership Negotiations –** *David Weiner, USTR; Jason Bernstein, USTR; Sushan Demirjian, USTR; Julia Doherty, USTR; Rachel Shub, USTR;*
10:45 am to 11:00 am	**EU ROHS/WEEE/ --** *Rachel Shub, USTR; Robert Straetz, DOC*
11:00 am to 11:20 am	**WTO Ministerial Update –** Cara Morrow, USTR
11:20 am to 11:30 am	**Break**
11:30 am to 11:50 am	**U.S.-China Trade Update –** *Patrick Santillo, DoC; James Pruitt, DoC*
11:50 am to 12:05 pm	**Committee Business** - **Reports of the Functional ITACs**
12:05 pm to 12:30 pm	**U.S.-Cuba Trade Relations –** *Mark Salinas, DOC; Ted Curtin, DoC; Emily Gereffi, DoC*
12:30 pm to 12:55 pm	**Iran JCPOA Update –** *Chris Backemeyer, Department of State; Sarah Liebschutz, Department of Treasury/OFAC*
12:55 pm to 1:15 pm	**Russia/Ukraine/CIS Trade Relations –***Danica Stark, DoC*
1:15 pm to 1:30 pm	**U.S.-Colombia Trade Relations --** *Laura Ebert, DOC*
1:30 pm to 1:45 pm	~~**Technical Barriers to Trade Negotiations in Trade Agreements –** *Jennifer Stradtman, USTR; Mark Freeman, DoC*~~
1:45 pm to 2:00 pm	**Working Lunch**

Meeting Adjourns

Industry Trade Advisory Committee
On
Automotive Equipment and Capital Goods
ITAC 2

Chairman
Mr. W. Eugene Eckhart, Jr.
Senior Director, International Trade
National Electrical Manufacturers Association
(NEMA)

Vice-Chairman
Mr. George K. Zauflik
Senior Vice President, Compliance
  and Government Relations
Cardone Industries

Ms. Mary K. Burgoon
Market Development Manager
Rockwell Automation

Ms. Linda Menghetti Dempsey
Vice President, International
  Economic Affairs
National Association of Manufacturers

Mr. Gary F. Devlin
Vice President, Quality
  and Customer Experience
Cameron International Corporation

Mr. Spencer B. Dick
Chief Executive Officer
TigerStop LLC

Mr. John T. Disharoon
Director, Market Access of Remain,
Components, and Works Tool Division
Caterpillar Inc.

Mr. Thomas M. Egan
Vice President, Industry Services
PMMI

Mr. Stephen V. Gold
President and Chief Executive Officer
Manufacturers Alliance for Productivity and
Innovation

Mr. Don A. Gooch
International Business Development
Manager
CST Industries, Inc.

Joseph H. Heckendorn, Esq.
Senior Counsel
Dana Holding Corporation

Ms. Leslie A. Hennessy
Vice President, New Business Development
Lovejoy, Inc.

Mr. Steven C. Hughes
Vice President, Supplier Development,
  Government Affairs, and Logistics
Centric Parts

Mr. Stephen Latin-Kasper
Director, Market Data and Research
National Truck Equipment Association

Mr. Patrick W. McGibbon
Vice President, Industry Intelligence
  and Engagement
AMT-The Association for Manufacturing
Technology

Ms. Leigh S. Merino
Senior Director, Regulatory Affairs
Motor & Equipment Manufacturers
Association

G. Mustafa Mohatarem, Ph.D.
Chief Economist, Public Policy Center
General Motors Corporation

Mr. Joshua P. Nassar
Legislative Director
UAW

Industry Trade Advisory Committee
On
Automotive Equipment and Capital Goods
ITAC 2

Ms. Anku Nath
Senior Manager, International Affairs
Deere & Company

Mr. Michael P. Ralsky
President
GlobalGR LLC
Representing Navistar, Inc.

Ms. Linda M. Spencer
Senior Director, International
 and Government Relations
Specialty Equipment Market Association

Mr. Charles D. Uthus
Vice President, International Policy
American Automotive Policy Council

Total Members = 22

From:	Kausner, Gregory M </O=SBUSTATE/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=KAUSNER, GREGORY M01F>
Sent:	Monday, October 19, 2015 4:38 PM
To:	Akhter, Afreen <AkhterA@state.gov>
Cc:	Chandler, Karen R <ChandlerKR@state.gov>; Nilsson, Brian H <NilssonBH@state.gov>
Subject:	RE: Meeting request with A/S Talwar

RELEASE IN PART
B4,B5,B6

B5

From: Akhter, Afreen
Sent: Monday, October 19, 2015 4:32 PM
To: Kausner, Gregory M
Cc: Chandler, Karen R
Subject: FW: Meeting request with A/S Talwar

Greg:

B5

From: Riley Moore [mailto:riley.moore@podestagroup.com]
Sent: Monday, October 19, 2015 3:43 PM
To: Celin, Liliana E
Subject: Meeting request with A/S Talwar

Liliana,

It was good speaking with you today. Thank you for taking the time.

I would like to arrange a meeting with Assistant Secretary Talwar and my client Textron CEO, Ellen Lord, to discuss

B4

Understanding the sensitivities around this, it seemed prudent for Textron's leadership to engage the key leaders in the appropriate bureaus at State Department. We recently met with Assistant Secretary Anne Patterson on this matter and she recommended that we meet with A/S Talwar. We had previously engaged with DAS Kausner on this issue as well. Please see attached the letter that was sent last month to DAS Kausner outlining the issue.

I really appreciate your support and assistance in arranging.

Best,

PG **RILEY MOORE VICE PRESIDENT**
O 202.448.5217 / C[   ]/ W www.podestagroup.com
1001 G Street NW, Suite 1000 West, Washington, DC 20001

B6

From:	Boese, Wade <BoeseW@state.gov>
Sent:	Tuesday, June 26, 2012 2:09 PM
To:	Moeller, Patricia A <MoellerPA@state.gov>
Cc:	Flores, Michael <FloresM@state.gov>; Paulopol, Andreea I <PaulopolAI@state.gov>; Kirshner, Josh H <KirshnerJH@state.gov>
Subject:	RE: Request for Meeting with Acting U/S Gottemoeller

I spoke with Rose and she is willing to take this meeting. PJ if you could work out a time that works for both Rose and Steve that would be great.

Wade Boese
Chief of Staff
Office of the Under Secretary of State
   for Arms Control and International Security
Room 7208 (HST)
Tel: 202-647-6634
Fax: 202-736-4397

> **RELEASE IN PART**
> **B4,B6**

....

From: Moeller, Patricia A
Sent: Tuesday, June 26, 2012 2:02 PM
To: Boese, Wade
Cc: Flores, Michael; Paulopol, Andreea I
Subject: FW: Request for Meeting with Acting U/S Gottemoeller

Wade – this is the Stephen Rademaker Appointment request. PJ

This email is UNCLASSIFIED.

....

From: Stephen Rademaker [mailto:srademaker@podesta.com]
Sent: Tuesday, June 26, 2012 1:56 PM
To: Moeller, Patricia A
Subject: Request for Meeting with Acting U/S Gottemoeller

Dear PJ,

As we discussed, I would like to request about 45 minutes to meet with Rose to discuss   B4
                     I would be joined in the meeting by Peter Lichtenbaum, a lawyer at Covington & Burling who also knows Rose, and by one or two people from Textron, including Lisa Atherton, who runs a Textron business unit   B4

I can be reached at 202 460-0348 if you have any questions.

I look forward to hearing from you.

Steve

Stephen Rademaker | Principal

Podesta Group | 1001 G Street, NW Suite 900 East, Washington, DC 20001

202.448.5238 (d) | _____ (c) | srademaker@podesta.com | www.podestagroup.com   B6

The information contained in this transmission is attorney privileged and/or confidential information intended for the use of the individual or entity named above. If the reader of this message is not the intended recipient, you are hereby notified that any dissemination, distribution or copying of this communication is strictly prohibited.

From:	Clark, Simonette G <ClarkSG@state.gov>
Sent:	Tuesday, February 19, 2013 9:40 AM
To:	'podesta@podesta.com'
Cc:	'rmoore@podesta.com'; Mancinelli, Thomas J <MancinelliTJ@state.gov>; Reed, Julia G <ReedJG@state.gov>; PM-AS-Staff-Assistants-DL <PM-AS-Staff-Assistants-DL@state.gov>
Subject:	RE: Meeting Request - Textron

Prior to the meeting, we'd like to request for a White Paper regarding the topics to be discussed.

Thank you again,
Simonette

RELEASE IN PART B4,B6

This email is UNCLASSIFIED.

....

From: Clark, Simonette G
Sent: Tuesday, February 19, 2013 9:29 AM
To: 'podesta@podesta.com'
Cc: 'rmoore@podesta.com'; Mancinelli, Thomas J; Reed, Julia G
Subject: RE: Meeting Request - Textron

Dear Mr. Podesta,

A/S Shapiro is available for a meeting on Feb. 26 at 2:00pm or 3:00pm. Please confirm if either time will work for you and Mr. Rowland.

Thank you,

Simonette G. Clark
Bureau of Political Military Affairs
U.S. Department of State
(202) 647-9022 Phone
(202) 736-4779 Fax
E-mail: ClarkSG@state.gov

This email is UNCLASSIFIED.

....

From: Shapiro, Andrew J
Sent: Friday, February 15, 2013 7:20 PM
To: 'podesta@podesta.com'
Cc: Clark, Simonette G; 'rmoore@podesta.com'; Mancinelli, Thomas J; Reed, Julia G
Subject: Re: Meeting Request - Textron

Sure. Simonette Clark will work with you to find a time. Andrew

---

From: Tony Podesta [mailto:podesta@podesta.com]
Sent: Friday, February 15, 2013 12:13 PM
To: Shapiro, Andrew J
Cc: Clark, Simonette G; Rebecca Moore <rmoore@podesta.com>
Subject: Meeting Request - Textron

Andrew –

Hoping you might you have some time to sit down with me and Bobby Rowland of Textron.
We would like to discuss ⬚⬚⬚⬚⬚⬚⬚⬚⬚⬚ with you.   B4
I am currently traveling abroad but will be back the week of Feb 25.
Please let me know what might work with your schedule.

Best,
Tony

Tony Podesta
Office: 202-879-9300
Cell: ⬚⬚⬚⬚⬚⬚   B6
podesta@podesta.com
1001 G St. NW, Suite 1000 West
Washington, DC 20001

From:	Clark, Simonette G <ClarkSG@state.gov>
Sent:	Tuesday, February 19, 2013 11:49 AM
To:	Rebecca Moore <rmoore@podesta.com>
Cc:	Mancinelli, Thomas J <MancinelliTJ@state.gov>; Reed, Julia G <ReedJG@state.gov>; PM-AS-Staff-Assistants-DL <PM-AS-Staff-Assistants-DL@state.gov>
Subject:	RE: Meeting Request - Textron

Thank you, the meeting will be at A/S Shapiro's office here at the State Department. We are at 2201 C Street, NW at Room 6212. Please send us their clearance information: full name, date of birth and SSN.
We also request that you send us a White Paper on topics to be discussed prior to the meeting.

Regards,

Simonette G. Clark
Bureau of Political Military Affairs
U.S. Department of State
(202) 647-9022 Phone
(202) 736-4779 Fax
E-mail: ClarkSG@state.gov

RELEASE IN PART B4,B6

This email is UNCLASSIFIED.

....

From: Rebecca Moore [mailto:rmoore@podesta.com]
Sent: Tuesday, February 19, 2013 11:44 AM
To: Clark, Simonette G
Cc: Mancinelli, Thomas J; Reed, Julia G
Subject: RE: Meeting Request - Textron

Thanks Simonette –

I'm checking Mr. Kerr's availability and will be in touch.

2p on Tuesday, February 26 works for the meeting with Bobby Rowland.
Please let me know the meeting location and if you need any security information prior to the meeting.

Many thanks,
Becky

....

From: Clark, Simonette G [mailto:ClarkSG@state.gov]
Sent: Tuesday, February 19, 2013 10:52 AM
To: Rebecca Moore
Cc: Mancinelli, Thomas J; Reed, Julia G
Subject: RE: Meeting Request - Textron

Thank you for the information. We can reschedule the Shapiro/Kerr lunch meeting on either the Feb. 28 or Mar. 1. Please let me know if either date will work.

Simonette G. Clark
Bureau of Political Military Affairs
U.S. Department of State
(202) 647-9022 Phone
(202) 736-4779 Fax
E-mail: ClarkSG@state.gov

This email is UNCLASSIFIED.

From: Rebecca Moore [mailto:rmoore@podesta.com]
Sent: Tuesday, February 19, 2013 10:41 AM
To: Clark, Simonette G
Cc: Mancinelli, Thomas J; Reed, Julia G
Subject: RE: Meeting Request - Textron

Simonette –

I'm checking Bobby's availability and will be in touch shortly.

On a different request I just heard from Dick Kerr that he has transportation issues and is not able to make it to DC for his lunch with A/S Shapiro tomorrow.
Many apologies for the late cancelation.
Please let me know when you have identified possible dates for rescheduling.

Best,
Becky

From: Clark, Simonette G [mailto:ClarkSG@state.gov]
Sent: Tuesday, February 19, 2013 9:29 AM
To: Tony Podesta
Cc: Rebecca Moore; Mancinelli, Thomas J; Reed, Julia G
Subject: RE: Meeting Request - Textron

Dear Mr. Podesta,

A/S Shapiro is available for a meeting on Feb. 26 at 2:00pm or 3:00pm. Please confirm if either time will work for you and Mr. Rowland.

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Bureau of Political Military Affairs
U.S. Department of State
(202) 647-9022 Phone
(202) 736-4779 Fax

E-mail: ClarkSG@state.gov

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Cc: Clark, Simonette G; 'rmoore@podesta.com'; Mancinelli, Thomas J; Reed, Julia G
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To: Shapiro, Andrew J
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We would like to discuss   with you.   B4
I am currently traveling abroad but will be back the week of Feb 25.
Please let me know what might work with your schedule.

Best,
Tony

Tony Podesta
Office: 202-879-9300
Cell: B6
podesta@podesta.com
1001 G St. NW, Suite 1000 West
Washington, DC 20001

From:	Kausner, Gregory M </O=SBUSTATE/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=KAUSNER, GREGORY M01F>
Sent:	Thursday, October 1, 2015 3:36 PM
To:	Cavey, David S <CaveyDS@state.gov>; Chandler, Karen R <ChandlerKR@state.gov>
Cc:	Akhter, Afreen <AkhterA@state.gov>; Comer, Charles K <ComerCK@state.gov>
Subject:	RE: Textron letter regarding SFW

Before we agree on a Puneet meeting we need to know who actually wants to come in. The CEO of Textron?

B5

From: Cavey, David S
Sent: Thursday, October 01, 2015 2:56 PM
To: Chandler, Karen R
Cc: Akhter, Afreen; Comer, Charles K; Kausner, Gregory M
Subject: FW: Textron letter regarding SFW

```
RELEASE IN PART
B4,B5,B6
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Karen,

FYI. Riley Moore may reach out to you shortly to request a meeting with Puneet on the subject below. They wanted to meet with Greg, but they are anxious to meet with PM before Greg is available. (I offered them Oct 21, as a first available date.)

Dave

This email is UNCLASSIFIED.

From: Kausner, Gregory M
Sent: Thursday, October 01, 2015 2:41 PM
To: Cavey, David S
Cc: Comer, Charles K
Subject: RE: Textron letter regarding SFW

Oct works.

From: Cavey, David S
Sent: Thursday, October 01, 2015 12:15 PM
To: Kausner, Gregory M
Cc: Comer, Charles K
Subject: FW: Textron letter regarding SFW

Greg – Do you still want to meet with Riley Moore of Podesta Group (for Textron)? His original email to you is at the bottom of this thread. If so, I can schedule this for after your mid-October leave.

Dave

This email is UNCLASSIFIED.

From: Riley Moore [mailto:riley.moore@podestagroup.com]
Sent: Thursday, October 01, 2015 12:08 PM
To: Cavey, David S
Cc: Comer, Charles K
Subject: RE: Textron letter regarding SFW

I thought we had confirmed. We do still want to meet.

Is there any way to get this back on the books? We were confirmed for the 12th but there was the holiday of course.

If Greg isn't there would it be possible to schedule something with A/S Talwar?

We just had meetings with SAF-IA leadership this week related to SFW and we really need to follow-up PM. Also we are meeting with A/S Patterson that week as well. PM is critical to our efforts, is there anything we can do?

Really appreciate your help.

From: Cavey, David S [http://redirect.state.sbu/?url=mailto:CaveyDS@state.gov]
Sent: Thursday, October 01, 2015 11:42 AM
To: Riley Moore <riley.moore@podestagroup.com>
Cc: Comer, Charles K <ComerCK@state.gov>
Subject: RE: Textron letter regarding SFW

Riley,

I didn't see any further reply to this last email from you, but I wanted to let you know that Greg Kausner will be away on leave for the week of October 12-16. If you still want to meet, I can get back to you later with some available dates/times.

Thanks,
Dave

David Cavey
Front Office
Bureau of Political-Military Affairs
U.S. Department of State
Email: CaveyDS@state.gov
Phone: 202-736-7747

This email is UNCLASSIFIED.

From: Riley Moore [http://redirect.state.sbu/?url=mailto:riley.moore@podestagroup.com]

Sent: Wednesday, September 23, 2015 3:19 PM
To: Cavey, David S
Subject: Re: Textron letter regarding SFW

Checking now. Thanks!

From: <Cavey>, David Cavey <CaveyDS@state.gov>
Date: Wednesday, September 23, 2015 at 12:44 PM
To: Riley Moore <riley.moore@podestagroup.com>
Subject: RE: Textron letter regarding SFW

Hi Riley,

You are right, of course. Thanks! Would 1100 on Tuesday, Oct 13 work?

Best,
Dave

David Cavey
Front Office
Bureau of Political-Military Affairs
U.S. Department of State
Email: CaveyDS@state.gov
Phone: 202-736-7747

This email is UNCLASSIFIED.

From: Riley Moore [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:riley.moore@podestagroup.com]
Sent: Tuesday, September 22, 2015 6:07 PM
To: Cavey, David S
Subject: RE: Textron letter regarding SFW

David,

The 12th is Federal Holiday, will DAS Kausner be there?

From: Cavey, David S [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:CaveyDS@state.gov]
Sent: Monday, September 21, 2015 1:57 PM
To: Riley Moore <riley.moore@podestagroup.com>
Subject: RE: Textron letter regarding SFW

Hi Riley,

The week of October 12 would be Greg Kausner's first availability. Would 1100 on Monday, Oct 12 work for you?

Best,
Dave

David Cavey
Front Office
Bureau of Political-Military Affairs
U.S. Department of State
Email: CaveyDS@state.gov
Phone: 202-736-7747

This email is UNCLASSIFIED.

....

From: Riley Moore [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:riley.moore@podestagroup.com]
Sent: Monday, September 21, 2015 10:47 AM
To: Cavey, David S
Subject: RE: Textron letter regarding SFW

David,

I hope this email finds you well. What week are we looking to meet with DAS Kausner?

Thank you for your help with this.

-Riley

From: Kausner, Gregory M [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:KausnerGM@state.gov]
Sent: Friday, September 18, 2015 5:30 PM
To: Riley Moore <riley.moore@podestagroup.com>
Cc: Miller, Michael F <Millermf@state.gov>; Comer, Charles K <ComerCK@state.gov>; Patel, Nutan B <PatelNB@state.gov>; Cavey, David S <CaveyDS@state.gov>
Subject: RE: Textron letter regarding SFW

Riley,

I'll meet with them, but the next couple of weeks aren't going to be possible with UNGA. Cavey will help find a time.

GK

....

From: Riley Moore [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?

url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:riley.moore@podestagroup.com]
Sent: Friday, September 18, 2015 10:19 AM
To: Kausner, Gregory M
Subject: Textron letter regarding SFW

Greg,

As discussed attached please find a letter from Textron laying out _____ As   **B4**
a follow-up, we would like to have setup a meeting with you and a Textron executive on this issue. Can I work directly
with you scheduler on this?

                                                                                                    B4

Please let me know how to proceed to setup a meeting with you, Greg. I really appreciate your help on this. This is a
high order issue for Textron and one of great concern.

Best,

RILEY MOORE VICE PRESIDENT
O 202.448.5217 / C _____ / Wwww.podestagroup.com   **B6**
1001 G Street NW, Suite 1000 West, Washington, DC 20001

From:	Klajn, Tamara </o=SBUState/ou=Exchange Administrative Group (FYDIBOHF23SPDLT)/cn=Recipients/cn=Kleijn, Tamara03c>
Sent:	Wednesday, March 2, 2016 5:22 PM
To:	'Jordan Valdés' <jvaldes@podestagroup.com>
Cc:	Barlerin, Peter H <BarlerinPH@state.gov>; Ticknor, Scott B <TicknorSB@state.gov>
Subject:	Rendeavor (March 10 or 11)

Dear Jordan,

Many thanks for following up and for the update. It's great to hear that Frank Mosier and the team had a good meeting with Ambassador Godec though I am sorry to hear about the court case. While I would like to meet with Rendeavor's head of corporate affairs on the 10th or 11th, I am unfortunately unavailable end of next week. However, I am cc-ing Peter Barlerin and Scott Ticknor, our Economic Issues DAS and Director respectively, whose teams would likely be quite interested in learning more about Rendeavor's sub-Saharan Africa plan.

All the best,
Tamara

> RELEASE IN PART
> B6

This email is UNCLASSIFIED.

....

From: Jordan Valdés [mailto:jvaldes@podestagroup.com]
Sent: Wednesday, March 02, 2016 9:01 AM
To: Klajn, Tamara
Subject: Re: Rendeavour - update

Tamara,

Hello again! Just checking in that you and appropriate members of your team would be available on the 10th or 11th. The request was buried in my below email.

Really appreciate your help with this.

Regards,

Jordan Valdés
202-909-0020

On Feb 27, 2016, at 11:10 PM, Jordan Valdés <jvaldes@podestagroup.com> wrote:

Tamara,

Hope you're well and enjoying your weekend.

Wanted to come back and let you know that – thanks in large part to your help – Rendeavour's main shareholder, Frank Mosier, met with Ambassador Godec and some members of his team last week.

The meeting was fruitful and the embassy committed to supporting Rendeavour. Ambassador Godec agreed to find the appropriate venue for raising Rendeavour's case with the Kenyan government. The economics officer, David Drinkard, assured the company that they are on the embassy's constant radar.

Unfortunately, on the 26th, Rendeavour lost their case in court due to a technicality. The judge ruled that the technicality would have to be cleared up in days instead of weeks or months, enabling the next stages in the case to proceed as opposed to the usual delays. Rendeavour remains hopeful.

Preston Mendenhall, the company's head of corporate affairs, will be in Washington on the 10th and 11th of March. We would be grateful for the opportunity to brief you on the company's footprint and their plans for their remaining markets in sub-Saharan Africa, including a new expansion project they have coming online. This meeting would make up for the pre-Christmas meeting that had to be rescheduled. We would appreciate your time.

Many thanks again for your help.

Best regards,

Jordan Valdés
Vice President
Podesta Group
O: 202-879-9379
C: 202-909-0020

From: Tamara Klajn
Date: Wednesday, February 10, 2016 at 6:25 PM
To: Jordan Valdes
Subject: RE: Rendeavour - update

Jordan,

Many thanks for checking in and my apologies for the delay. We did reach out and speak with colleagues at post and I'm just taking far too long to provide some feedback.

In short, our team at post is well-acquainted with Rendeavor's work and it sounds like they are in fairly regular contact. They are aware of the court date issue and looking into what more they can do (being careful not to influence the outcome, of course). They very much understand that the core of the request is for a fair and expeditious trial. As a quick added note, it sounds like the Ambassador has met with Rendeavor in the past and had offered to meet with a Rendeavor executive recently but apparently he didn't ultimately travel to Nairobi (the team also meets regularly with Preston Mendenhall of the Rendeavor team).

I also promised to share a good POC in Nairobi with you and the best person would be the Econ section's David Drinkard (DrinkardDJ@state.gov). Your colleagues in Nairobi should absolutely feel free to reach out to him.

All the best,
Tamara

Tamara Klajn

Senior Advisor
Bureau of African Affairs
U.S. Department of State, Suite 6234A

SBU
This email is UNCLASSIFIED.

From: Jordan Valdés [http://redirect.state.sbu/?url=mailto:jvaldes@podestagroup.com]
Sent: Tuesday, February 09, 2016 11:13 AM
To: Klajn, Tamara
Subject: RE: Rendeavour - update

Tamara,

Hello there! Just checking in regarding our conversation of last Tuesday to see if there are any updates.

If it suits you better to speak by phone, I will make myself available.

Will you be attending Scott Beale's 40th? Will be a great opportunity to catch up if so.

Jordan

From: Klajn, Tamara [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:KlajnT@state.gov]
Sent: Tuesday, February 02, 2016 10:00 AM
To: Jordan Valdés <jvaldes@podestagroup.com>
Subject: RE: Rendeavour - update

That sounds great!

Tamara Klajn
Senior Advisor
Bureau of African Affairs
U.S. Department of State, Suite 6234A
(202) 647-3356 (direct)

-----Original Message-----
From: Jordan Valdés [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:jvaldes@podestagroup.com]
Sent: Tuesday, February 02, 2016 9:23 AM
To: Klajn, Tamara
Subject: Re: Rendeavour - update

Hi, Tamara,

I can give you a call at 11 AM. This concerns Kenya, not DRC, so I would like to brief you.

Shall I call your direct at 11?

Best,

Jordan Valdés
202-909-0020

> On Feb 2, 2016, at 7:52 AM, Klajn, Tamara <KlajnT@state.gov> wrote:
>
> Hi Jordan,
>
> Yes, I could speak at 11 or if that doesn't work (and maybe even better), I'm happy to connect you with our DRC team.
>
> All the best,
> Tamara
>
>
>
> Tamara Klajn
> Senior Advisor
> Bureau of African Affairs
> U.S. Department of State, Suite 6234A
> (202) 647-3356 (direct)
> From: Jordan Valdés
> Sent: Monday, February 1, 2016 6:30 PM
> To: Klajn, Tamara
> Subject: RE: Rendeavour - update
>
>
> Tamara,
>
> Hope you're having a great week!
>
> Have you got a moment to connect with me by phone tomorrow morning? There is a time sensitive development concerning Rendeavour about which I would like to share some news, and receive your guidance.
>
> Best,
> Jordan
>
> From: Jordan Valdés
> Sent: Friday, January 15, 2016 6:29 PM
> To: 'Klajn, Tamara' <KlajnT@state.gov>
> Subject: RE: Rendeavour - update
>
> Thank you again for the call!
>
> From: Klajn, Tamara [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:KlajnT@state.gov]
> Sent: Friday, January 15, 2016 11:13 AM
> To: Jordan Valdés <jvaldes@podestagroup.com<http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:jvaldes@podestagroup.com>>
> Subject: RE: Rendeavour - update
>
> That sounds great – many thanks for your flexibility.
>
> All the best,
> Tamara
>
>
> Tamara Klajn
> Senior Advisor
> Bureau of African Affairs
> U.S. Department of State, Suite 6234A
> (202) 647-3356 (direct)

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> This email is UNCLASSIFIED.
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> From: Jordan Valdés [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:jvaldes@podestagroup.com]
> Sent: Friday, January 15, 2016 10:49 AM
> To: Klajn, Tamara
> Subject: Re: Rendeavour - update
>
> Yes, perfectly. Shall I call your direct?
>
> Jordan Valdés
> 202-909-0020
>
> On Jan 15, 2016, at 10:46 AM, Klajn, Tamara <KlajnT@state.gov<http://redirect.state.sbu/?url=mailto:KlajnT@state.gov>> wrote:
> Would 4:45 work?
>
> All the best,
> Tamara
>
>
> Tamara Klajn
> Senior Advisor
> Bureau of African Affairs
> U.S. Department of State, Suite 6234A
> (202) 647-3356 (direct)
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> This email is UNCLASSIFIED.
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> From: Jordan Valdés [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:jvaldes@podestagroup.com]
> Sent: Friday, January 15, 2016 10:03 AM
> To: Klajn, Tamara
> Subject: RE: Rendeavour - update
>
> Tamara,
>
> Thanks for getting back to me. It's important we speak today, as we're going to DRC next week and I want to brief you, but I can't speak at 2:30 due to a preexisting meeting.
>
> Can we have a quick call any time between 12 and 2 or after 4?
>
> Best,

> Jordan
>
> From: Klajn, Tamara [http://redirect.state.sbu/?url=mailto:KlajnT@state.gov]
> Sent: Friday, January 15, 2016 9:43 AM
> To: Jordan Valdés <jvaldes@podestagroup.com<http://redirect.state.sbu/?url=mailto:jvaldes@podestagroup.com>>
> Subject: RE: Rendeavour - update
>
> Dear Jordan,
>
> My apologies – our schedules seem to be star-crossed. My afternoon is almost entirely backed up with meetings but I could do a call at 2:30 if that would work on your end?
>
> All the best,
> Tamara
>
>
> Tamara Klajn
> Senior Advisor
> Bureau of African Affairs
> U.S. Department of State, Suite 6234A
> (202) 647-3356 (direct)
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> This email is UNCLASSIFIED.
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> From: Jordan Valdés [http://redirect.state.sbu/?url=

url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?
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url=mailto:jvaldes@podestagroup.com]
> Sent: Tuesday, January 12, 2016 10:13 PM
> To: Klajn, Tamara
> Subject: Re: Rendeavour - update
>
> Tamara,
>
> Thanks so much for getting back to me.
>
> I could meet Thursday at 2:30. Would that work for you?
>
> If not, how about Friday afternoon? I may go to DRC next week and want to brief you on what we will do there.
>
> I'm really looking forward to finally getting together!
>
> Best,
>
> Jordan Valdés
> Vice President
> Podesta Group
> O: 202-879-9379
> C: 202-909-0020
>
>
> From: "Klajn, Tamara"
> Date: Monday, January 11, 2016 at 11:13 AM
> To: Jordan Valdes
> Subject: RE: Rendeavour - update
>
> Dear Jordan,
>
> I'm sorry to hear about the sinus infection – I hope you've recovered. I'm happy to meet this week. How about
sometime Tuesday or Thursday late morning?
>
> All the best,
> Tamara
>
>
> Tamara Klajn
> Senior Advisor
> Bureau of African Affairs
> U.S. Department of State, Suite 6234A
> (202) 647-3356 (direct)
>
> -----Original Message-----
> From: Jordan Valdés [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?
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url=mailto:jvaldes@podestagroup.com]
> Sent: Thursday, January 07, 2016 2:44 PM
> To: Klajn, Tamara
> Subject: RE: Rendeavour - update
>
> Tamara,
>
> Happy New Year! I hope yours was excellent. I spent mine overcoming a sinus infection, boo.
>
> I'm writing to ask for a one-on-one with you to catch up on Rendeavour and others of our clients.
>
> Are you available next week?
>
> Looking forward,
> Jordan
>
>
> -----Original Message-----
> From: Klajn, Tamara [http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?
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url=mailto:KlajnT@state.gov]
> Sent: Saturday, December 19, 2015 2:04 PM
> To: Jordan Valdés <jvaldes@podestagroup.com<http://redirect.state.sbu/?url=http://redirect.state.sbu/?
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url=http://redirect.state.sbu/?url=mailto:jvaldes@podestagroup.com>>
> Cc: Nelson, Lynn A <NelsonL@state.gov<http://redirect.state.sbu/?url=http://redirect.state.sbu/?
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url=http://redirect.state.sbu/?url=http://redirect.state.sbu/?url=mailto:TicknorSB@state.gov>>
> Subject: Re: Rendeavour - update
>
> Dear Jordan,
>
> It was great to speak with you as well and my sincere apologies for the delay. Our pre-holiday schedule has been notably hectic and unfortunately A/S Thomas-Greenfield will unavailable for much of next week.
>
> That said, it would be fantastic to get an update on Rendeavour's work before the new year. I am looping in my colleague, Peter Barlerin, who is the Director for Economic and Regional Affairs division and who will be in touch regarding a possible time on Monday or Tuesday. If there's any way I can join, I will - it would be a pleasure to see you.
>
> All the best,
> Tamara
>
>
>
> Tamara Klajn
> Senior Advisor
> Bureau of African Affairs
> U.S. Department of State, Suite 6234A
> From: Jordan Valdés
> Sent: Tuesday, December 15, 2015 11:30 AM
> To: Klajn, Tamara
> Cc: Nelson, Lynn A
> Subject: Rendeavour - update
>
>
> Dear Tamara,
>
> It was great to connect with you yesterday and I am glad to hear the great developments of the Africa Bureau.

>
> Per your request, and at the risk of overload, I'm including four documents to this email:
>
> ·   Rendeavour's overview presentation, in case you've not received it (I believe A/S Thomas-Greenfield has a copy);
>
> ·   2 Rendeavour backgrounders for business matchmaking events to take place in the spring;
>
> ·   The annual Tatu City update (Rendeavour's Kenya development) for your review.
>
> Per our conversation, we'd be pleased to deliver the update to the A/S on the 21st or 22nd according to her availability. However, understanding her schedule may be tight, we'd be pleased to deliver an update to you, as well. Please suggest a time on Monday or Tuesday for which you would be available.
>
> Kind regards,
>
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> [cid:image001.jpg@01D1372B.91F048A0<http://redirect.state.sbu/?url=mailto:image001.jpg@01D1372B.91F048A0>]
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From:	Pavwoski, Paul <PavwoskiP@state.gov>
Sent:	Wednesday, March 9, 2016 10:59 AM
To:	Backemeyer, Christopher R <BackemeyerCR@state.gov>
Subject:	RE: Iran/Textron

Sure. I'll come by your office.

SBU
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B6**

From: Backemeyer, Christopher R
Sent: Wednesday, March 09, 2016 10:58 AM
To: Pavwoski, Paul
Subject: RE: Iran/Textron

It's at 12:30 right? I figured we could leave around 12:10 or so and taxi over. That work? If you want to go earlier, though, feel free.

SBU
This email is UNCLASSIFIED.

From: Pavwoski, Paul
Sent: Wednesday, March 09, 2016 10:56 AM
To: Backemeyer, Christopher R
Subject: RE: Iran/Textron

Yes! Ready to leave whenever you are. Just let me know.

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Wednesday, March 09, 2016 10:34 AM
To: Pavwoski, Paul
Subject: RE: Iran/Textron

Hey Paul – I just realized this meeting is at the Reagan building. Want to go over together?

SBU
This email is UNCLASSIFIED.

From: Pavwoski, Paul
Sent: Monday, March 07, 2016 1:30 PM
To: Backemeyer, Christopher R
Subject: RE: Iran/Textron

Leslie and I.

Separately, are you still available at 12:30 on Wednesday for this autos sector briefing?

Paul

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Monday, March 07, 2016 1:28 PM
To: Pavwoski, Paul
Subject: RE: Iran/Textron

Thanks Paul. Who's joining on your side?

SBU
This email is UNCLASSIFIED.

From: Pavwoski, Paul
Sent: Monday, March 07, 2016 10:59 AM
To: Backemeyer, Christopher R; Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

Great! We will be in NEA/FO on the sixth floor, which I believe is 6250.

Paul

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R

Sent: Monday, March 07, 2016 10:52 AM
To: Pavwoski, Paul; Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

I had a 2 pm just cancel conveniently, so sure. Where will we meet? Might be good to have someone from EB sit in, but defer to you guys.

SBU
This email is UNCLASSIFIED.

From: Pavwoski, Paul
Sent: Monday, March 07, 2016 10:37 AM
To: Backemeyer, Christopher R; Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M
Subject: RE: Iran/Textron

Chris-

Textron is now scheduled to come in tomorrow (Tuesday) at 2pm; are you available to participate in this?

Paul

SBU
This email is UNCLASSIFIED.

From: Backemeyer, Christopher R
Sent: Monday, February 22, 2016 3:36 PM
To: Tsou, Leslie M
Cc: Fagin, Steven H; Richardson, Timothy M; Pavwoski, Paul
Subject: RE: Iran/Textron

Sure, happy to.

-----Original Message-----
From: Tsou, Leslie M
Sent: Monday, February 22, 2016 3:04 PM
To: Backemeyer, Christopher R
Cc: Fagin, Steven H; Richardson, Timothy M; Pavwoski, Paul
Subject: FW: Iran/Textron

Hi Chris -

Anne Patterson is no longer available to meet with Textron. Are you available to meet with them in the March 1-3 time frame, in tandem with NEA (me or someone else)? Leslie

-----Original Message-----
From: David Adams [mailto:dadams@podestagroup.com]
Sent: Thursday, February 18, 2016 4:31 PM
To: Patterson, Anne W; Samuel, Christine M; Munir, Junaid Jay
Subject: RE: Iran/Textron

Thanks Anne. Much appreciated. Best, Dave

-----Original Message-----
From: Patterson, Anne W [http://redirect.state.sbu/?url=mailto:pattersonaw@state.gov]
Sent: Thursday, February 18, 2016 2:36 PM
To: David Adams <dadams@podestagroup.com>; Samuel, Christine M <SamuelCM@state.gov>; Munir, Junaid Jay <MunirJM@state.gov>
Subject: Re: Iran/Textron

Yes glad to, very complicated issue, will get the right people

Sent from my BlackBerry 10 smartphone.
From: David Adams
Sent: Thursday, February 18, 2016 12:10 PM
To: Patterson, Anne W
Subject: Iran/Textron

Hi Anne - Hope this note finds you well. We have some senior executives from Textron coming to DC March 1-3 to talk with various agencies involved in Iran sanctions and policy. Their focus is a better understanding of the commercial aircraft provisions in Treasury's regulations but they would also appreciate some insight into the trajectory of overall Iran policy. I'm hoping you might have some time to meet with them when they're here that week. Any time you could spare would be much appreciated. Thanks for considering. Best, Dave

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DAVID ADAMS PRINCIPAL
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From:	Barlerin, Peter H <BarlerinPH@state.gov>
Sent:	Wednesday, April 13, 2016 9:47 PM
To:	Klajn, Tamara <KlajnT@state.gov>; Ticknor, Scott B <TicknorSB@state.gov>
Cc:	Holt, Nathan V. <HoltNV@state.gov>; Wilson, James M <WilsonJM2@state.gov>
Subject:	RE: Rendeavour request - time sensitive

Adding Jim.

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B6**

SBU
This email is UNCLASSIFIED.

From: Klajn, Tamara
Sent: Wednesday, April 13, 2016 3:16 PM
To: Barlerin, Peter H; Ticknor, Scott B
Cc: Holt, Nathan V.
Subject: FW: Rendeavour request - time sensitive

Peter, Scott –

FYI – since I know you've also met with Rendeavor in the past.

From: Klajn, Tamara
Sent: Wednesday, April 13, 2016 3:15 PM
To: 'Jordan Valdés'; Holt, Nathan V.
Subject: RE: Rendeavour request - time sensitive

Dear Jordan,

I'm unfortunately in the midst of transitioning to a new position but am cc-ing my colleague, Nate Holt, who is the lead for AF's Nigeria unit. I do hope you are able to connect.

All the best,
Tamara

From: Jordan Valdés [mailto:jvaldes@podestagroup.com]
Sent: Wednesday, April 13, 2016 3:13 PM
To: Klajn, Tamara
Subject: Rendeavour request - time sensitive

Hi, Tamara,

I hope my note finds you well. I called you this morning to deliver some news about Rendeavour, with which I was also hoping you could assist. You may recall that Rendeavour scheduled time in January at the CEO-level (Stephen Jennings) to visit the US embassy in Nigeria. I had been in communication with Ambassador Entwistle who told me he would be happy to meet with the company but had retired, and suggested I instead reach out to Maria Brewer. I then wrote to Mrs. Brewer in December, and learned that she would be away for several weeks, including the time that Stephen Jennings planned his travel to Abuja, thus they missed each other.

Stephen Jennings has rescheduled his visit to Abuja for next week, April 21 and 22, and will bring his lead investor, Frank Mosier, as well as Preston Mendenhall, head of corporate affairs. The three have meetings throughout the highest levels of the Nigerian government to discuss Jigna, Rendeavour's development project outside of Abuja. They would like to meet with Mrs. Brewer, as well. I wrote to Mrs. Brewer and requested her time on behalf of the company, but my belief is that Mrs. Brewer assumes Rendeavour wants to speak about a construction contract with the US Embassy following the company's visit last month with OBO. I am under this impression because Mrs. Brewer referred the company to meet with the Management Counsellor in her reply to me. Since Rendeavour's objective for next week's trip to Abuja is for their senior most team to brief on Rendeavour's long-term vision for their business in the country, it seems most appropriate they do so with the Acting US Ambassador. (By way of background, Rendeavour's interest in US Embassy business is a tangential matter which was proposed to the company by A/S Thomas Greenfield during a meeting between the A/S and Frank Mosier last year. While Rendeavour would be very happy to do business with the American government, their core business, as you know, is large-scale urban land development in African capitals.)

As you know, Stephen Jennings has met with Ambassadors in 4 out of 5 countries in which Rendeavour is present, and has consistently been the largest foreign investor in each of those countries. I was hoping you could provide some insight into this matter, and advise us on the best way to move forward. The fact is, it is a rare occasion that Mr. Jennings, Mr. Mosier and Mr. Mendenhall are all in country at the same time, and I would hate for the opportunity to be lost due to a potential misunderstanding of Rendeavour's mission.

Apologies for the length of this note, but given the short timeline I thought it best not initiate a game of phone tag. Please feel free to call me, though, if you think it best to talk. I'm available for the rest of the day.

As always, thank you in advance for your help.

Regards,

PG

JORDAN VALDÉS VICE PRESIDENT
O 202.879.9379 / C _____ / W www.podestagroup.com
1001 G Street NW, Suite 1000 West, Washington, DC 20001

B6

From:	Holt, Nathan V. <HoltNV@state.gov>
Sent:	Monday, April 18, 2016 7:09 PM
To:	Klajn, Tamara <KlajnT@state.gov>
Subject:	RE: Rendeavour request - time sensitive

All in a day's work, my friend. We do in fact miss you.

Very best,

**RELEASE IN PART
B6**

Nathan Holt
Deputy Director
Office of West African Affairs
Tel: +1-202-647-1658
Cell: [   ]   B6
Room HST 4246
U.S. Department of State
Principal Area of Responsibility: Nigeria

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From: Klajn, Tamara
Sent: Monday, April 18, 2016 7:09 PM
To: Holt, Nathan V.
Subject: RE: Rendeavour request - time sensitive

Nate,

Thank you for doing this call – I know you have plenty of other things on your plate.

....

From: Holt, Nathan V.
Sent: Monday, April 18, 2016 7:05 PM
To: Jordan Valdés
Cc: Klajn, Tamara
Subject: RE: Rendeavour request - time sensitive

Hi Jordan:

Thanks for reaching out by phone today, and it was good to talk to you. It was also good to hear about Rendeavour's activities throughout Africa and in Nigeria. I will reach out to the DCM and inquire about her availability for a meeting on April 20 or 21 with the following Rendeavour personnel:

Stephen Jennings, CEO
Frank Mosier, director and chief investor
Preston Mendenhall, director of corporate affairs

Please be advised, however, that our Embassy in Nigeria is very much consumed with preparations for multiple high-level U.S. government visits and that the DCM has been out this week due to illness. It may therefore be difficult to accommodate this request.

Per our discussion, you have followed the Embassy's advice and will be seeking a meeting at a lower level with the Management Counselor. Given the seniority of Mr. Jenning's team, however, you would still like to pursue a meeting for them with Ms. Brewer.

Also to recap: Rendeavour is developing the "Jigna" housing development in Nigeria, which will ultimately comprise 50-70,000 units. Thank you for clarifying that the intent of the meeting is not to seek any specific assistance with the Jigna project or to pursue the possibility of the Embassy housing its personnel in the development. Your intent instead is to discuss regulatory and other aspects of the project and brief the Embassy on Rendeavour's overall plans for Nigeria.

We will let you know any response we get from the Embassy.

Very best,

Nathan Holt
Deputy Director
Office of West African Affairs
Tel: +1-202-647-1658
Cell: B6
Room HST 4246
U.S. Department of State
Principal Area of Responsibility: Nigeria

SBU
This email is UNCLASSIFIED.

From: Jordan Valdés [mailto:jvaldes@podestagroup.com]
Sent: Thursday, April 14, 2016 6:33 PM
To: Klajn, Tamara; Holt, Nathan V.
Subject: RE: Rendeavour request - time sensitive

Dear Nathan,

I hope you're well and apologies for the double ping. I was hoping we could connect this week given the time sensitivity of the issue. Would you be available to chat tomorrow morning?

Best,
Jordan

From: Jordan Valdés
Sent: Wednesday, April 13, 2016 4:10 PM
To: 'Klajn, Tamara' <KlajnT@state.gov>; Holt, Nathan V. <HoltNV@state.gov>
Subject: RE: Rendeavour request - time sensitive

Tamara,

Thank you for replying so quickly. Congratulations, and I look forward to hearing about your new position.

Nathan, I'm pleased to e-meet you. So that you may understand a bit of the history, I'm happy to jump on a call with you today or tomorrow according to your availability. Please do advise as to your earliest open window.

Thank you,
Jordan

From: Klajn, Tamara [http://redirect.state.sbu/?url=mailto:KlajnT@state.gov]
Sent: Wednesday, April 13, 2016 3:15 PM
To: Jordan Valdés <jvaldes@podestagroup.com>; Holt, Nathan V. <HoltNV@state.gov>
Subject: RE: Rendeavour request - time sensitive

Dear Jordan,

I'm unfortunately in the midst of transitioning to a new position but am cc-ing my colleague, Nate Holt, who is the lead for AF's Nigeria unit. I do hope you are able to connect.

All the best,
Tamara

From: Jordan Valdés [http://redirect.state.sbu/?url=mailto:jvaldes@podestagroup.com]
Sent: Wednesday, April 13, 2016 3:13 PM
To: Klajn, Tamara
Subject: Rendeavour request - time sensitive

Hi, Tamara,

I hope my note finds you well. I called you this morning to deliver some news about Rendeavour, with which I was also hoping you could assist. You may recall that Rendeavour scheduled time in January at the CEO-level (Stephen Jennings) to visit the US embassy in Nigeria. I had been in communication with Ambassador Entwistle who told me he would be happy to meet with the company but had retired, and suggested I instead reach out to Maria Brewer. I then wrote to Mrs. Brewer in December, and learned that she would be away for several weeks, including the time that Stephen Jennings planned his travel to Abuja, thus they missed each other.

Stephen Jennings has rescheduled his visit to Abuja for next week, April 21 and 22, and will bring his lead investor, Frank Mosier, as well as Preston Mendenhall, head of corporate affairs. The three have meetings throughout the highest levels of the Nigerian government to discuss Jigna, Rendeavour's development project outside of Abuja. They would like to meet with Mrs. Brewer, as well. I wrote to Mrs. Brewer and requested her time on behalf of the company, but my belief is that Mrs. Brewer assumes Rendeavour wants to speak about a construction contract with the US Embassy following the company's visit last month with OBO. I am under this impression because Mrs. Brewer referred the company to meet with the Management Counsellor in her reply to me. Since Rendeavour's objective for next week's trip to Abuja is for their senior most team to brief on Rendeavour's long-term vision for their business in the country, it seems most appropriate they do so with the Acting US Ambassador. (By way of background, Rendeavour's interest in US Embassy business is a tangential matter which was proposed to the company by A/S Thomas Greenfield during a meeting between the A/S and Frank Mosier last year. While Rendeavour would be very happy to do business with the American government, their core business, as you know, is large-scale urban land development in African capitals.)

As you know, Stephen Jennings has met with Ambassadors in 4 out of 5 countries in which Rendeavour is present, and has consistently been the largest foreign investor in each of those countries. I was hoping you could provide some insight into this matter, and advise us on the best way to move forward. The fact is, it is a rare occasion that Mr. Jennings, Mr. Mosier and Mr. Mendenhall are all in country at the same time, and I would hate for the opportunity to be lost due to a potential misunderstanding of Rendeavour's mission.

Apologies for the length of this note, but given the short timeline I thought it best not initiate a game of phone tag. Please feel free to call me, though, if you think it best to talk. I'm available for the rest of the day.

As always, thank you in advance for your help.

Regards,

PG **JORDAN VALDÉS VICE PRESIDENT**
O 202.879.9379 / C [_____] / W www.podestagroup.com
1001 G Street NW, Suite 1000 West, Washington, DC 20001

B6

From:	Gottemoeller, Rose E</O=SBUSTATE/OU=SES/CN=RECIPIENTS/CN=GOTTEMOELLERRE>
Sent:	Monday, January 7, 2013 6:16 PM
To:	Stephen Rademaker <srademaker@podesta.com>; Kirshner, Josh H <KirshnerJH@state.gov>
Subject:	RE: Posting on Cluster Munitions Coalition Website

Thanks very much, Steve. RG

> RELEASE IN PART
> B4,B6

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From: Stephen Rademaker [mailto:srademaker@podesta.com]
Sent: Monday, January 07, 2013 5:04 PM
To: Gottemoeller, Rose E; Kirshner, Josh H
Subject: Posting on Cluster Munitions Coalition Website

Rose/Josh—

Thanks again for meeting with me last week to discuss   B4

You asked to see the paper, so I am providing this link to it:
http://www.stopclustermunitions.org/the-problem/what-is/?id=107. The fifth paragraph is the key one:

> Still more recent developments in arms production include new generation precision-guided weapons that are still considered by some to be cluster munitions, but that are very different from the cluster munitions in service today. These weapons share a common property with cluster munitions because they have submunitions that separate from a parent munition. However, they can be seen as different from cluster munitions because they have sophisticated guidance systems that use Global Positioning Satellites and infrared sensors to actively seek out and engage targets. It is unclear whether these new precision-guided weapons will fall under the legally defined category of cluster munitions. This depends on the key characteristics used to define the weapon type. Crucially it is the responsibility of governments and stockpilers to provide evidence that certain types of submunition based weapons systems do not pose the same risk as other cluster munitions.

We'll be looking for ways to follow up on this opening; we invite you to make good use of it as well.

Steve

Stephen Rademaker | Principal

Podesta Group | 1001 G Street, NW Suite 1000 West, Washington, DC 20001

202.448.5238 (d) | (c) | srademaker@podesta.com | www.podestagroup.com   B6

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From:	Gottemoeller, Rose E </O=SBUSTATE/OU=SES/CN=RECIPIENTS/CN=GOTTEMOELLERRE>
Sent:	Tuesday, January 22, 2013 5:26 PM
To:	Kirshner, Josh H <KirshnerJH@state.gov>
Cc:	Boese, Wade <BoeseW@state.gov>
Subject:	RE: Textron

OK, thanks. RG

RELEASE IN PART
B4,B5,B6

From: Kirshner, Josh H
Sent: Tuesday, January 22, 2013 5:07 PM
To: Gottemoeller, Rose E
Cc: Boese, Wade
Subject: RE: Textron

Rose –   B5

From: Gottemoeller, Rose E
Sent: Monday, January 21, 2013 8:27 AM
To: Kirshner, Josh H
Subject: Fw: Textron

Josh: FYI--will have to deal with this tomorrow. Happy Inauguration Day! R

From: Stephen Rademaker [mailto:srademaker@podesta.com]
Sent: Monday, January 21, 2013 04:23 AM
To: Gottemoeller, Rose E
Cc: Kirshner, Josh H
Subject: Textron

Rose—

I don't know if you've yet connected with Rolf Nikel, but I wanted to update you on my most recent conversation with Chris Eichhorn. After originally suggesting to me that we should reach out directly to Colonel Christian Henning Duhr of the German MoD to ask them to meet with us, he contacted me last week to say that he had spoken further with his MoD colleagues, and after evaluating [   ], they were satisfied with the conclusions they originally   B4 reached and saw no need to meet with us. Accordingly, he advised me against seeking a meeting with them unless we have "an entirely new approach" to offer.

                                                                                                                              B4

B4

So I guess the main purpose of this message is to ask if someone from your office could reach out to him (his e-mail is

to convey the message that Eichhorn says he needs to hear from the USG in   B6
order to be persuaded to meet with us. If you don't feel that your office can reach out to him, perhaps you can advise
us on who else in the USG we could ask to do so on our behalf?

In any event, I appreciate your continued help on this sticky problem.

Best wishes,

Steve

Stephen Rademaker | Principal

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